

COMMITTEE OF THE WHOLE – JULY 6, 2010

COUNCIL PRIORITIES PLAN 2010 SECOND QUARTER UPDATE

Recommendation

The Senior Manager of Strategic Planning in consultation with the City Manager recommends:

1. That the report including Attachment 1 –Council Priorities Plan 2010 Second Quarter Update Report be received

Contribution to Sustainability

The individual priority initiatives will address any contribution to sustainability.

Economic Impact

N/A

Communications Plan

Web new stories and timelines on each of the Council Priority Plan initiatives will be updated. The City e-newsletter will provide a link to the updated Council Priority Plan website.

Purpose

The Council Priorities Plan 2010 Second Quarter update.

Background - Analysis and Options

The Council Priorities Plan was initially tabled at the Committee of the Whole meeting on January 13, 2009. The Plan was comprised of ten theme areas which were led by various Members of Council. To demonstrate progress in implementing the initiatives, it was decided that quarterly updates were necessary. Thus, the first three quarterly updates were reported at the March 30, June 22, and November 2 2009 Committee of the Whole (Working Session) meetings. To date in 2010 there have been two quarterly updates at the February 8 and June 14, 2010 Committee of the Whole (Working Session) meetings.

Attachment 1 highlights the progress reports for all ten of the Council Priority Plan initiatives for the second quarter in 2010. A guide to understanding the template is provided as a cover sheet. The web stories and timelines for each of the initiatives will be updated and posted after approval at Council.

Relationship to Vaughan Vision 2020/Strategic Plan

The Council Priorities Plan is aligned with the Vaughan Vision 2020 strategic plan. This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved.

Regional Implications

The individual priority initiatives will address any regional implications.

Conclusion

The Council Priorities Plan 2010 Second Quarter Update is being tabled at the July 6, 2010 Committee of the Whole to provide a progress report on the plan to the community.

Attachments

1. Attachment 1 - Council Priorities Plan 2010 Second Quarter Update Report

Report prepared by:

Thomas Plant MBA, MPA
Senior Manager of Strategic Planning

Respectfully submitted,

Thomas Plant MBA, MPA
Senior Manager of Strategic Planning

Council Priorities Plan Milestones

Council has identified a number of priorities to be led by individual Councillors. The goal is to complete these priorities within the current Council term. Upon completion new initiatives may be identified and added to the Council Priorities Plan.

The following pages outline the milestones for the Council Priority Plan initiatives. Each initiative has a milestone template which details the stages the initiative will progress through towards completion within the assigned timeframe.

Below is a description to guide the reader in understanding each of the columns in the chart.

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Identifies the content of the initiative	Identifies the Council lead for the initiative	Details the lead Commission or department responsible for completion of the initiative	Details the milestone stages involved in completing the Council priority initiative	Outlines the date the milestone stage will be completed	Describes the deliverable for each milestone stage	Lists additional information for each milestone stage i.e. <i>Completed</i> – milestone is completed. <i>In progress</i> – milestone is underway. <i>Pending</i> – milestone has not been started.

Council Priorities Plan 2010 Second Quarter Update Report

#1 Develop the Transportation Master Plan and approval for the Yonge Street and Spadina subway extensions

REGIONAL COUNCILLOR JOYCE FRUSTAGLIO						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Develop the Transportation Master Plan and approval for the Yonge Street and Spadina Subway extensions	Regional Councillor Joyce Frustaglio	Commissioner of Engineering & Public Works	Coordination with TTC and York Region on Spadina Subway extension to Vaughan Metropolitan Centre	Q1/08 and ongoing	The extension of the Spadina subway to Vaughan Metropolitan Centre	In progress-Project design underway. Contracts designs for tunneling awarded. Completion of Spadina subway expected in 2015 and estimated to cost \$2.6 billion with funding from all three levels of government
			Facilitate public open houses to gather public feedback on the Spadina Subway extension	Q4/09	Hold public open houses to gather public feedback	COMPLETED - Public open houses held in 2009 and gathered public feedback on preliminary design concepts for the six stations in Vaughan
			Coordination with TTC and York Region on Yonge Street Subway	Q1/08 and ongoing	Completion of Yonge subway extension.	In progress- funding pending
			Provide input into Yonge St. subway Environmental Assessment (EA) Process	Q4/08	Input into Yonge St. subway EA process	COMPLETED - Environmental Assessment approved April 7/09
			Conduct public meetings on Yonge St. subway initiative	Ongoing	Hold public meetings on Yonge St. subway initiative	COMPLETED - Public meetings as part of the Environmental Assessment process. Information provided to the community on overall design
			Completion of Vaughan's Transportation Master Plan	Q3/10	A Transportation Master Plan	In progress- final report expected Q3/10 and will include input from GO, TTC and York Region capital plans
			Collaborate with Metrolinx and York Region on VIVA and light rail projects	Q2/09 and ongoing	Coordination with Metrolinx and York Region on VIVA and light rail transit projects	FUNDING APPROVED In progress-Metrolinx has approved project funding and design of transit stop shelters is ongoing. VIVA staff to provide project update to municipalities in 2010

Council Priorities Plan 2010 Second Quarter Update Report

#2 Improving health care delivery for our residents

- a) play a significant role to make the Vaughan hospital a reality
- b) promote awareness of the Vaughan Community Health Centre
- c) where appropriate, partner with the Vaughan Community Health Centre in the delivery of programs to seniors, youth and those with mental health and addiction issues

REGIONAL COUNCILLOR JOYCE FRUSTAGLIO

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Improving health care delivery for our residents: (a) play a significant role in making the Vaughan hospital a reality	Reg. Councillor Joyce Frustaglio	City Manager SMT	Obtain funding commitment from York Region and City of Vaughan for hospital project	Q2/09	A funding commitment from Region of York and the City of Vaughan for the hospital initiative	<p>COMPLETED</p> <ul style="list-style-type: none"> • Total cost for hospital is approx. \$1.3 billion. • Ministry requires a 30% community contribution. • Vaughan Health Care Foundation in July 2009 purchased land at Major Mackenzie and Jane St for the hospital. • The City of Vaughan committed \$80 million the Vaughan Campus of Care as a result of requirements regarding local contribution. • Region of York committed \$12 million per year to hospital funding with the City of Vaughan receiving 45% of this total. • Vaughan Campus of Care has entered into a partnership with York Central Hospital as of Oct.2009. • An amalgamated board of trustees has been formed to move the process forward under York Central Hospital umbrella.
			Organize fundraising events for the hospital in Vaughan	annually in Q2 & Q3	Fundraising events for the Health Care Foundation	COMPLETED -City of Vaughan will continue with annual funding events for hospital initiative
			City officials continue to support and collaborate with the Vaughan Health Care Foundation	Q4/10	Ongoing support for Vaughan Health Care Foundation	In progress

Council Priorities Plan 2010 Second Quarter Update Report

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COUNCILLOR TONY CARELLA						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Improving health care delivery for our residents: (b) promote awareness of the Vaughan Community Health Centre (c) where appropriate, partner with the Vaughan Community Health Centre in the delivery of programs to seniors, youth and those with mental health and addiction issues	Councillor Tony Carella		Create a Vaughan Community Health Centre	Q2/09	A Vaughan Community Health Centre	COMPLETED at year end (2009). Registered clients exceed 2000
			Provide awareness of the Vaughan Community Health Centre	Q2/09	Public Relations and communications initiatives to raise awareness of the health centre	COMPLETED
			City officials continue to support and collaborate with the Vaughan Community Health Centre	Q4/10	Ongoing support for Vaughan Health Care Foundation	COMPLETED

Council Priorities Plan 2010 Second Quarter Update Report

#3 Develop and implement a strategic planning process to guide the management of the City

REGIONAL COUNCILLOR MARIO FERRI						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Develop and implement a strategic planning process to guide the management of the City	Regional Councillor Mario Ferri	City Manager Senior Manager of Strategic Planning	Design a template for Council Priority Plan Successes: a) table report at Strategic Planning Committee to make recommendation to Council; b) align 2009 Council Priorities Plan with Vaughan Vision 2020	Q1/09	Council Priority Plan Successes template developed and approved by Council	a) COMPLETED b) COMPLETED
			Align, approve and implement departmental business plans as per the Vaughan Vision 2020 for 2010	Q4/09	Business Plans completed as part of the 2010 operating budget	COMPLETED Q4/09
			Develop a public engagement plan: a) meet with the Chamber of Commerce; b) meet with the seniors;	Q1/10	Public Engagement Plan tabled at January 19, 2010 Strategic Planning Committee meeting	a) COMPLETED b) COMPLETED
			Schedule and hold the Council SMT Symposium/Workshop: a) book location; b) recruit event speakers; c) develop agenda, send invitations, and schedule meeting	Q1/10	Council SMT Symposium/Workshop held on April 15, 2010 at Thornhill Country Club	a) COMPLETED b) COMPLETED c) COMPLETED
			Track the progress of each strategic initiative for 2010	Q2/10	Milestone templates for each strategic initiative tabled at the Strategic Planning Committee	COMPLETED Milestone templates published bi-annually, latest template tabled at May 10, 2010 Strategic Planning Committee
			Produce and distribute to all households the successes report identifying the major achievements in 2009: a) design report; b) identify priority initiatives for report; c) draft report; d) production and distribution of report	Q2/10	"Celebrating our Successes" Report produced and distributed to all households in June '10	a) COMPLETED b) COMPLETED c) COMPLETED d) COMPLETED
			Define and apply strategic success indicators for strategic goals and objectives: a) Senior Management Team review; b) Council Approval	Q4/10	Development of strategic success indicator framework	a) In progress b) Pending

Council Priorities Plan 2010 Second Quarter Report Template

#4 Address operational issues throughout our organization by mandated department audits based on continuous improvement principles. Review, update and expand the policy on expenses for members of Council and our Senior Management Team

REGIONAL COUNCILLOR GINO ROSATI							
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status	
Address operational issues throughout our organization by mandated department audits based on continuous improvement principles. Review, update and expand the policy on expenses for Members of Council and our Senior Management Team	Regional Councillor Gino Rosati	City Manager	Review, upgrade and expand the policy on expenses for Members of Council and our Senior Management Team	Q2/09	Upgraded policy on expenses for Members of Council and Senior Management Team	COMPLETED - Council expense policy March 2010. COMPLETED Training Q1/10. In Progress-Senior Management Team expense policy expected Q3/10	
			Complete the Building and Facilities audit	Q2/09	Building and Facilities audit	COMPLETED Q4/09	
			Complete the Engineering Services audit	Q4/09	Engineering Services audit	COMPLETED Q4/09	
			Complete the Corporate Communications audit	Q4/09	Corporate Communications audit	COMPLETED Q4/09	
			Complete the Vaughan Business Enterprise Centre audit	Q2/10	Vaughan Business Enterprise Centre audit	In progress-report expected Q3/10	
			Complete the Information & Technology Management audit	Q3/10	Information & Technology Management audit	In progress- report expected Q3/10	
			Complete the Human Resources audit	Q4/10	Human Resources audit	In progress - report expected Q3/10	
			Complete the Reserves and Investments audit	Q4/10	Reserves and Investments audit	Pending	
			Complete the Fleet audit	Q4/10	Fleet audit	Pending	

Council Priorities Plan 2010 Second Quarter Update Report

#5 Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city

COUNCILLOR PETER MIEFFE						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city	Councillor Peter Meffe	Commissioner of Planning	Public Engagement to create interest and inform the public on the Official Plan process	Q1/-Q4/09	Hold public events which profile Official Plan studies, and the documentary film 'Voices for transformation'	COMPLETED
			Draft new Vaughan Official Plan	Q1/10	Draft new Vaughan Official Plan to be issued for stakeholder feedback	COMPLETED as of April 19, 2010
			Conduct public meetings	Q4/09-Q2/10	Public meetings held to inform and engage the public on the draft plan	COMPLETED
			Council presentation of draft plan	Q3/10	New Vaughan Official Plan presented to Committee of the Whole for feedback	In progress- Draft plan will be presented to Committee at the July 28, 2010 meeting
			Adoption of new Vaughan Official Plan by Council	Q3/10	Council endorsement of new Vaughan Official Plan	Pending
			Regional and Provincial approvals of new Vaughan Official Plan	Q4/10	New Vaughan Official Plan approved by Province and York Region	Pending

Council Priorities Plan 2010 Second Quarter Update Report

#6 Finalize and publish the recommendations of the Task Force on Democratic Participation and Renewal to increase voter turnout in the next municipal election

COUNCILLOR TONY CARELLA						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Finalize and publish the recommendations of the Task Force on Democratic Participation and Renewal to increase voter turnout in the next municipal election	Councillor Tony Carella	Commissioner of Legal & Administrative Services	Conduct a public online survey of voter habits	Q1/09	Implement an online survey and aggregate the results	COMPLETED
			Complete final report with recommendations provided to Council and Chief Returning Officer/City Clerk	Q3/09	Final Task Force on Democratic Participation & Renewal report tabled at Council	COMPLETED. Tabled at September 29, 2009 Committee of the Whole
			Implement the recommendations of the Task Force	Q4/09	Task Force recommendations to be implemented for 2010 election cycle	COMPLETED. Fifteen of the recommendations adopted by Council for implementation during the 2010 election cycle

Council Priorities Plan 2010 Second Quarter Update Report

#7: Develop and manage an ongoing Financial Master Plan for the City.

COUNCILLOR ALAN SHEFMAN						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Develop and manage an ongoing Financial Master Plan for the City a) Budget b) Master Plan	Councillor Alan Shefman	Commissioner of Finance and City Treasurer				
a) Budget			Conduct Public Engagement for 2010 Budget Process	Q4/09	Public meetings held to inform and engage the public on the draft 2010 budget. Web site established for on-line feedback	COMPLETED -Budget Public Information Forum November 16, 2009 Budget on-line forum on City website for citizen feedback August, 2009
			Approve the 2010 Operating and Capital Budget	Q1/10	Approved 2010 Operating and Capital Budget	COMPLETED January 18, 2010
			Develop strategy for 2011 Budget process	Q2/10-Q3/10	Define Budget deliberation process and public engagement approach including extending use of Internet to inform and engage residents	COMPLETED - Strategy presented at June 14, 2010 Budget Committee meeting
b) Master Plan			Incorporate ongoing Master Plan and Corporate project recommendations into Long Range Financial Master Plan (LRFP)	Q4/10	Transportation Master Plan, Public Sector Accounting Board (PSAB) review, Reconstruction Storm Water/Drainage Master Plan and Official Plan Review incorporated into the LRFP	In progress. Master Plan and Corporate Plans alignment with Long Range Financial Master Plan
			Final financial master plan review & discussion	Q2/11	Completed Long Range Financial Plan presentation to SMT and Council	Pending

Council Priorities Plan 2010 Second Quarter Update Report

#8 Develop the plan required to build a dynamic Vaughan Metropolitan Centre that reflects the great downtowns of international cities - full of life and culture, with access to a premier transit system and quality jobs for our residents.

COUNCILLOR SANDRA YEUNG RACCO

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Develop the plan required to build a dynamic Vaughan Metropolitan Centre that reflects the great downtowns of international cities - full of life and culture, with access to a premier transit system and quality jobs for our residents.	Councillor Sandra Yeung Racco	City Manager and Director of Economic Development	Create and confirm Terms of reference for the naming contest and launch the contest by February 2009	Q1/09	New name selected for Corporate Centre	COMPLETED -Contest launched February 25/09 and new name "Vaughan Metropolitan Centre" approved by Council June/09
			Launch the first of a series of signage relating to the subway coming to the Metropolitan Centre	Q1/09	Spadina subway signage launched	COMPLETED - First two signage "Start your journey in Vaughan" completed February 2009
			Organize forums to seek input from the public as to their vision and their needs for the Metropolitan Centre	Q2/09-Q4/10	Public forums organized with Official Plan Review Committee to seek public input	In progress- Stakeholder and public meeting held in May/09. Further meetings planned in Fall/09 and into 2010
			Develop and launch Metropolitan Centre marketing plan and funding model involving landowners and tenants input	Q4/10	Stakeholder input gathered on marketing plan and funding model	In progress - awaiting Econ.Dev Strategy completion August 2010 before further action
			Research the feasibility of developing a Business Improvement Area (BIA) for the Metropolitan Centre	Q4/10	BIA developed for Metropolitan Centre	In progress - awaiting Econ.Dev Strategy completion August 2010 before further action
			Hire consultant to develop branding strategy	Q4/10	Branding strategy developed and presented to Council	In progress - awaiting Econ.Dev Strategy completion August 2010 before further action. Branding strategy contingent on launch of new name
			Launch new marketing strategy for Vaughan Metropolitan Centre	Q4/10	Vaughan Metropolitan Centre marketing plan launched including presentation centers, and models to attract local and international investors	Pending

Council Priorities Plan 2010 Second Quarter Update Report

#9 Initiate and act upon issues of integrity and transparency for Members of Council

COUNCILLOR ALAN SHEFMAN						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Initiate and act upon issues of integrity and transparency for Members of Council	Councillor Alan Shefman	Commissioner of Legal and Administrative Services City Clerk	Hire new Integrity Commissioner upon resignation of former Commissioner	Q1/09	Integrity Commissioner position filled	COMPLETED February 2009
			Complete final draft of updated Code of Ethical Conduct for Members of Council	Q2/09	Final draft of updated Code of Ethical Conduct for Members of Council approved in principle by the Transparency and Accountability Committee for submission to Council	COMPLETED - Final draft submitted to Council. Council approval in principle June 2009
			Establish process for engaging the public in consideration of updated draft of Code of Ethical Conduct for Members of Council	Q3/09	Public consultation process via the City's website and through direct contact with Commissioner	COMPLETED. Final draft updated Code of Ethical Conduct for Members of Council made available for comment, June 2009
			Final approval by Council of Code of Ethical Conduct for Members of Council	Q3/09	Council approval of Code of Ethical Conduct for Members of Council	COMPLETED - Code of Ethical Conduct for Members of Council approved by Council September 21, 2009
			Develop training program for Councillors and key staff on approved Code of Ethical Conduct for Members of Council	Q4/09	Councillor and Councillor Assistants training program established	COMPLETED -Councillor and Councillor Assistants training held in October 2009
			Operationalization of Code of Ethical Conduct for Members of Council	Q4/09	Code in place and operational	COMPLETED -Code of Ethical Conduct for Members of Council came into effect November 2, 2009

Council Priorities Plan 2010 Second Quarter Update Report

#10 Develop and implement an economic development strategy and process to position Vaughan as the premier destination for business in Canada

MAYOR LINDA D. JACKSON and COUNCILLOR SANDRA YEUNG RACCO

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Develop and implement an economic development strategy and process to position Vaughan as the premier destination for business in Canada	Mayor Linda D. Jackson and Councillor Sandra Yeung Racco	City Manager	Establish an Economic Development Committee	Q2/09	Economic Development Committee to be established as a Special Purpose Committee of Council with a mandate to provide assistance and advice to Council in the pursuit of ensuring economic vitality. Also, to provide oversight in the development, implementation, monitoring and renewal of the City's Economic Development Strategy. The Vaughan Tourism Advisory Committee (VTAC) and Vaughan Business Enterprise Centre (VBEC) will report to the Economic Development Committee.	COMPLETED - Economic Development Committee created April 14, 2009. Replaces former Economic Development Steering Committee
			Complete an Employment Sector Strategy	Q1/10	Employment Sector Strategy presented to Council for feedback.	COMPLETED - April 2010
			Review City's current Economic Development Strategy in partnership with the business community.	Q3/10	Economic Development Strategy review will include benchmarking similar municipalities across North America to obtain best practices. Implementation of the revised strategy with include input from our external stakeholders.	In progress. Review linked to completion of Employment Sector Strategy which was completed April 2010. Economic Development Strategy due to be completed August 2010
			Create an Economic Development Advisory Committee	Q1/11	Economic Development Advisory Committee will provide advice and support to the Economic Development Committee on matters related to the attraction and retention of business and investment in the City of Vaughan	Pending- Terms of Reference approved however due to lateness in current Council term, committee may be formalized with new term of Council.