COMMITTEE OF THE WHOLE DECEMBER 3, 2001

COST CENTRE INFORMATION - COMMUNITY CENTRES

Recommendation

The Commissioner of Community Services, in consultation with the Director of Recreation and Culture and the Executive Director of Building Facilities and Parks, recommends:

That this report be received for information only.

Purpose

The purpose of this report is to provide a comparative cost centre analysis for each City of Vaughan Community Centre as well as a comparative analysis for each component within the community centre for the period of January to June 2001. Further, included in the analysis are the per facility actuals for the Building, Facilities and Parks Department.

Background - Analysis and Options

At the Committee of the Whole meeting of June 11, 2001 staff were directed to report back with cost centre figures for January to June 2001 and that the next report include a comparative analysis over time.

This report analyses and compares the eight City of Vaughan Community Centres including the AI Palladini Community Centre, the Chancellor Community Centre, the Dufferin Clark Community, the Father Ermanno Bulfon Community Centre, the Garnet A. Williams Community Centre, the Maple Community Centre, the Rosemount Community Centre and the Woodbridge Pool and Memorial Arena. The components that have been included are arenas, indoor bocce, concessions and vending, fitness centers, pools, program areas (meeting rooms, gyms and bowling). Outdoor maintenance (snow/ice removal, parking lot sweeping, planting and maintenance, debris pick –up) are also included.

This report reflects six months of operations as opposed to the year 2000 cost centre report that covered a full year of operations. Therefore, it is difficult to compare year 2000 to year 2001. It is anticipated that early in the new year, staff will come forward with a report that reflects the last half of 2001 as well as comparison between years 2000 and 2001.

Recognizing that this report covers only the first half of 2001, it is important to note that some of the revenue information may appear skewed particularly in the fitness centre area, The Department of Recreation and Culture commenced the phasing-in of the Class System in January 2001. This computer software system manages fitness centre membership sales and tracking (January 2001) facility booking (September 2001) and programme registration (November 2001). Revenue is posted in the related accounts quarterly. As a result, for the months of April, May and June, although fitness centre membership revenue was collected, it was not posted into the fitness centre revenue account until July 1, 2001 thus this revenue is not reflected in this report.

Further, although some expenses have been posted to the Father Ermanno Bulfon Community Centre, in the first half of 2001, programmes where not fully operational until late summer.

Conclusion

This report indicates that the Woodbridge Pool and Memorial Arena recovers the greatest percentage of operating costs (79%) followed closely by the Rosemount Community Centre (76%). Programming at the Woodbridge Pool and Memorial Arena is very limited in scope providing primarily aquatic programmes, and ice rentals. There is some limited use by seniors. At the Rosemount Community Centre again the use is limited to ice rentals and programmes. Although facility costs are considerably higher at the Woodbridge Pool and Memorial Arena due to the pool, both centers have the lowest operating costs.

The centers recovering the lowest percentage of costs are the Chancellor Community Centre and Father Ermanno Bulfon Community Centre. Chancellor Community Centre has a large seniors, youth and bocce component thus providing limited opportunities for revenue generation and Father Ermanno Bulfon Community Centre did not get fully operational until the late summer.

Attachments

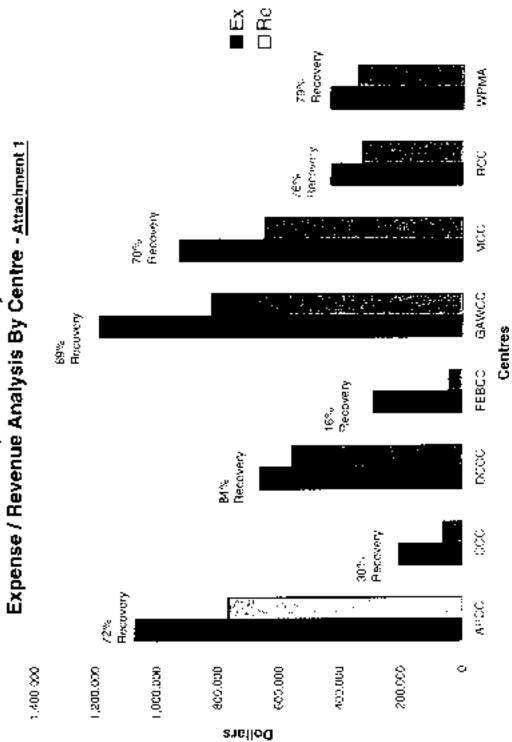
- 1) Cost Centre Report bar graph
- 2) Cost Centre Analysis Recreation and Culture
- 3) Cost Centre Analysis Buildings and Facilities
- 4) Cost Centre Analysis Parks
- 5) Summary
- 6) Net Cost Recovery
- 7) Total Cost Centre Analysis Al Palladini Community Centre
- 8) Total Cost Centre Analysis Chancellor Community Centre
- 9) Total Cost Centre Analysis Dufferin Clark Community Centre
- 10) Total Cost Centre Analysis Father Ermanno Bulfon Community Centre
- 11) Total Cost Centre Analysis Garnet A. Williams Community Centre
- 12) Total Cost Centre Analysis Maple Community Centre
- 13) Total Cost Centre Analysis Rosemount Community Centre
- 14) Totol Cost Centre Analysis Woodbridge Pool and Memorial Arena

Report prepared by:

Joyce Epstein, Director of Recreation and Culture

Respectfully submitted,

G. Doris Haas, Commissioner of Community Services.



Cost Centre Report for January to June 2001

Cost Centre Analysis for Recreation 2001 Actuals for Jan - June Summary of Expenses - <u>Attachment 2</u>

	Arenas	Boces	Concessions & Vending	Filmesa Centres	Pool	Program Areas'	Public Works+	Totals
APCC	14 218		259	215 4608	176,527	165,920	I	601.322
CCC						57 931		97,881
DCCC.					180,460	219 777		410,418
FEBCC	i		212	P1.48	69 (03	იქ რმი		213,469
GAWCC	46.225		239	Z90 0.33	202.510	2/06/0	_	785,773
MCC	12 010	471	276	108,639	142 STS ⁷	151 398		535,729
BCC	15 005		5.9			730,067		237.005
WPMA	12.599		822		ge ww	18403		135.014
Totals	104,258	1.645	2.000	768.015	894.744	1,241,548	Û	3,014,611

Tute/s 104,258 1.648 2.000; 768.875 864.244 1.241.545 0 3,014, "Doors Grow Servery - Source of Benerics Develop in Severing Flower Source Tree Servers Managements Severing Cost Centre Analysis for Recreation

2001 Actuals for Jan - June

Summary of Revenues

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Donessions	Elfoese	Prod

	Arenas	80000	Concessions	Filmese Çentres	Pool	Program Areas*	Public Works+	Totals
APCC	264.076		17.221	191904	18-1620	109-760		768,587
CCC			2 585			55.083		<u>61,4488</u>
DCCC		(بد	5.066		229-014	323 083		558,058
FEBCC		1,213		۴.	9,302	34 719		45,638
GAWCC	e7.395		1263	183 64	140,008	<01.757		825,499
MCC	59 601	1 223	0 122	162 134	175,707	244 228	i	692,014
RCC	113,017		8,660		!	208 73 (329,873
улема	(1,161		9290		182 576	78,760		345,748
Torele	J94.965	3,432	64.370	505,231	\$28,500	1,496,521	<u>_ n</u>	3,586.018

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2001 Actuals for Jan - June

Summary of Net Costs

1 1

:	Aronas	Bocci	Concessione & Vending	Filness Centres	Pool	Program Areas*	Public Works+	Totals
APOC	-2490 <u>50</u>	9	-16.902	af, 554	a cs2	30,112		143,254
- CCC	5		-2,595	4	6	36 798	9	36,213
pece	3	195	-5.099		.ar : 45	408,200	3	-143,540
FEBCC	J	0.215	173	91,739	19.000	17,607		167,631
GAWCC	.37.760	0	14 355	TT.830-	G 162	127,611	9	-39,776
MCC[-47,291	-051	\$ 95.1	30,5251	13,635	e3.800;	j	116,283
RGC[-\$4,235		<1,6,25		3	12 CAN	5	-92,804
WPMA	-50,592	9	-0.475		-\$\$ 510	-46.157	С	-212,734
Totats	-190,707	-1,724	-84,370	262,644	-34,216	-242,875	D	-571,402

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Cost Centre Analysis - Building & Facilities 2001 Actuals for Jan - June Summary of Expenses - Attachment 3

	Arenas	Bocce	Concessions & Vending	Frinces Centres	Pool	Program Ansas*	Public Works+	Totals
APCC	334 CCC			46.500	1/4 600	46,000	:	441,500
CÇC		N9.630				(0. DO		92,300
DCCC		20,500	<u> </u>		134,000	87,000		228,500
FEBCC		30,500				33 100		63,600
CAWCO	508 200			38.200	120.050	22 (MAR)_		378.850
MCC	188,000	25, 400	İ	41 6 3 0	- CB.400	59.20C		366,500
ACC	(94,550					57.200		191,900
WPMA	110 300				11e 200	49,000		277.500
Totals	729,000	113,990	ú	122,900	617,990	457,400	0	2,040.550

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Cost Centre Analysis - Bullding & Facilities 2001 Actuals for Jan - June Summary of Revenues

	Arense	Bocces	Concessions & Vending	Ethess Ceptres	Pool	Program Areas"	Public Works+	Totats
APCC[i		i					<u> </u>
CCC								<u> </u>
DCCC						-		0
FEBCC	·					-		0
CAWCO			1					9
MCC				.				0
RCC	·							0
WPMA								D
Totais [·· a	0	¢		0	0	0	0

(Readed/Sums Bonung) - Shon too Removal Parking of Scenergy Criticie Struct Truct Excended Machine Record Process.

Cost Centre Analysis - Building & Feculties 2001 Actuals for Jan - June Summary of Net Costs

			3420	nary of nex	COMS			
	Aronaa	Becce	Concessione & Yending	Fitness Centres	Pool	Program Areas*	Public Works+	Tatala
APCE	224 000	5		42.500	125 0001	46,000	e [4(1,500
ccc	,	36,632	: :	ť	υ,	61 700	0	\$2,200
DCCC	ပါ	27,500	6	c	is+crr[1 2 000	0	225,500
FEBCC	- 0	30,500	. ci	c		20 <u>100</u>	0	63,600
GAWCC	136,200	0	3	38,362	128 220	74,000	. <u> </u>	378,850
MCC	122 000	25,400	3	41 <u>800</u>	108 4021	69,200		366,500
RCC	134 500		3	U	c.	67,400	v	1\$1,900
WPMA	110,390	0	6	¢.	THE 200	45 600	0	277,5 0 0
Totals 1	723,000	. 113, 90 0	0	122,300	617.950	457,400	0	2,040,550

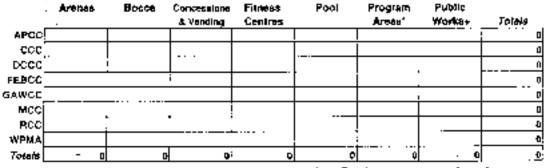
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Cost Centre Analysis - Public Works 2001 Actuals for Jan - June Summary of Expenses - <u>Attachment 4</u>

	Arenas	Bocce	Concessions & Vending	Filnesa Centros	Pool	Program Arcos*	Public Works+	Totals
APCC							2.54	27.042
odd _i							15,537	15.537
0000							20,842	25.842
FEBCC							15 237)	15,587
GAWCÓ							25.842	25, 8 42
MCC							2 5 842	25,642
BCC						L	4 790	4.790j
WPMA							25,195	25,195;
Totals	0	0	0	o	Q	D	158,527	165.527

"Phoms Gyma Bawling — Shaw lan Remarkin Parang ku Sweeping Pinter Shalo Tide Pionina Shlavianke Debito Meli La

Cost Centre Analysis - Public Works 2001 Actuals for Jan - June Summary of Revenues



"Reams Dems Bewing – Anewrice Petroval, Fachina Is: Sweeping Hower Snup Tree Perlimpe Maintennie, Oelins Postwa

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Cost Centre Analysis - Public Works 2001 Actuals for Jan - June Summary of Nel Costs

	Antonini	Bocce	Concessions	Filmese	Pool	Program	Public	
	·4		4. Vending	Centros		Areas*	WORKS+	Totals
APCE		à	Û.	î	5	0	27.040	27,042
CCC	e			:		. 0:	15 037	10,537
DCCC		5	J	:	3	0	25,6421	25,842
FEBCC			. j	3	:1	10	15,897 (15,587
GAWCC	c	 0))	9	Э	с. С	25 <u>e-12 ¹</u>	25,842
MCC	ί.	0	5	5	5	L C	25.042	25,842
RCC.	C.	6	.1	5)	<u> </u>	4.790	4,790
WPMA		0		2)	c	25 - 55	25,100
Tote/s	Sec. 1	. 0	0	0	D	6	165,627	165,627

. Ранан Оронданод – Билиские Белона, Ранкод их Закергар Ганас V. с. в. Так СанкуфМилиские "Собба Ранка

Cost Centre Analysis 2001 Actuals for Jan - June Summary of Expenses - <u>Attachment 5</u>

	Arenas	Bocce	Concessione & Vending	Filmess Constea	Paol	Program Ansas	Outdoor Maintonence+	Fotals
APCC	778,216	0	2561	2030 985	009 APT ;	204,655	27.042	1.069,684
000	<u>.</u>	30,5495	: : :	0	9	159,581	15,537	206,618
nece	. :	28.677	1 2,		324 469	285-772	26 E42	664,760
FEBCC	G	30.500	212	91 74E	69.102 j	as 506	15.537	292,606
GAWCC	187.535	0	259	્રકાઈ ગુજરા	330,960	347 646	25 342	1,190,465
MEC	134,390	25 371	235	240,139	2/1 3/6	290,568	25.842	928,071
RCC	150.300	0	212	0	0.	279,397	4.730 ;	433,696
WPMA	122,639	0	623	Ð	205 1350	78.603	25, 35	435,709
Totois	633,258	115,548	2,000	891,175	1,512.234	1.700,948	166,627	5,220,788
1 Paores S	ions Varing	+ Shoet Jo	o Pomovar Pa	avag ta Sue	ering Foren	Strain Tree (yana 8 s. Mila	denarke, Def

Cost Centre Analysis 2001 Actuals for Jan - June Summary of Revenues

	Алопан	8-occe	Concessione & Vending	Filmess Centres	Pool	Program Areas"	Outdoor Meintencer	Totels
APCC	254.576	0	-7.24 j	161.904	184,620	158.746	I р,	755.581
CGC	:	5	2.585	01		59.043	Ú	61,668
DECE	c	902	5 069	0	225 014	323.983	j o	559,058
MEBCC	ن ن	· .219	3963	÷	9.302 İ	34,713	<u>.</u>	45,638
GAWOC	67.095	0	14 615	182,184	_140.046 İ	461,857	:	825,499
MCC	51,631	: 222	9 122	162 134	175,707	244 228	G.	682,014
RCC	113,012	n	9.050			205 751	. 0	329,813
WPMA	71,781	0	9,256	0	. 99,503	75 760	0	345,748
Toleig	594,965	3,432	66,370	606,231	928,500	1,486,521	¢	3,585,019

"Roomerityms Bowling - - Showing Removal, Perional of Sweepinal Flewer, Shrub Free Frankraik, Maintenence: Det

Cost Centre Analysis 2001 Actuals for Jan - June Summary of Net Costs

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	Атория	Bosce '	Concessions & Vending	Filmesa Centres	Pool	Program Arcas*	Quitelour Maintenancos	Totalo
APEÇ	-25,668	0	, -16.932 j	99.061	120.907	96 110	27 042	303,223
CCC	:	39,530	-2,585	0.	٥.	100,458	15 557	143,950
DCCC	:	27.D85	i : : : : : : : : : : : : : : : : : : :	0	96 465	-35,215	25 842	105,702
FEBCC	C	29,232	-179 j	<u>61_709</u>	59-901	50.787	15.537	245,968
CAWCE	100 440	÷	-14 355	116.129	190,512	-52.611	25.842	364,966
мсс	74,729	24 549	-6-987	78,005	115 369	- 3.630	25,842.2	276,057
RCC	37.254	0	-7 95a	5	1:	Laturat	4.790	103,682
WPMA	51,708	0	-6.475	:	18.630	2.647	25.195	. 99,961
[otaks	238,293	112,116	-64,370	384,944	583,734	214,425	165,627	1,634,769

"Froms/GymeBowing - A Scowlor Ference: Ference to Second Free Shool free Paring 5 Marticlance, Det

Cost Centre Analysis 2001 Actuals for Jan - June Net Cost Recovery Analysis By Centre - <u>Atlachment 6</u>

	Expense	Revenue	Nel Cost	Recovery %
APCC	1,069,864	769 581	303,283	72
CCC	206,67.8	61.669	143,950	34
DCCC	664,750	559.058	105,702	84
FEBCC	292.606	45,638	245.958	16
GAWCC	1 190,465	825,499	364,966	69
MCC	92B.571	652,014	276.567	70
RCC	433,585	329,813	103 882	76
WPMA	435,709	345,748	B9 961	79
Tota	la 5,220.788	3,586,D19	1,634.769	69

2001 Actuals for Jan - June Net Cost Recovery Analysis By Facility Component.

	Expense	Revenue	Net Cost	Recovery %
Arenas	833.256	594,965	235.293	71
Bocce	115,548	3,432	112,116	3
Concessions & Vending	2,000	66.370	-64.3/0	3,319
Filness Centres	891.175	506,221	364 544	57
Pool	1,672.234	926,500	567,734	61
Program Areas'	1,700,946	1 486,521	214 425	87
Public Works+	165.627	0	165 627	0
Tote	de 5,220,768	3.585.019	1,634,769	69

Rooms Cyme Bouring

+Snowfoe Pamoval, Parking of Ewerping Flower/Snich/Tree Planting&Maintenace,Dates Pievilup

¶ °

Expenses 236,218 Revenues 25,638 Net 25,638		Concessione & Vending	Fitness Centres		Program Areas'	Outdoor Meinteence+	Totals
	0 () 9 ()	259	260,965 161,904	308,527 134,620	2 34 853 138 740	27,042 0	1,069.064 766 961
	5	16.942	190.69	123.907	811.96	27,042	102 100
% Recovery 11: *Rooms/Gyms/Bowing + Snow	wice Hemoval, .	0 (6657 Destrict for Construin	82	69	9	c	F

			Chancellor Cost Centre	Chancellor Community Centre Cost Centre Analysis - <u>Altachment 8</u>	Centre ichment 8			
Årenes	186	Bocce	Concessions & Vending	Filness Centres	Paol	Program Areas [°]	Ovtdoor Mainteance+	Totals
Expenses	0	30.500	c	Ð	c	189,931	705'5.	205.618
Revenues	0	0	2,565	0	G	CE()'64)	c	61,663
Net	÷	30.500	-2,565	a	0	R54'001	- 712.2'	143,250
% Нас очегу	٥	c	UÚT	Ð	c	20	Ð	8

+ Totals	P 654.760	0 \$59.058	2 105,762	D 84
Outdoor Mainteenco+	28,1142	-	25,842	i etinis Pick-up
Program Arêâs"	201,695	E86'V.0%	38,241	113 Maintenace: De
Pool	324.469	P10'040	35.455	ר <i>ו</i> Tree Planting &
Fitness Centres	0	D	0	a. FlowerShnib/
Concessions & Vending	9	5.06 <u>0</u>	·5.069	100 riking lot Sweppin
Bacce	28.617	085	27.695	3 te Removal: Pe
Arenas	٥	٥	0	D + Snowi
Aı	Expenses	Rovenues	Net	% Recovery D D 3 100 0 10 103 100 0 113 • Rowns/Sums/Bowing + Snow/tee Removal: Parking (of Swooping, Flower/Sbrub/Tree Planting & Maintenace: Debris Pick-up

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2	£
mmunity Cent \ttachment 10	Pool
Bulfon Cor Analysis - <u>A</u>	Fitness
Father Ermanno Bulfon Community Centre Cost Centre Analysis - <u>Attachment 10</u>	Concessions
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		Fat	Father Ermanno Bulton Community Centre Cost Centre Analysis - <u>Attachment 10</u>	Bulton Comm Analysis - <u>Atta</u>	unity Centr chment 10	φ		
Ē	Årenas	Bocce	Concessions & Vending	Fitness Centres	Pool	Program Areas*	Outdoor Mainteance+	Totals
Expenses Reconside	с с	30.500	212	91,748 0	601 68 2000 0	85.506 202	164.61	292,605
	-	00.202			2020	507.05		45,630
* Roums/Gynos/Bowing		ce Removal; F	arking let Su	g. Flowor/Shimb/T	ee Planting & ا	dainteneco Du	bris Pick-up	GE 11
% Recovery	0	~	184	¢	<u>0</u>	£	0	16

Garnet A. Williams Community Centre Cost Centre Analysis - Attachment 11

			Cost	Centre A	Cost Centre Analysis - Attachment 11	chment 11			
	Arenas	Bocce	Conci & Ve	Concessions & Vending	Filness Centres	Pool	Program Arees*	Outdoor Mainteance+	Totala
Expenses	167,635		¢	252	238,323	330.860	347,646	213,842	1,190,465
Revenues	87,095		0	14 615	182,184	140.348	401,257	e	825,499
Net	100,440		0	- 14 356	116,139	190,512	-53,611	26,842	364,965
% Recovery	46		Ð	5643	0	्म	115	U	69
*Rooms/Gyms/Bowling + Snow/ice Remotal; Parking iot Sweeping; Flower/Shouh/Lice Planting & Maintenace; Debns Pick-up	rg +Sric₩člo	се Яетока(; Parking (ot Sweepuni	g: Flower/Shorth/)	bee Planing & i	Maintenace; De	drive Pack-up	ł

	Arenas	Bocce	Concessions & Vending	Fitness Centres	Pool	Program Areas*	Quldoor Mainteance+	Tolais
Expenses	015,341	17B,25,871	235	240,139	271,076	B53'067	25,842	170.840
Revenues	59.601	1,222	9,122	162,134	175,707	244,228	•	Riv 014
Net	74 70 <u>9</u>	619°%2	-8,887	76,075	696,369	-13.620	25,B42	276.02.1
% Recovery borns/Gyms/Bow	44 ling + Snewit	5 :e Removal; P.	% Recovery 44 5 3882 69 06 106 106 106 106 106 106 106 106 106	69 g: Flower/Shrub/1	an na Planting & I	106 Maintenaco; Det	a ibris Pick-up	70

			Cost Centre Analysis - Attachment 13	re Analysis - Atta	- Attachment 13			
	Аселая	Bocce	Concessions & Vending	Fitness Centree	Pool	Program Arées*	Outdøor Møinteance⊷	Totals
Expenses	150.306		5 212	D	D	285 âJC	062'9	433,625
Net	37.294		0 + 020 - 1838	 	∍ - 	208761		329.813
% Recovery	ĸ			, ·	5 '	(1)15°E 3	017 8	103.662
*Rooms/Gyms/Bon	ving + Snow/c	te Rentoval;	* Rooms/Gyms/Gyms/Gyms/Gyms/Gyms/Gyms/Gyms/Gy	и у; Ромек/Shub/T	ں 1987 Planting & A	75 Øðirtenace; Dø	n bris Pick-un	90

Rosemount Community Centre

+ Snowitce Reotoval; Parking tof Swooping; Rowen/Shrub/Trea Planting & Mointenace; Debris Pick-up

i Memorial Arena	- Attachment 14
octbridge Pool and I	tost Centre Analysis

			Woodbridge F Cost Centre	Woodbridge Pool and Memorial Arena Cost Centre Analysis - <u>Attachment 14</u>	orlat Arena chment 14			
	Årenas	Bocce	Concessions & Vending	Filness Centres	Paol	Program Ar a as'	Outdoor Mainleance+	Totalş
Expenses	122.649		0 823	0	208,159	r09'au	Z5.495	435,709
Revenues	181.17		0 92.58	G	109,5/3	75,760	D	345,748
Net	BC7.13		0 -B.475	٥	18,890	6m9'd	25,195	B9,951
% Recovery • Rooms/Gyms/Rowing		се Ветока;	o 1135 Parking (ni Sweepi	58 0 0 1135 0 0 135 0 0 91 (4) • Snowite Removal: Parking fot Swooping, I lower/Shind/Troc Planting & Maintenace; Debus Pick-up	19 I See Planting & J	(6) Maintenace; De	o dus Pick-up	۶Ľ