

COMMITTEE OF THE WHOLE (WORKING SESSION) NOVEMBER 2, 2009

COUNCIL PRIORITIES PLAN 2009 THIRD QUARTER UPDATE

Recommendation

The Senior Manager of Strategic Planning in consultation with the City Manager recommends:

1. That the report including Attachment 1 –Council Priorities Plan 2009 Third Quarter Update Report be received

Contribution to Sustainability

The individual priority initiatives will address any contribution to sustainability.

Economic Impact

N/A

Communications Plan

Web new stories on each of the Council Priority Plan initiatives will be updated. An electronic newsletter is currently being developed to communicate the status of each of the initiatives.

Purpose

The Council Priorities Plan 3rd Quarter 2009 update.

Background - Analysis and Options

The Council Priorities Plan was initially tabled at the Committee of the Whole meeting on January 13, 2009. The Plan was comprised of ten theme areas which were led by various Members of Council. To demonstrate progress in implementing the initiatives, it was decided that quarterly updates were necessary. Thus, the first and second quarterly updates were reported at the March 30 and June 22, 2009 Committee of the Whole (Working Session).

At the June 22, 2009 Council meeting a mechanism for publicizing the progress on the Council Priorities Plan was approved. This involved establishing a Council Priorities Plan web page which profiled stories on each of the initiatives and the respective Councillor who was identified as the initiative sponsor. Attachment 1 highlights the progress reports for all ten of the Council Priority Plan initiatives for the third quarter. The web stories for each of the initiatives will be updated and posted.

Relationship to Vaughan Vision 2020/Strategic Plan

The Council Priorities Plan is aligned with the Vaughan Vision 2020 strategic plan. This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved.

Regional Implications

The individual priority initiatives will address any regional implications.

Conclusion

The Council Priorities Plan 3rd Quarter 2009 Update is being tabled at the November 2, 2009 Committee of the Whole (Working Session) to provide a progress report on the plan to the community. It is recommended that the next update be provided in the first quarter of 2010.

Attachments

1. Attachment 1 - Council Priorities Plan 2009 Third Quarter Update Report

Report prepared by:

Thomas Plant MBA, MPA
Senior Manager of Strategic Planning

Respectfully submitted,

Thomas Plant MBA, MPA
Senior Manager of Strategic Planning

Council Priorities Plan 2009 Third Quarter Update Report

#1 Implement the Transportation Master Plan and build the Yonge Street and Spadina subway extensions

| REGIONAL COUNCILLOR JOYCE FRUSTAGLIO | | | | | | |
|---------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timeline | Project Deliverable | Project Status |
| Implement the Transportation Master Plan and build the Yonge Street and Spadina Subway extensions | Regional Councillor Joyce Frustaglio | Commissioner of Engineering & Public Works | Coordination with TTC and York Region on Spadina Subway extension to Vaughan Corporate Centre Facilitate public open houses to gather public feedback on the Spadina Subway extension | Q1/08 and ongoing | Completion of Spadina subway to Vaughan Metropolitan Centre to cost \$2.6 billion with funding from all three levels of government | Project design underway. Contracts designs for tunneling awarded. Completion of Spadina subway expected in 2015 |
| | | | | Q4/09 | Public open houses will gather public feedback on preliminary design concepts for the six stations in Vaughan | Public open houses to commence in 2009. |
| | | | Coordination with TTC and York Region on Yonge Street Subway | Q1/08 and ongoing | Completion of Yonge subway extension. | If Yonge subway is funded in 2009, construction projected to begin Q4/10 or Q1/11 |
| | | | Provide input into Yonge St. subway Environmental Assessment (EA) Process | Q4/08 | Input into Yonge St. subway EA process provided | Continue to provide input into EA process until Q2/09. Environmental Assessment approved |
| | | | Conduct public meetings on: Yonge St. subway initiative | Ongoing | Information provided to the community on overall design | Public meetings as part of the Environmental Assessment process completed |
| | | | Completion of Vaughan's Transportation Master Plan | Q4/09 | Completion of Vaughan's Transportation Master Plan will include input from GO, TTC and York Region capital plans | In process and pending |
| | | | Collaborate with Metrolinx and York Region on VIVA and light rail projects | Q2/09 and ongoing | Implementation of VIVA and light rail transit projects | Metrolinx has approved project funding and design of transit stop shelters is ongoing. VIVA staff to provide project update to municipalities starting in September 09 |

Council Priorities Plan 2009 Third Quarter Update Report

#2 Improving health care delivery for our residents

- a) play a significant role to make the Vaughan hospital a reality
- b) promote awareness of the Vaughan Community Health Centre
- c) where appropriate, partner with the Vaughan Community Health Centre in the delivery of programs to seniors, youth and those with mental health and addiction issues

REGIONAL COUNCILLOR JOYCE FRUSTAGLIO & COUNCILLOR TONY CARELLA

| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
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| Improving health care delivery for our residents: (a) play a significant role in making the Vaughan hospital a reality (b) promote awareness of the Vaughan Community Health Centre (c) where appropriate, partner with the Vaughan Community Health Centre in the delivery of programs to seniors, youth and those with mental health and addiction issues | Reg. Councillor Joyce Frustaglio and Councillor Tony Carella | City Manager SMT | Create the Health Care Foundation | Q2/05 | Health Care Foundation created | Completed |
| | | | Continue to serve on the Vaughan Community Health Centre and Vaughan Health Campus of Care boards | ongoing | Participation and involvement on Vaughan Community Health Centre and Campus of Care boards. Vaughan Health Campus of Care board is the lead body for hospital development | Ongoing. Consider opportunities to deliver joint programs to seniors, youth and those with mental health and addiction issues |
| | | | Obtain funding commitment from York Region and City of Vaughan for hospital project | Q2/09 | Region of York and City of Vaughan to provide funding for hospital initiative | <ul style="list-style-type: none"> • Total cost for hospital is approx. \$1.2 billion. • Ministry requires a 30% community contribution. • Vaughan Health Care Foundation in July 2009 purchased land at Major Mackenzie and Jane St for the hospital. • The City of Vaughan committed \$80 million the Vaughan Campus of Care as a result of requirements regarding local contribution. • Region of York committed \$12 million per year to hospital funding with the City of Vaughan receiving 45% of this total. • Vaughan Campus of Care has entered into a partnership with York Central Hospital as of Oct. 2009. • An amalgamated board of trustees will be formed to move the process forward. |
| | | | Organize the Mayor's Gala and Golf Tournament Fundraiser | annually in Q2 & Q3 | Fundraiser for Health Care Foundation implemented | Annual Events. City of Vaughan will continue with funding events for hospital initiative |
| | | | Create a Vaughan Community Health Centre | Q2/09 | Vaughan Community Health Centre established | Complete Vaughan Community Health Centre opened in February 2009. At 50% capacity September 2009 |
| | | | Provide awareness of the Vaughan Community Health Centre | Q2/09 | Public Relations and communications implemented to raise awareness of the health centre | On-going |
| | | | City Officials continue to support and collaborate with the Vaughan Health Care Foundation and the Vaughan Community Health Centre | Q4/10 | Ongoing support | On-going |

Council Priorities Plan 2009 Third Quarter Update Report

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

| REGIONAL COUNCILLOR MARIO FERRI | | | | | | |
|--------------------------------------------------------------------------------------|---------------------------------|------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Drive the management of the city according to our strategic plan-Vaughan Vision 2020 | Regional Councillor Mario Ferri | City Manager Senior Manager of Strategic Planning | Develop a public engagement plan: a) meet with the Chamber of Commerce; b) meet with the seniors; c) meet with school councils and ratepayers associations d) schedule meetings with youth e) Public Information Forum Design a template for Council Priority Plan Successes: a) table report at Strategic Planning Committee to make recommendation to Council; b) align 2009 Council Priorities Plan with Vaughan Vision 2020 Schedule and hold the Council SMT Symposium/Workshop: a) book location; b) recruit event speakers; c) develop agenda, send invitations, and schedule meeting | Q1/09 | Public Engagement Plan tabled at March 2009 Strategic Planning Committee meeting Council Priority Plan Successes template developed and approved by Council Council SMT Symposium/Workshop held on April 1-2, 2009 at Hockley Valley Conference Centre Milestone templates for each strategic initiative will be tabled at the 2009 Council SMT Symposium/ Workshop | a) Completed b) Completed c) Completed d) In process and pending e) Completed a) Completed b) Completed a) Completed b) Completed c) Completed Milestone templates published bi-annually, list approved by Council May 26, 2009 a) Completed b) Completed c) Completed d) Completed |
| | | | | Q1/09 | | |
| | | | | Q2/09 | | |
| | | | Track the progress of each strategic initiative for 2009 | Q2/09 | | |
| | | | Produce and distribute to all households the successes report identifying the major achievements in 2008: a) design report; b) identify priority initiatives for report; c) draft report; d) production and distribution of report | Q2/09 | "Celebrating our Successes" Report produced and distributed to all households in June '09 | a) Completed b) Completed c) Completed d) Completed |
| | | | Align, approve and implement departmental business plans as per the Vaughan Vision 2020 for 2009 | Q3/09 | Business Plans completed as part of the 2010 operating budget | In process and scheduled for completion Q4/09 |
| | | | Define and apply strategic success indicators for strategic goals and objectives: a) Senior Management Team review; b) Council Approval | Q4/09 | Phase 1 of strategic success indicator framework completed by end of 2009 | a) In process b) Pending |

Council Priorities Plan 2009 Third Quarter Update Report

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

| REGIONAL COUNCILLOR MARIO FERRI | | | | | | |
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| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Drive the management of the city according to our strategic plan-Vaughan Vision 2020 | Regional Councillor Mario Ferri | City Manager and Commissioners | Track progress and report updates on strategic initiatives included in the Vaughan Vision 2020 strategic plan | 2008-2010 | Status on the strategic initiatives progress is reported biannually to Council | The revised VV 2020 strategic initiatives list was approved by Council on May 26, 2009 |
| | | | Prepared and implemented a new citywide capital budgeting and forecasting system to aid in the development of a multi-year capital plan, improved the budgeting process and increased management reporting capabilities | Q1/08 | Citywide Capital Budgeting and Forecasting System is in place and utilized by City departments | Completed and being implemented |
| | | | Developed and implemented an Infrastructure Management System (IMS) | Q2/08 | Infrastructure Management System (IMS) has been implemented and the information used in the decision making process | Completed and being implemented |
| | | | Established a human resources strategy | Q2/08 | Elements of the Human Resources Strategy will be implemented throughout 2009-2010 | Completed and being implemented |
| | | | Investigated and developed a feasibility study to establish a multi-service centre for residents in our community centres | Q4/08 | Implementation of a pilot project multi-service community centre for residents | Completed and being implemented in Fall 2009 |
| | | | Established a Recreation and Culture, Parks and Facilities Master Plan to guide the planning and implementation of recreation programs and new facilities and parks | Q1/09 | Implementation of the Recreation and Culture, Parks and Facilities Master Plan | Plan approved in principle in October 2008 and currently being implemented |
| | | | Established a strategy to strengthen youth participation in civic government and initiated its implementation | Q2/09 | Implementation of the 2008 Youth Strategy | Completed and being implemented |
| | | | Developed a Community Sustainability and Environmental Master Plan | Q2/09 | Implementation of a Community Sustainability and Environmental Master Plan | Plan approved in April 2008 and currently being implemented |
| | | | Formulated a corporate wide accessibility plan | Q2/09 | Implementation of a Corporate Wide Accessibility Plan | Completed and being implemented |
| | | | Designed a comprehensive e-government strategy to ensure citizens have access to government 24/7 | Q2/09 | Implementation of a Comprehensive E-Government Strategy (Vaughan On-Line) | Vaughan On-Line initiative approved February 2009 and currently being implemented |
| | | | Formalize a City wide risk management plan | Q2/09 | Implementation of a City Wide Risk Management Plan | Completion of the plan expected Q1/10 |
| | | | Enhance democratic equity through a review of ward boundary redistribution and regional wards | Q2/09 | Implementation of the direction provided through the ward boundary redistribution review | Completed (currently under appeal) |

Council Priorities Plan 2009 Third Quarter Update Report

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

| REGIONAL COUNCILLOR MARIO FERRI | | | | | | |
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| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Drive the management of the city according to our strategic plan-Vaughan Vision 2020 | Regional Councillor Mario Ferri | City Manager and Commissioners | Complete a review of the committee structure | Q2/09 | Implementation of results of the review of the committee structure | A discussion paper outlining options on the review of the committee structure tabled Q2/09, revised report Q4/09 |
| | | | Review the Engineering Department design criteria and strategy for storm drainage and storm water management facilities to reflect climate changes and emerging legislation, and protection from significant flooding | Q2/09 | Completion of the Drainage & Storm Water Management criteria study will provide information in the development of a strategy | Completion of the Drainage & Storm Water Management criteria study expected Q2/09 |
| | | | Consider opportunities for integrating library operations with the City | Q3/09 | Opportunities to integrate library operations with the City will occur on a continuous basis | Revised joint services agreement expected Q3/09 |
| | | | Establish and implement a more effective model for civic engagement and enhance our public consultation strategy | Q4/09 | A new strategy and policies for civic engagement and public consultation will effect City processes for engaging in the public | A revised strategy is expected Q4/09 |
| | | | Update the Communications Strategy | Q4/09 | A revised Communications Strategy will be incorporated into the Corporate Communications decision making process | Strategy approved by Council Q2/09 currently being implemented |
| | | | Revise the city's branding strategy to enhance our image and marketing position | Q4/09 | Development and implementation of the City's Branding Strategy will impact the marketing of the City | Completion of the branding strategy expected Q4/09 |
| | | | Complete a local water, wastewater and storm sewer assessment system model | Q4/09 | Implementation of a local water, wastewater and storm sewer assessment system model | Pending completion of the consultants study Q4/09 |
| | | | Establish a Corporate policy to facilitate the research, coordination and submission of grants and subsidy requests | Q4/09 | Development and implementation of the corporate grants and subsidy request policy will assist in coordinating submissions across the organization | Staff hired Q2/09 and will work towards completion of the policy by Q4/09 |
| | | | Plan for infrastructure renewal, devise a citywide plan for the implementation of Public Sector Accounting Board (PSAB) asset reporting | Q1/10 | The implementation of Public Sector Accounting Board (PSAB) asset reporting will have implications for the financial reporting process | PSAB compliance expected with auditor sign off on the 2009 financial statements in 2010 |
| | | | Expand and integrate phase 2 of Access Vaughan (call center) | Q1/10 | Phase 2 of Access Vaughan (call center) will expand provision of call centre service to additional City business processes | Pending completion of Project Plan including timeframe for system roll out Q1/10 |
| | | | Revise and update the Economic Development Strategy including the environment, tourism and Vaughan Business Enterprise Centre | Q2/10 | The revised Economic Development Strategy is linked to the completion of the Economic Sectors Strategy | Economic Development Strategy completion projected Q2/10 |

Council Priorities Plan 2009 Third Quarter Update Report

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

| REGIONAL COUNCILLOR MARIO FERRI | | | | | | |
|--------------------------------------------------------------------------------------|---------------------------------|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|
| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Drive the management of the city according to our strategic plan-Vaughan Vision 2020 | Regional Councillor Mario Ferri | City Manager and Commissioners | Review the Vaughan Metropolitan Centre Vision and develop a marketing plan | Q3/10 | Development of the Vaughan Corporate Centre Vision and marketing plan to include consultation with community stakeholders | In process and pending |
| | | | Finalize the financial master plan and procedures and incorporate the results into the decision making process | Q3/10 | Financial master plan implementation will impact future operating and capital budget requirements | Long Range Financial Plan completion expected Q3/10 |
| | | | Coordinate jointly with York University a strategy for future development of railway lands (between Creditstone and Keele, Hwy 7 to Rutherford Rd.) as a science and technology research park | Q3/10 | The development of a strategy with York University for future development of railway lands (between Creditstone and Keele, Hwy 7 to Rutherford Rd.) as a science and technology research park will be incorporated into the completion of the Official Plan | Implementation of the initiative is connected with the completion of the Official Plan review in Q3/10 |
| | | | Review the Vaughan Enterprise Zone Vision and develop a marketing plan | Q4/10 | Implementation of the Vaughan Enterprise Zone Vision and marketing plan to include consultation with community stakeholders | In process and pending |
| | | | Identify and develop a leadership development program (internal succession planning) | Q4/10 | Completing a leadership development program (internal succession planning) will impact future departmental staffing plans | In process and pending |
| | | | Approve and implement the strategy to engage and support our diverse communities | Q4/10 | The City's diversity strategy will include consultation with the Community Equity and Diversity Committee | In process and pending |
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Council Priorities Plan 2009 Third Quarter Report Template

#4 Address operational issues throughout our organization by mandated department audits based on continuous improvement principles. Review, update and expand the policy on expenses for members of Council and our Senior Management Team

| REGIONAL COUNCILLOR GINO ROSATI | | | | | | |
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| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Address operational issues throughout our organization by mandated department audits based on continuous improvement principles. Review, update and expand the policy on expenses for Members of Council and our Senior Management Team | Regional Councillor Gino Rosati | City Manager | Review, upgrade and expand the policy on expenses for Members of Council and our Senior Management Team | Q2/09 | Upgraded policy on expenses for Members of Council and Senior Management Team implemented. | Report to June 29, 2009 meeting. Revised Corporate policies drafted and presented to Audit Committee Q4/09 |
| | | | Complete the Building and Facilities audit | Q2/09 | Building and Facilities audit completed | Expected to be presented to Audit Committee Q4/09 |
| | | | Complete the Engineering Services audit | Q4/09 | Engineering Services audit completed | Expected to be presented to Audit Committee Q4/09 |
| | | | Complete the Corporate Communications audit | Q4/09 | Corporate Communications audit completed | Expected to be presented to Audit Committee Q4/09 |
| | | | Complete the Information & Technology Management audit | Q1/10 | Information & Technology Management audit completed | Expected to be initiated in Q4/09 |
| | | | Complete the Vaughan Business Enterprise Centre audit | Q1/10 | Vaughan Business Enterprise Centre audit completed | Pending |
| | | | Complete the Reserves and Investments audit | Q2/10 | Reserves and Investments audit completed | |
| | | | Complete the Economic Development audit | Q2/10 | Economic Development audit completed | |
| | | | Complete the Fleet audit | Q3/10 | Fleet audit completed | |
| | | | Complete the Human Resources audit | Q4/10 | Human Resources audit completed | |
| | | | Complete the Parks audit | Q4/10 | Parks audit completed | |
| | | | Complete the Access Vaughan audit | Q4/10 | Access Vaughan audit completed | |

Council Priorities Plan 2009 Third Quarter Update Report

#5 Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city

| COUNCILLOR PETER MIEFFE | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|--------------------------|----------------------------------------------------------------|-----------------------------|------------------------------------------------------------------------|------------------------|
| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city | Councillor Peter Meffe | Commissioner of Planning | Draft new Vaughan Official Plan | Q4/09 | Draft new Vaughan Official Plan to be issued for stakeholder feedback | In process and pending |
| | | | Conduct public meetings | Q4/09-Q1/10 | Public meetings held to inform and engage the public on the draft plan | In process and pending |
| | | | Council presentation of draft plan | Q1/10 | New Vaughan Official Plan presented to Council for feedback | Pending |
| | | | Adoption of new Vaughan Official Plan by Council | Q3/10 | Council endorsement of new Vaughan Official Plan | |
| | | | Regional and Provincial approvals of new Vaughan Official Plan | Q4/10 | New Vaughan Official Plan approved by Province and York Region | |

Council Priorities Plan 2009 Third Quarter Update Report

#6 Finalize and publish the recommendations of the Task Force on Democratic Participation and Renewal to increase voter turnout in the next municipal election

| COUNCILLOR TONY CARELLA | | | | | | |
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| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Finalize and publish the recommendations of the Task Force on Democratic Participation and Renewal to increase voter turnout in the next municipal election | Councillor Tony Carella | Commissioner of Legal & Administrative Services | Conduct a public online survey of voter habits | Q1/09 | Implement online survey and aggregate the results | Completed |
| | | | Complete final report with recommendations provided to Council and Chief Returning Officer/City Clerk | Q3/09 | Final Task Force on Democratic Participation & Renewal report tabled at Council | Completed. Tabled at September 29, 2009 Committee of the Whole |
| | | | Implement the recommendations of the Task Force | Q4/09 | Task Force recommendations to be implemented for 2010 election cycle | Pending |

Council Priorities Plan 2009 Third Quarter Update Report

#7: Approve a budget and develop the long-term financial plan that provides the leadership needed to deal with emerging economic realities

COUNCILLOR BERNIE DIVONA & COUNCILLOR PETER MEFFE

| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
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| Approve a budget and develop the long-term financial plan that provides the leadership needed to deal with emerging economic realities. | Councillor Bernie Divona and Councillor Peter Meffe | Commissioner of Financial and Corporate Services | Approve the 2009 Operating and Capital Budget | Q1/09 | Approved 2009 Operating and Capital Budget | Council approval April 7, 2009 |
| | | | Conduct Public Engagement | Q4/09 | Public meetings held to inform and engage the public on the draft 2010 budget. Web site established for on-line feedback | Budget Public Information Forum November 16, 2009 Budget on-line forum on City website for citizen feedback August, 2009 |
| | | | Approve the 2010 Operating and Capital Budget | Q1/10 | Approved 2010 Operating and Capital Budget | In process, operating budget to be tabled Q4/09 |
| | | | Incorporate ongoing Master Plan and Corporate project recommendations into Long Range Financial Master Plan (LRFP) | Q3/10 | Master plans and Corporate Projects include Transportation Master Plan, Public Sector Accounting Board (PSAB), Reconstruction Storm Water/Drainage Master Plan and Official Plan Review | In process and pending. Master Plan and Corporate Plans aligned with Long Range Financial Master Plan |
| | | | Incorporation of any other master plans into financial master plan, i.e. Pedestrian/Bicycle Master Plan, Accessibility Master Plan, etc | Q3/10 | Incorporate other master plans financial impacts into LRFP | in process and pending. |
| | | | Final financial master plan review & discussion | Q3/10 | Completed Long Range Financial Plan presentation to SMT and Council | |

Council Priorities Plan 2009 Third Quarter Update Report.

#8 Develop the plan required to build a dynamic Vaughan Metropolitan Centre that reflects the great downtowns of international cities - full of life and culture, with access to a premier transit system and quality jobs for our residents.

| COUNCILLOR SANDRA YEUNG RACCO | | | | | | |
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| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Develop the plan required to build a dynamic Vaughan Metropolitan Centre that reflects the great downtowns of international cities - full of life and culture, with access to a premier transit system and quality jobs for our residents. | Councillor Sandra Yeung Racco | City Manager and Director of Economic Development | Create and confirm Terms of reference for the naming contest and launch the contest by February 2009 | Q1/09 | New name selected for Corporate Centre | Contest launched February 29/09 and new name "Vaughan Metropolitan Centre" approved by Council June/09 |
| | | | Launch the first of a series of signage relating to the subway coming to the Metropolitan Centre | Q1/09 | Spadina subway signage launched | First two signage "Start your journey in Vaughan" completed February 2009 |
| | | | Organize forums to seek input from the public as to their vision and their needs for the Metropolitan Centre | Q2/09-Q4/10 | Public forums organized with Official Plan Review Committee to seek public input | Stakeholder and public meeting held in May/09. Further meetings planned in Fall/09 and into 2010 |
| | | | Develop and launch Metropolitan Centre marketing plan and funding model involving landowners and tenants input | Q4/09 | Stakeholder input gathered on marketing plan and funding model | Pending |
| | | | Research the feasibility of developing a Business Improvement Area (BIA) for the Metropolitan Centre | Q2/10 | BIA developed for Metropolitan Centre | Pending |
| | | | Hire consultant to develop branding strategy | Q2/10 | Branding strategy contingent on launch of new name | Pending |
| | | | Launch new marketing strategy for Vaughan Metropolitan Centre | Q3/10 | Vaughan Metropolitan Centre marketing plan launched including presentation centers, and models to attract local and international investors | |

Council Priorities Plan 2009 Third Quarter Update Report

#9 Initiate and act upon issues of integrity and transparency for Members of Council

| COUNCILLOR ALAN SHEFMAN | | | | | | |
|-----------------------------------------------------------------------------------|---------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Initiate and act upon issues of integrity and transparency for Members of Council | Councillor Alan Shefman | Commissioner of Legal and Administrative Services City Clerk | Hire Integrity Commissioner | Q1/08 | Integrity Commissioner position filled | Completed March 2008 |
| | | | Draft complaint procedure for Code of Conduct | Q3/08 | Complaint Procedure approved by Council and available on internet and from Integrity Commissioner's Office | Approved by Council June 23, 2008 |
| | | | Hire new Integrity Commissioner upon resignation of former Commissioner | Q1/09 | Integrity Commissioner position filled | Completed February 2009 |
| | | | Complete final draft of updated Code of Ethical Conduct for Members of Council | Q2/09 | Completed final draft of updated Code of Ethical Conduct for Members of Council. Approved in principle by the Transparency and Accountability Committee for submission to Council | Final draft completed and submitted to Council. Council approval in principle. June 2009 |
| | | | Establish process for engaging the public in consideration of updated draft of Code of Ethical Conduct for Members of Council | Q3/09 | Public consultation process via the City's website and through direct contact with Commissioner | Completed. Final draft updated Code of Ethical Conduct for Members of Council made available for comment. June 2009 |

Council Priorities Plan 2009 Third Quarter Update Report

#9 Initiate and act upon issues of integrity and transparency for Members of Council

| COUNCILLOR ALAN SHEFMAN | | | | | | |
|-----------------------------------------------------------------------------------|---------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| Initiate and act upon issues of integrity and transparency for Members of Council | Councillor Alan Shefman | Commissioner of Legal and Administrative Services City Clerk | Final approval by Council of Code of Ethical Conduct for Members of Council | Q3/09 | Council approval of Code of Ethical Conduct for Members of Council | Code of Ethical Conduct for Members of Council approved by Council September 21, 2009 |
| | | | Develop training program for Councillors and key staff on approved Code of Ethical Conduct for Members of Council | Q4/09 | Councillor and Councillor Assistants training program established | Councillor and Councillor Assistants training to be held in October 2009 |
| | | | Operationalization of Code of Ethical Conduct for Members of Council | Q4/09 | Code in place and operational | Code of Ethical Conduct for Members of Council scheduled to come into effect November 2, 2009 |

Council Priorities Plan 2009 Third Quarter Update Report

#10 Champion and provide overall leadership, guidance and support for an enhanced economic development strategy to ensure the achievement of the City's economic diversity and prosperity

| MAYOR LINDA D. JACKSON | | | | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-----------------|---------------------------------------------------|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|
| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| To champion and provide overall leadership, guidance and support for an enhanced economic development strategy to ensure the achievement of the City's economic diversity and prosperity | Mayor Linda D. Jackson | City Manager | Create an Economic Development Steering Committee | Q1/08 | Economic Development Steering Committee created with a mandate to develop recommendations to Council on the Economic Development Committee's mandate, terms of reference, membership and the resources required to support its work | Economic Development Steering Committee created February 11, 2008 |
| | | | Establish an Economic Development Committee | Q2/09 | Economic Development Committee to be established as a Special Purpose Committee of Council with a mandate to provide assistance and advice to Council in the pursuit of ensuring economic vitality. Also, to provide oversight in the development, implementation, monitoring and renewal of the City's Economic Development Strategy. The Vaughan Tourism Advisory Committee (VTAC) and Vaughan Business Enterprise Centre (VBEC) will report to the Economic Development Committee. | Economic Development Committee created April 14, 2009. Replaces former Economic Development Steering Committee |
| | | | Establish a Business Community Roundtable | Q3/09 | Business Community Roundtable will brainstorm ideas on retaining, expanding and supporting our current businesses as well as attracting new businesses. It will report to the Economic Development Advisory Committee | In process and pending. Roundtable to be created September 09. |
| | | | Create an Economic Development Advisory Committee | Q3/09 | Economic Development Advisory Committee will provide advice and support to the Economic Development Committee on matters related to the attraction and retention of business and investment in the City of Vaughan. | Completed |
| | | | Complete an Employment Sector Strategy | Q4/09 | Completed Employment Sector Strategy to be presented to Council for feedback. | In process and pending |

Council Priorities Plan 2009 Third Quarter Update Report

#10 Champion and provide overall leadership, guidance and support for an enhanced economic development strategy to ensure the achievement of the City's economic diversity and prosperity

| MAYOR LINDA D. JACKSON | | | | | | |
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| Initiative Description | Initiative Sponsor | Initiative Lead | Project Milestones | Project Milestone Timelines | Project Deliverable | Project Status |
| To champion and provide overall leadership, guidance and support for an enhanced economic development strategy to ensure the achievement of the City's economic diversity and prosperity | Mayor Linda D. Jackson | City Manager | Review City's current Economic Development Strategy in partnership with the business community. | Q2/10 | Economic Development Strategy review will include benchmarking similar municipalities across North America to obtain best practices. Implementation of the revised strategy with include input from our external stakeholders. | Pending. Review linked to completion of Employment Sector Strategy. |
| | | | Establish marketing materials and appropriate funding models for on-going marketing of the Vaughan Metropolitan Centre. | Q3/10 | Completed marketing materials and established funding model for the Vaughan Metropolitan Centre. | In process and pending. The marketing plan is connected to the completion of the Land Use Plan for the Vaughan Enterprise Zone |