### SPECIAL COMMITTEE OF THE WHOLE (BUDGET) JANUARY 27, 2003

### PROPOSED 2003 OPERATING AND CAPITAL BUDGET

### Recommendation

The Commissioner of Finance & Corporate Services in consultation with the Acting City Manager, the Senior Management Team, the Director of Budgeting and Financial Planning and the Director of Reserves and Investments recommends:

That the staff report and the presentation on the Proposed 2003 Operating and Capital Budgets be received;

That the deputations from the public be received; and

That a further staff report addressing comments from the public, information requests, etc., be provided to the Council meeting of February 10, 2003.

#### **Purpose**

The purpose of the public meeting is to provide the public with an overview of the Proposed 2003 Operating and Capital Budgets; the major issues the municipality is facing and, how they are proposed to be addressed, and the implications on the City's 2003 property tax rates.

### **Background - Analysis and Options**

The Committee of the Whole Public meeting is an opportunity for the public to provide input into the budget process. Council continues with their tradition of obtaining public input into the way in which public funds are allocated.

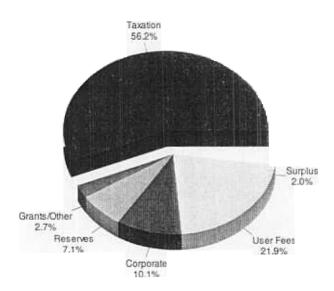
The proposed 2003 Operating and Capital Budgets are provided as Attachment and Attachment 2 for your information.

### Proposed 2003 Operating Budget

The December 16, 2002 Special Committee of the Whole (Budget) recommended that the Proposed 2003 Operating Budget including an average 2.0% tax rate increase be forwarded to a public meeting. This 2.0% average tax rate increase, which is lower than the 3.5% annual Toronto CPI, (inflation rate), to the end of December 2002, equates to approximately \$14 for a home in Vaughan assessed at \$279,500.

The City's Proposed 2003 Operating Budget is approximately \$125.7 million. The "Municipal Funding Sources" chart below reflects that just over half of the budget is funded from property taxes, the balance is funded from a variety of other sources, the largest being user fees. Council continues to emphasize the fact that municipal services not be entirely funded by property taxes. The Proposed 2003 Operating Budget also incorporates \$2.5 million of the 2002 budget surplus and investment income of \$4.5 million from Vaughan Hydro Distribution Inc.

### **Municipal Funding Sources**



The 2003 Operating Budget process introduced the concept of "envelope funding", wherein departments were allocated pre-assigned funding envelopes or budget targets, prior to the preparation and submission of their departmental budgets. These pre-assigned funding envelopes included increases primarily attributable to non-controllable issues that are outside the control of city departments, including electricity price increases, winter maintenance and waste management contractor price increases, the cost impact of a new fire hall, etc.

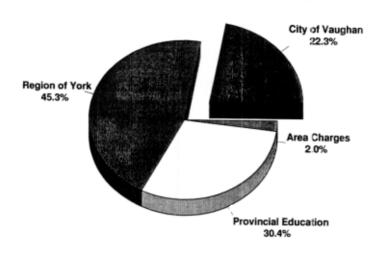
The envelope funding process is designed with the intent of minimizing tax rate increases; specifically, average tax rate increases no higher than inflation. As mentioned earlier, this objective was achieved with an average tax rate increase of 2% in 2003. In addition, the 2003 Operating Budget has managed to absorb all the financial pressures of growth and cost increases, without reducing any service levels.

The pre-assigned funding envelopes allowed for an accelerated timetable for the completion of the 2003 Operating Budget process, with the public meeting being held approximately one month ahead of last year.

The tax levy and assessment growth have yet to be finalized; upon receipt of the final assessment information from the Municipal Property Assessment Corporation, (MPAC), the revised tax levy and assessment growth with be forwarded to a future Council meeting. Staff are in the process of analyzing the MPAC data and do not expect the final assessment information to have a significant impact on the 2003 tax levy.

The "Where Do Your Residential Taxes Go" chart below demonstrates that approximately 22% of property taxes remitted to the City are retained by the City for municipal purposes. The majority of property taxes remitted are for Regional and Provincial Educational purposes, with the City acting in an intermediate collection and remittance capacity. Since the tax levies and assessment growth have yet to be finalized, the chart is based on 2002 Budget data, staff expects the percentage of property taxes retained by the City will be very close to the 2002 level.

### Where Do Your Residential Taxes Go?



2002 Budget Data

### Low Tax Rate

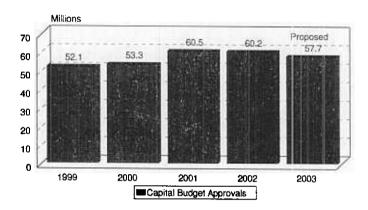
The cumulative inflation impact for the period from 1993 to the end of 2002 was 20.3%; in that same period, cumulative average tax rate increases in Vaughan have been 12.4%. Notwithstanding the financial pressures of sustained high growth in addition to inflation, the City of Vaughan has managed to beat the impact of inflation by 40%. During this same period Federal and Provincial governments have downloaded services and eliminated grants to the local level.

Based on Vaughan's 2003 Operating Budget and comparing to other municipal tax rates in the GTA, Vaughan is expected to once again have the lowest commercial/industrial tax rates in the GTA, and the lowest residential tax rate, excluding Toronto.

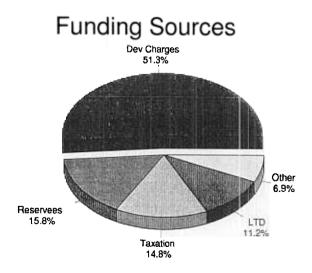
### Proposed 2003 Capital Budget

The proposed 2003 Capital Budget reflects a plan that balances a number of issues. The pressures of growth, maintaining existing infrastructure and staff resources are balanced against available funding, the impact on the operating budget, and the staff resources required to undertake and properly manage the capital projects. The proposed 2003 capital budget requests total \$ 57.7M. As of December 31, 2002, there remains approximately \$85 M in approved capital projects outstanding from previous years. As shown in the "Capital Budget" chart below, Council has approved an aggressive capital program over the last four years, an average of \$56 Million per year, and is continuing to do so again in 2003. Attachment 2 lists specific capital projects by department for approval in 2003.

### Capital Budget



Capital projects are funded from four main sources: Development Charges, Reserves, Taxation and Long Term Debt. The "Funding Sources" chart below reflects the funding allocation for the proposed 2003 Capital Budget. Approximately half of the 2003 proposed capital program is growth related and funded from development charges with the balance of funding being allocated to maintaining the existing infrastructure.



With the objective of long-term financial stability, Council has approved a series of fiscal policies. These polices provide a context within which the capital budget is developed. The following list summarizes these key financial policy areas:

- 1) Net DC Deficit Reduction;
- 2) Level of Discretionary Reserves;
- 3) Level of Working Capital;
- 4) Level of Debt;
- 5) Level of Funding from Taxation; and'
- 6) Requirement for Funds to be on hand prior to Project Approval

These policies have had a positive impact on the overall financial stability of the municipality. The following is a summary of the key financial information/ratios compared to targets set by Council:

	Projected 12/31/2002	Approved Target
Net Development Charge Balance	\$61.8 M	N/A
Discretionary Reserves	58.9%	50 %
Working Capital	12.5%	10 %
Debt Level (*)	9.6%	10 %
Capital From Revenue	\$ 8.5 M	N/A

### (\*) Includes Commitments for OSA & Vaughan Sports Complex

Notwithstanding the financial policy of requiring funds to be on hand prior to project approval, major parks and recreation infrastructure projects that exceeded \$2.5 million in total costs were cash flowed to coincide with their construction timelines, therefore, freeing up funding for additional projects that were not initially considered due to lack of available funding.

### Long Term Debt

Projects identified for long-term debt financing are primarily large projects, such as road resurfacing, that have no source of funding other than taxation. The Proposed 2003 Capital Budget reguests for long term debt financing total \$6.5 M.

A municipality may borrow or undertake financial obligations provided that the annual repayment of the debt does not exceed 45% of own source revenues.

If Council approves the long-term debt proposed in the 2003 capital budget, the level of debt will be within the 10% policy set by Council and within the Provincial requirements.

### **Development Charge Reserves**

Projects to be considered for funding from Development Charges must adhere to the following previously endorsed Council approved guidelines:

- 1) No service category with a positive balance should be placed into a pre-financing position;
- 2) Service category pre-financing should not be increased; and,
- Commit no more than 50% of anticipated revenues for any service category that is already pre-financed.

Cash flowing major parks and recreation infrastructure projects funded from development charges allowed the City to include additional projects that otherwise will have been deferred to a later date. It should be recognized that the result of this approach is a commitment of future funds to fully finance these projects.

With the exception of Parks, Library and Management (Planning) Studies, the 2003 Capital Budget is within these guidelines.

### Limited Taxation Funding

The proposed capital from taxation in the proposed 2003 Operating Budget is \$6.5M with an additional \$2.0M being funded from a combination previously approved taxation funded projects that were under budget and other sources.

Projects identified for taxation funding are smaller non-growth projects that have no other source of financing, such as maintenance, repairs, traffic signalization, safety issues, technology, etc. Included in taxation funding is the 10% requirement under the Development Charges Act (DCA) for certain growth related services (Libraries, Parks, Recreational Facilities, Growth Studies and Vehicles).

### Conclusion

Following the receipt of public input and discussion, a further staff report be prepared and the Proposed 2003 Operating and Capital Budgets be forwarded to the Council meeting of February 10, 2003.

### **Attachments**

Attachment 1 - Proposed 2003 Operating Budget

Attachment 2 Proposed 2003 Capital Budget

### Report prepared by:

John Hrajnik, ext. 8401 Director of Budgeting and Financial Planning Ferrucio Castellarin, ext. 8271 Director of Reserves and Investments

Respectfully submitted.

Clayton D. Harris, CA

Commissioner of Finance & Corporate Services



### CITY OF VAUGHAN

## PROPOSED 2003 OPERATING BUDGET

# SPECIAL COMMITTEE OF THE WHOLE (BUDGET)

**PUBLIC MEETING** 

**January 27, 2003** 

# PROPOSED 2003 OPERATING BUDGET SPECIAL COMMITTEE OF THE WHOLE (BUDGET)

### **TABLE OF CONTENTS**

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### **TAX LEVY SUMMARY**

	0000		
	2003 BUDGET	2002 BUDGET	\$ CHG.
REVENUES	\$55,802,820	\$55,473,075	\$329,745
EXPENDITURES	125,749,130	120,828,435	\$4,920,695
NET EXPENDITURES	\$69,946,310	\$65,355,360	\$4,590,950
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0
LEVY (NOT YET FINALIZED)	\$67,446,310	\$62,855,360	\$4,590,950
ASSESSMENT GROWTH (NOT YET FINALIZED)	5.20%	6.92%	\$3,266,335
AVERAGE 2.0% TAX RATE INCREASE		_	\$1,324,615
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			2.00%

### **REVENUE / EXPENDITURE SUMMARY**

	2003	2002	INC. / (DEC.)
	BUDGET	BUDGET	2003 BUD / 2002 BUD
REVENUES:			
SUPPLEMENTAL TAXATION	3,230,000	3,500,000	(270,000)
GRANT / PAYMENT IN LIEU / OTHER	3,399,235	3,699,235	(300,000)
RESERVES	8,955,285	7,107,820	1,847,465
CORPORATE	12,733,880	11,535,505	1,198,375
FEES AND SERVICE CHARGES	27,484,420	29,630,515	(2,146,095)
TOTAL REVENUES	55,802,820	55,473,075	329,745
EXPENDITURES:			
DEPARTMENTAL	109,926,545	105,479,670	4,446,875
CORPORATE & ELECTIONS	8,216,955	6,153,765	2,063,190
CONTINGENCY	1,083,630	1,945,000	(861,370)
CAPITAL FROM TAXATION	6,522,000	7,250,000	(728,000)
TOTAL EXPENDITURES	125,749,130	120,828,435	4,920,695
PRIOR YEAR'S SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0
ASSESSMENT GROWTH (NOT YET FINALIZED)	5.20%	6.92%	3,266,335
AVERAGE 2.0% TAX RATE INCREASE	2.00%	4.00%	1,324,615
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			2.00%

### **REVENUE BY MAJOR SOURCE**

	2003	2002	INC. / (DEC.)
	BUDGET	BUDGET	2003 BUD / 2002 BUD
TAXATION			
SUPPLEMENTALS	3,230,000	2 400 000	820.000
FIRE AREA LEVY	3,230,000	2,400,000 1,100,000	830,000 (1,100,000)
TOTAL	3,230,000	3,500,000	(270,000)
GRANT			,,
LIBRARY GRANT	143,235	143,235	0
PAYMENT IN LIEU / OTHER	3,256,000	3,556,000	(300,000)
RESERVES			
HERITAGE	229,765	178,130	51,635
ENGINEERING	2,060,435	1,831,525	228,910
LIBRARY	68,000	68,000	0
PARKS DEVELOPMENT	644,650	451,430	193,220
FINANCE - FROM CAPITAL	705,000	705,000	0
FLEET MANAGEMENT	667,435	643,735	23,700
BUILDING PERMITS	1,050,000	0	1,050,000
TAX RATE STABILIZATION	2,000,000	2,000,000	0
DEBENTURE CONTRIBUTRION	300,000	0	300,000
WATER & WASTE WATER RECOVERY	1,230,000	1,230,000	0
TOTAL	8,955,285	7,107,820	1,847,465
FEES/SERVICE CHARGES			
NON-PROFIT HOUSING	7,400	4,000	3,400
CLERKS	61,600	50,000	11,600
LICENSING - CLERKS	712,830	723,380	(10,550)
COMMITTEE OF ADJUSTMENT	306,980	301,290	5,690
LANDFILL	0	1,650,000	(1,650,000)
LEGAL	25,500	25,500	0
LEGAL - BY LAW	1,141,750	1,095,750	46,000
FIRE AND RESCUE SERVICES	647,000	455,000	192,000
BUILDING STANDARDS - LICENSES/PERMITS	9,950,000	11,000,000	(1,050,000)
- PLUMBING PERMITS	787,000	750,000	37,000
- SERVICE CHARGES	272,500	307,000	(34,500)
ECONOMIC & TECH. DEVELOP.	285,400	293,150	(7,750)
INFORMATION TECHNOLOGY SERVICES	17,500	17,500	0
CORPORATE COMMUNICATIONS	170,000	170,000	. 0
ENGINEERING SERVICES	1,083,450	841,750	241,700
PUBLIC WORKS - OPERATIONS	193,100	44,200	148,900
BUILDINGS AND FACILITIES	162,400	137,505	24,895
RECREATION	10,136,050	9,627,030	508,970
PARKS OPERATIONS	85,250	86,600	(1,350)
CEMETERIES	41,650	41,650	0
COMMUNITY PLANNING	1,210,000	1,283,100	(73,100)
LIBRARY	182,060	182,060	0
RECYCLING FRONTAGE CHARGES	5,000	539,000 5,000	(539,000) 0
TOTAL	27,484,420	29,630,515	(2,146,095)
CORPORATE	12,733,880	11,535,505	1,198,375
TOTAL REVENUE	55,802,820	55,473,075	329,745

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# CITY OF VAUGHAN PROPOSED 2003 OPERATING BUDGET SPECIAL COMMITTEE OF THE WHOLE (BUDGET)

### REVENUE BY MAJOR SOURCE CORPORATE REVENUE DETAIL

CORPORATE REVENUE DETAIL
FINES & PENALTIES
TAX CERTIFICATES AND DOCUMENTS
INVESTMENT INCOME
HYDRO INVESTMENT INCOME
PROVINCIAL OFFENSES ACT
MISCELLANEOUS REVENUE
PURCHASING
CAPITAL ADMIN. REVENUE
TOTAL CORPORATE REVENUE

2003	2002	INC. / (DEC.)
BUDGET	BUDGET	2003 BUD / 2002 BUD
3,600,000	3,500,000	100,000
0,000,000	0,000,000	100,000
267,500	250,000	17,500
201,500	200,000	17,300
3,400,000	3,100,000	300,000
3,400,000	3,100,000	300,000
4 500 000	4 000 000	E00.000
4,500,000	4,000,000	500,000
000 000	470.000	000 000
699,000	479,000	220,000
204 202	470 505	00.075
201,380	170,505	30,875
46,000	25,000	21,000
20,000	11,000	9,000
12,733,880	11,535,505	1,198,375

### EXPENSE BY MAJOR CATEGORY (1)

	2003	2002	INC. / (DEC.)
	BUDGET	BUDGET	2003 BUD / 2002 BUD
OCUMO!			
COUNCIL	905,235	645,540	259,695
CITY MANAGER	424,035	378,690	45,345
STRATEGIC PLANNING AND CORPORATE POLICY	212,220		
FIRE AND RESCUE SERVICES	19,955,780	-	212,220 2,415,305
COMMISSIONER OF LEGAL AND ADDRESS		11,010,110	2,413,303
COMMISSIONER OF LEGAL AND ADMINISTRATIVE SERV	/ICES (2) 280,215	237,400	42,815
LEGAL SERVICES (2)	3,126,775	2.999,595	127,180
CITY CLERK (2)	2,993,640	2,763,360	230,280
COMMISSIONER OF FINANCE AND CORPORATE SERVICE	ES 210,330	190,600	19,730
CITY FINANCIAL SERVICES			,
BUDGETING AND FINANCIAL PLANNING	1,843,555	1,616,155	227,400
RESERVES AND INVESTMENTS	756,350	728,230	28,120
PURCHASING SERVICES	517,465 541,730	402,930	114,535
HUMAN RESOURCES / LABOUR RELATIONS	1,893,085	496,975	44,755
	1,055,065	1,714,535	178,550
COMMISSIONER OF COMMUNITY SERVICES	400,100	282,820	117,280
COMMUNITY GRANTS AND ADVISORY COMMITTEES	55,400	48,040	7,360
RECREATION (2)	11,263,270	10,738,140	525,130
CULTURAL SERVICES	609,390	479,290	
BUILDINGS AND FACILITIES	11,764,365	10,732,845	130,100 1,031,520
FLEET MANAGEMENT	667,435	643,735	23,700
PARKS	8,070,760	7,369,220	701,540
COMMISSIONER OF PLANNING	227,960	208,955	19,005
COMMUNITY PLANNING AND POLICY	2 400 200	0.255.445	
URBAN DESIGN	2,408,380 537,055	2,355,145	53,235
BUILDING STANDARDS	4,715,335	553,320 4,514,255	(16,265) 201,080
COMMISSIONER OF ECONOMIC AND TECHNOLOGY	, , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	201,000
DEVELOPMENT AND CORPORATE COMMUNICATIONS			
	263,215	245,265	17,950
ECONOMIC AND TECHNOLOGY DEVELOPMENT (2)	1,991,940	1,684,675	307,265
INFORMATION TECHNOLOGY SERVICES (2)	2,460,635	2,130,450	330,185
CORPORATE COMMUNICATIONS (2)	999,785	810,175	189,610
COMMISSIONER OF ENGINEERING AND PUBLIC WORKS	(2) 232,490	160,000	72,490
ENGINEERING SERVICES (2)	F 88F		
PUBLIC WORKS - OPERATIONS	5,005,780	4,418,805	586,975
T SSEE TOTAL OF EARTHORS	18,289,565	22,388,925	(4,099,360)
VAUGHAN PUBLIC LIBRARIES	6,303,270	6,001,125	302,145
TOTAL DEPARTMENTAL EXPENDITURES	109,926,545	105,479,670	4,446,875
CORPORATE & ELECTIONS	0.010.055	6 450 705	
	8,216,955	6,153,765	2,063,190
CONTINGENCY	1,083,630	1,945,000	(861,370)
CAPITAL FROM TAXATION	6,522,000	7,250,000	(728,000)
TOTAL EXPENDITURES	125,749,130	120,828,435	4,920,695

<sup>(1)-</sup>EXPENSES ARE NET OF HYDRO JOINT SERVICES REVENUE AND LIBRARY JOINT SERVICE CHARGES.

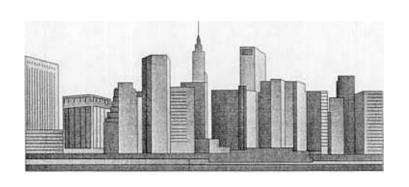
<sup>(2) - 2002</sup> OPERATING BUDGET HAS BEEN ADJUSTED FOR COMPARATIVE PURPOSES.

### **CORPORATE AND ELECTION EXPENSE - DETAILS**

CORPORATE & ELECTIONS DETAIL  RESERVE CONTRIBUTIONS:  1998 & PRIOR BLDG & FACIL, INFRAST, RES. CONTRIB.	BUDGET		2003 BUD / 2002 BUD
RESERVE CONTRIBUTIONS:			
1998 & PRIOR RIDG & FACIL INFRAST DES CONTDIR			
	735,000	475,000	260,000
POST 1998 BLDG & FACIL. INFRAST. RES. CONTRIB.	675,000	375,000	300,000
ROADS INFRASTRUCTURE RESERVE CONTRIBUTION	475,000	475,000	0
PARKS INFRASTRUCTURE RESERVE CONTRIBUTION VEHICLE RESERVE CONTRIBUTION	275,000	275,000	0
SPECIAL RESERVE CONTRIBUTION	1,200,000	1,130,000 260,000	70,000
ELECTION RESERVE CONTRIBUTION	225,000	175,000	-260,000 50,000
TOTAL RESERVE CONTRIBUTIONS	3,585,000	3,165,000	420,000
CORPORATE EXPENSES:			
BANK CHARGES	15.000	1E 000	
DEBENTURE PAYMENTS	15,000 1,890,000	15,000 1,290,000	600,000
PROFESSIONAL FEES	160,000	160,000	000,000
MAJOR OMB HEARINGS - PROFESSIONAL FEES	300,000	300,000	0
JOINT SERVICES	150,000	150,000	0
SUNDRY, DUES AND MUNICIPAL GRANTS	35,505	35,505	0
CITY HALL FUNDING	1,000,000	0	1,000,000
TAX ADJUSTMENTS	1,355,000	1,155,000	200,000
CORPORATE INSURANCE	234,450	191,260	43,190
AMO MEMBERSHIP	12,000	12,000	0
CONFERENCES	30,000	30,000	0
SALARY SAVINGS FROM TURNOVER (GAPPING)	-600,000	-400,000	-200,000
CHARITABLE AND SIMILAR ORG'S REBATES	50,000	50,000	0
TOTAL CORPORATE EXPENSES	4,631,955	2,988,765	1,643,190
OTAL CORPORATE AND ELECTIONS	8,216,955	6,153,765	2,063,190
PUBLIC WORKS DETAIL			
ADMINISTRATION	1,310,840	1,224,790	86,050
ROADS MAINTENANCE	4,710,885	4,396,065	314,820
WINTER CONTROL	5,819,420	6,543,815	-724,395
WASTE MANAGEMENT	6,448,420	10,224,255	-3,775,835
OTAL PUBLIC WORKS	18,289,565	22,388,925	-4,099,360
BUILDINGS AND FACILITIES DETAIL:			
ADMINISTRATION	1,244,970	1,034,045	
TRADES SHOPS	442,195	374,805	-
CIVIC CENTRE	1,193,060	994,155	
BUILDING OPERATIONS	8,884,140	8,329,840	554,300
OTAL BUILDINGS AND FACILITIES	11,764,365	10,732,845	1,031,520
PARKS DETAIL:			
ADMINISTRATION	97,975	97,975	
OPERATIONS	4,844,460	4,653,770	
FORESTRY	903,765	844,790	
CAPITAL PROJECTS / CEMETERIES	1,465,275	1,177,930	
PARKS DEVELOPMENT	759,285	594,755	164,530
TOTAL PARKS	8,070,760	7,369,220	701,540

### **Attachment 2**

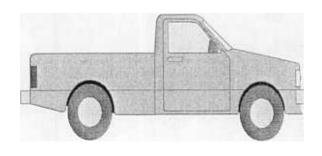
### CITY OF VAUGHAN

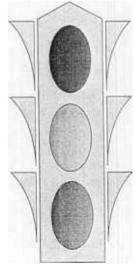




### 2003 PROPOSED CAPITAL BUDGET

Special Committee of the Whole Public Meeting January 27, 2003





### CORPORATE SUMMARY

### CITY OF VAUGHAN PROPOSED 2003 CORPORATE CAPITAL BUDGET

### City of Vaughan Proposed 2003 Capital Budget

### GROSS COSTS

		Ref Page
Buildings & Facilities	16,435	3 - 6
Economic Technology	976	7 - 8
Engineering and Public Works	23,447	9 - 15
Fire	680	16 - 17
Fleet Management	1,403	18 - 21
Information Technology Services	690	22 - 23
Library Board	3,830	24 - 25
Parks Development & Maintenance	10,007	26 -29
Planning & Development	60	30 - 31
Recreation and Culture	<u>185</u>	32 - 33
Total Expenditure	<u>57.713</u>	
<u>FUNDING</u>		
Reserves		
Engineering Reserve	80	
Fire Equipment Reserve	170	
Heritage Reserve	582	
Maple Landfill	473	
Park 5% CIL Reserve	600	
Sewer Reserve	2,660	
Uplands Reserve	580	
Vehicle Equipment Reserve	<del>9</del> 59	
Water Reserve	<u>2.986</u>	
Total Reserves	<u>9,090</u>	
Development Charges		
City Wide DC- Engineering	7,047	
City Wide DC- Fire	410	
City Wide DC- Fleet	471	
City Wide DC- Library Buildings	1,363	
City Wide DC- Library Materials	1,510	
City Wide DC- Management Studies	54	
City Wide DC- Park Development	6,587 (*)	
City Wide DC- Recreation	<u>12,158</u> (*)	
Total Development Charges	<u>29,600</u>	
Other		
Long Term Debt	6,485	
Other Misc Revenues - Other	195	
Subdividers Contributions	3,800	
Taxation	<u>8,543</u>	
Total Other	<u>19,023</u>	
Total Funding	<u>57,713</u>	
(*) Based on cash flow requirements in 2003		

## BUILDINGS and FACILITIES

CITY OF VAUGHAN PROPOSED 2003 CORPORATE CAPITAL BUDGET - 2007 CAPITAL PLAN **BUILDINGS and FACILITIES** Date: 21-Jan-2003

Page: 1

PROJECT DESCRIPTION GROSSCOST (\$000)

2003

Al Palladini CC 7881 - 3

Replace Sections of the Roof at Al RCR Palladini Community Centre with

Metal Roof.

Arnold House Sidewalks 30 8004 - 0

Replace Sidewalks at Arnold House. PWL

Arrow Head Walkway 40 7935 - 0

Install Walkway Lights PLT

Bathurst Clark Library 8006 - 0 110

Replace the High Flat Roof of the LFR

Bathurst Clark Library.

Bathurst Estates Park 30 8005 - 0

PTE Installation of 2 Walkway Lights.

Beaverbrook House 25 8007 - 0

Demolish Beaverbrook Garage. RPR

Chancellor CC Expansion 3000 7977 - 0

Expand the Community Centre to BUI Accommodate Bleachers, Offices, Kitchen and a Larger Youth Room

Along with a Swimming Pool.

Civic Centre 7939 - 0

Renovations CCR

4447 MARKE SENS 2444

**BUILDINGS and FACILITIES** Date: 21-Jan-2003

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PROJECT GROSS DESCRIPTION COST (\$000)

2003

75

Dufferin Clark CC Roof 7941 - 2

Phase 2 of the Roof Replacement CCC

Program.

East District Yard 7980 - 0

Leasehold Improvement of the East PFC

District Yard.

Fire Alarm/Emergency Lgts 7988 - 0 50

Replace and/or Add Fire Alarm and PFC

Emergency Lights. Various Location.

GA Williams CC 80 7946 - 0

Purchase of a New Ice-resurfacing PFC

Unit.

GA Williams CC Expansion 1000 7966 - 2

Additional Funding CCC

Gallanough Resource Centr 30 7989 - 0

Replace the Gallanough Resource RPR

Centre Handicap Ramp.

JOC Waste Containment Pad 8016 - 0

Constuction of a Concrete **LMC** 

Containment Pad and Waste Drainage System for Wet Excavated and Wet

Catch Basin Materials.

Key Entry System 7998 - 0

Upgrade Key Entry System at All LMC

Locations.

**BUILDINGS and FACILITIES** 

Date: 21-Jan-2003

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CAPITAL PLAN - 2007 2003

PROJECT DESCRIPTION GROSS COST (\$000)

2003

Maple CC Expansion 7951 - 2

1000

Additional Funding

North Thornhill CC 8019 - 0

1700

Design Fess - Block 10 Community CCC

Centre

Patricia Kemp Centre 20 7932 - 0

Add Parking Lot Lights. CCC

Shower Controls/Plumbing 125 7994 - 0

Replace Shower Controls and CCC Plumbing at Various Facilities:

GAWCC, Maple CC, Al Palladini.

Uplands Golf and Ski 970 8018 - 0

Water Supply SPP

Vellore Hall/School 80 7959 - 0

Include Vaughan Cultural Interpretive PFC Centre and Install Cooling Systems

Vellore Village CC 7000 7960 - 2

Phase 2 - Construction

Woodbridge Pl/Arena Roof 50 7882 - 3

Replace Sections of the Roof. RCR

> 16,435 **Total**

## ECONOMIC & TECHNOLOGY DEVELOPMENT

CITY OF VAUGHAN PROPOSED 2003 CORPORATE CAPITAL BUDGET

ECONOMIC and TECHNOLOGY

Date: 21-Jan-2003

(\$000)

Page: 1

CAPITAL PLAN

C 0 5 T

2003

**Enterprise GIS** 1009 - 2

874

GIS

2003

Year 2 of a 3-Year Implementation Plan for the Establishment of a City of Vaughan Enterprise Geographical Information System.

BESSETBRION

West Vaughan Resouce Lib 1019 - 0

102

COM

New Communications System for the West Vaughan Resource Library.

> Total 976

## **ENGINEERING & PUBLIC WORKS**

CITY OF VAUGHAN PROPOSED 2003 CORPORATE CAPITAL BUDGET 1002 - 2001

PLAN

PROJE	CT DESCRIPTION	GROSS	COST	(\$000)
		2003		
1457 - 2	Aerial Photography  Complete City at 1:4000 scale	50		
1245 - 2 RDS	Ansley Grove Road Installation of Steel Beam Guide Rails	75		
1421 - 2 RDC	Applewood Cres Extension Road Pre-Eng/Design for 2004 Construction	500		
1241 - 0	Bathurst Swk/StLights  Design and Construct Sidewalk and Streetlights W Side of Bathurst St from Sadot Crt (s of Hwy 407) n to Teefy Ave (2700 m)	620		
1235 - 0 RDC	Bordeaux Drive Extension  Construct Bordeaux Drive Exten to Brougham Dr. Include: Watermain, Storm Sewer, Sanitary Sewer, Remove 3 Temp Turning Circles	306		
1470 - 2 RRC	Clarence St Bridge Rehab Bridge Rehabilitation (over the Humber River) South of Moursey Street.	200		
1434 - O SPP	Dorengate Stairs  Reconstruction of Dorengate Stairs to Islington	23		
1408 - 0 SWK	Dufferin St Swk/Stlights  Design and Construct Sidewalk and  Streetlights on E Side of Dufferin St  Between Beverly Glen Blvd and  Langstaff Rd (1800 m).	100		

ENGINEERING & PUBLIC WORKS

Date: 21-Jan-2003

at Townhouse Complex.

2003 - 2007 CAPITAL PLAN

Page: 2

PROJE	CT DESCRIPTION	GROSS	совт	(\$000)
		2003		
1393 - 0	Easement Assessment	30		
SPP	Inventory and Assess the Easements Held in City's Interest.			
1374 - 0	GO Rail Fence	100		
SPP	Replace Approx. 1800 m of Existing 2.4 Metre High Sound Barrier Fence on the Maple GO Line Rutherford to S of Civic Centre.			
1355 - 0	Hwy 27 Swk/Stlight	25		
SWK	Install Streetlighting on Both Sides and Sidewalk on East Side of Hwy 27 From Hwy 7 to Medallion. Design only in 2003.			
o	Islington Ave Streetlight	200		
STL	Major Mackenzie Dr to McMichael's Art Gallery Entrance.			
1358 - 2	Islington Avenue	140		
	Construction of Sidewalk and Street Lighting on Islington Ave from Hwy #7 to Langstaff Road.			
1490 - 0	Keele St Sidewalk	20		
SWK	Design Sidewalk Along the West Side of Keele from Hwy 7 North to Bowes Rd. (approx 1590 m)	_		
1465 - 0	Kipling Ave Swk	10		
SWK	Design of Sidewalk on the East/North Side of Kipling Ave from Chavender Place to Vaughan Mills Road.			
1353 - 0	Kipling Ave Watermain	117		
WMS	Replace Existing 150 mm Watermain on Kipling Ave North of Hurrican Dr			

**ENGINEERING & PUBLIC WORKS** 

CAPITAL PLAN

Date: 21-Jan-2003

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#### PROJECT DESCRIPTION GROSS COST (\$000)

2003

Kirby Road Construction 1413 - 2

Construction of Unopened Section of RDC Kirby Rd from Keele St East about 1100 to a Two Lane Rural Standard.

Payment to Developer

Langstaff Rd Swk/St Light 1418 - 0

959

SWK

Design and Construction - Weston Rd to Islington Ave. Region of York

Contract.

Langstaff Rd Swk/Stlight 1357 - 0

Construct Sidewalk and Streetlighting STL

on Langstaff Rd from Hwy 7 to

Dufferin Street.

Major Mackenzie Sidewalk 1432 - 2

343

SWK

Construct Sidewalk on North Side of Major Mackenzie Drive: McNaughton

to Jane.

McNaughton Rd Extension 1414 - 2

1125

RDC

Construction-Keele St to Major Mackenzie Dr. Year 2 of 5 Year

Repayment

Old Willis Rd 1122 - 2

105

RRC

Road Reconstruction - Additional

**Funding** 

Old Yonge/Mill 1498 - 0

689

WMS

Replacement of Cast Iron Watermain

and Road Reconstruction.

50

1114 - 0 TRC

Pesdestrian Signal

. Martin Grove and Villa Giardino

ENGINEERING & PUBLIC WORKS

Date: 21-Jan-2003

Page: 4

PROJECT	DESCRIPTION	GROSS	cost	(\$000)

2003

Road Reconstruction 1483 - 0

500

RRC

Preliminary Engineering and Design for Roads to be Reconstructed in 2004.

Road Reconsturction 1480 - 2

2000

RRC

Road Reconstruction of Woodview Rd, Birch Hill Rd, Pine Ridge Ave, Gamble Ave & Davidson Dr.

Road Resurfacing 1449 - 2

Construction Phase for Approximately RRS

10 km of Roads.

Road Resurfacing 1450 - 0

50

Pre-Eng/Design for Roads to be RRS

Resurfaced in 2004.

Rural Road Upgrading 1444 - 2

Construction Phase-Upgrading RRU

Approximately 9.5 km of Gravel Rural

Roads to a Hard Surface.

Rural Road Upgrading 1445 - 0

Pre-Eng/Design for 2004 Construction. RRU

Rutherford Rd Swk/Stlit 1482 - 0

40

SWK

Design Sidewalks and Streetlighting, North Side of Rutherford Rd From Jane St to Melville Ave. (Aprox 1000m)

Sewer Assessment 1428 - 2

50

SAN

Sewer Network TV Inspection (Video Tapeing) and Condition Assessment (Rating Reports)

ENCINEERING & PUBLIC WORKS

Date: 21-Jan-2003

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2003	- 2007	CAPITAL PLAN	

Methane Monitoring

MCS

PROJE	CT DESCRIPTION	GROSS	COST	(\$000)
		2003		
1458 - 2	Sidewalk/Curb Replacement	350		
SWK	Annual Curb and Sidewalk Program Various Locations			
1425 - 0	Sidewalks & Streetlights	150		
SWK	Pre-Eng/Design for 2004 Projects			
1489 - 0	Teston Rd PD#7			
WMS	Design and Construct the Proposed PD#7 Trunk Watermain on Teston Rd between Jane St and Weston Rd.			
1439 - 0	Traffic Signals	150		
TRS	Pre-Eng/Design for 2004 Construction			
	Y 6' 1, 2002			
1438 - 2 TRS	Traffic Signals 2003 Installation at Three Locations.	300		
1269 - 3	Uplands Watermain/Storm S			
WMS	Watermain, Storm Sewer and Road Reconstruction at various locations in the Uplands Area. Phase 2			
1368 - O SPP	Utility Consent Database	30		
	To Implement a Database to Automate Utility Consents and Road Occupancy Permits in Cooperation with the Utilities.			
1460 - 2	Vaughan Landfill	<i>35</i>		
	A 4 A 4 A 4 A 4 A 4 A 4 A 4 A 4 A 4 A 4			

2003 - 2007 CAPITAL PLAN ENGINEERING & PUBLIC WORKS

Date: 21-Jan-2003

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DESCRIPTION GROSS COST(\$000)

2003

Water Filling Stations 1361 - 0

Two Water Filling Stations for OTH Contractors to Fill Water Trucks.

Meter Consumption Recorded, Swipe

Card Payment

Water Meter Program 1461 - 2

Residential Water Meter Change OTH

Program

Watermain Protection 1327 - 2

Cathodic Protection to Maximize **WMS** 

Service Lifte of Ductile Iron and Cast

Iron Watermains.

Watermain Replacement 1351 - 0 725

Replace Existing 150 mm Watermain: **WMS** 

Ravendale Gate, Ravendale Crt, Pennon Rd, Daleview Court in

Kleinburg.

Watermain Replacement 200 1497 - 0

Design Phase For Old Cast/Ductile WMS

Watermains to be Replaced. (Construction in 2004)

Weston Rd Swk/Stlighting 900 1476 - 2

Construction - Swk & Stlighting on STL

Weston Rd, Both Sides, from Rutherford to Major Mackenzie. 2100

m. Region of York Contract

Weston Road Swk 40 1407 - 0

Design and Construct Approx 400 m SWK

of Sidewalk West Side of Weston Rd from Rutherford Rd to Topper Court.

> **Total** 23,447

### **FIRE**

### CITY OF VAUGHAN PROPOSED 2003 CORPORATE CAPITAL BUDGET

CITY OF YAUGHAN
2003 - 2007 CAPITAL PLAN

FIRE SERVICES
Daco: 21-Jan-2003

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PROJE	CT DESCRIPTION	GROSS	COST	(\$000)
		2003		
3165 - 0 MCS	Community Safety Village Silver Village Champion Sponsorship	50		
3159 - 0	Crew Vehicle Crew transport vehicle for Sta. 7-4 Volunteer Firefighters.	35		
3142 - 0 FVE	Defibrillators Replace Defibrillators	75		
3160 - 0	Extrication Equipment  Replace and Upgrade Heavy Hydraulic  Rescue Equipment Capability.	60		
3156 - 0	Fire Inspector Vehicle  An additional vehicle is needed for existing Fire Prevention Inspectors.	35		
3136 - 0 FDF	Kleinburg Fire Station Acquisition of Land	<i>375</i>		
316 <b>4 - 0</b> VEH	Manager's Vehicle Vehicle for Manager of Emergency Planning	50		

Total 680

### FLEET MANAGEMENT

CITY OF VAUGHAN PROPOSED 2003 CORPORATE CAPITAL BUDGET CITY OF VAUGHAN 2003 - 2007 CA

CAPITAL PLAN

FLEET MANAGEMENT

Dato: 21-Jan-2003

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#### GROSS P

PROJE	CT DESCRIPTION	GROSS	COST	(\$000)
		2003		
5032 - 0 VEH	Bldg&Fac-Pickup Truck Purchase New 4x4 Full Size Pickup Truck.	38		
4905 - 0 VEQ	By-Law - Pickup Truck Replace Unit 914	30		
4906 - 0 VEH	By-Law - Pickup Truck Replace Unit 915	30		
5039 - 0 VEH	By-Law 3 Vehicles Purchase Three New Vehicles	90		
5018 - 0 VFQ	Clerks - Courier Van Replacement and upgrading of Mail Room Van	56		
4981 - 0 VEQ	Flusher Truck Replacement Replace Unit 807	200		
4983 - 0 PEQ	Mower Replacement Replace Unit 971	20		
<b>4</b> 879 - 0 VEQ	Parks - Pickup Truck Replace Unit 905	38		

CAPITAL PLAN

FLEET MANAGEMENT
Date: 21-Jan-2003
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PROJE	CT DESCRIPTION	CROSS	C O S T	(\$000)
<del></del>		2003		
4986 - 0	Parks Pickup Truck	38		
VEQ	Replace Unit 906			
724				
5037 - 0	Parks-New Equipment	180		
PEQ	Purchase Additional Equipment to Service the Additional Hectares of Park Lands.			
4990 - 0	Parks-Pick Up Truck	38		
VEQ	Replace Unit 912			
5031 - 0	Parks-Pickup	38		
VEH	Purchase New Vehicle for Parks Development Management Office.			
4877 - 0	Parks-Pickup Truck	38		
VEQ	Replace Unit #904			
4883 - 0	Parks-Pickup Truck	38		
VEH	Purchase New Pick-Up Truck			
4989 - 0	Parks-Pickup Truck	38		
VEQ	Replace Unit 907			
5038 - O	Parks-Pickup Truck	38		
VEQ	Replace Unit 1011 with 3/4 Ton			
-	Pickup Truck of Similar Type.			

2003 - 2007

CAPITAL PLAN

FLEET MANAGEMENT
Date: 21-Jan-2003
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PROJE (	CT DESCRIPTION	GROSS	COST	(\$000)
<del></del>	·	2003		
o	Parks-Snow Machines	180		
PEQ	Replace Units 724 and 447 Sidewalk Snow Machines.			
5035 - 0 VEQ	Parks-Tractor Replace Tractor Front End Loader,	70		
4987 - 0	Unit 343, with Similar Equipment.  Parks-Trailer Replacement	60		
PEQ	Replace Units 681, 683, 685 and 682.			
5034 - 0 VEQ	Parks-Utility Tractor  Replace Utility Tractor Unit 230 with  Similar Unit.	50		
<b>4888 -</b> 0 VEH	Roads-Asphalt Grinder Purchase of One Asphalt Grinder for Road Repair.	22		
<b>4988</b> - 0 VEQ	Water-Pick Up Truck Replace Unit 902	35		
0 VEH	Water-Pickup Truck Purchase Additionl Pick-Up	38		

# INFORMATION TECHNOLOGY SERVICES

CITY OF VAUGHAN - 2007 CAPITAL PLAN 2003

INFORMATION TECHNOLOGY
Date: 21-Jan-2003 23
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PROJECT DESCRIPTION (\$000) <u>GROSS</u> COST

2003

400

**Computing Upgrades** 290 3766 - 0

On-Going Up-Keep and Maintenance CIN of Enterprise Computing Facilities.

Conversion of PC's CPC

3752 - 6

PC Replacement

Total 690

#### LIBRARY BOARD

- 2007

CAPITAL PLAN

LIBRARY BOARD
Dato: 21-Jan-2003 26
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(\$000) DESCRIPTION GROSS COST PROJECT

2003

Bathurst Clark Library 3803 - 6

Purchase Resources for Bathurst Clark **LMR** 

Library Technology 200 3804 - 5

Maintain Standard of Service Delivery. LMT

Rutherford Rd Resource 3809 - 2

Purchase Resources for the New LMR

Resource Library.

Rutherford Rd Resourse 1412 3808 - 2

Library Furniture LFC

Rutherford Road Resource 3809 - 3

Hardware Requirements. LMR

> **Total** 3,830

# PARKS DEVELOPMENT & MAINTENANCE

PARKS DEVELOPMENT & MAINT
Date: 21-Jan-2003
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2003 - 2007 CAPITAL PLAN

Park Development

PDV

PROJE	CT DESCRIPTION	GROSS	COST	(\$000)
		2003		
6010 - 0	Ben Vaughan Park Replace Old Wood Play Sturcture,	115		
PAI	Associated Walkways and Park Furniture.			
6012 - 0	Concord Thornhill Region	200		
PAI	Final Construction Phase at Concord Thornhill Regional Park. Picnic Area E End of Park to Include Shelter, Planting, Paths.			
6015 - 0	Dufferin District Park			
PAI	Playground Replacement with Associated Walkways and Park Furniture. Handicap Access.			
5925 <b>-</b> 3	Graywood Park	300		
PDV	Park Development Phase 1			
5911 - 2	MacKenzie Glen Dist Pk			
PDV	Park Development			
5833 - 5	Maple Streetscape Ph 2	100		
PDV	Core Improvements, Sidewalk and Signage.			
5961 - 2	Maple Valley Plan	175		
PDV	Development of Final Plan - Maple Valley Plan			
5905 <b>- 0</b>	Mast Park			

PARKS DEVELOPMENT & MAINT CAPITAL PLAN

Dato: 21-Jen-2003

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PROJECT DESCRIPTION GROSS COST (\$00<u>0)</u>

2003

ORC - Land Purchase 5866 - 4

600

Year 4 of Mortgage Payment LDA

**OSA Soccer Centre** 5832 - 4

PDV

Paving, Curbs, Walkways, Site Furniture and Additional Planting.

Playground Safety 6006 - 0

95

PAI

Improved Surfacing Material: Riverside, Benjamin Vaughan, Rosedale North, Alexandria Elisa, and Gilmore, Oakmount, Promande

Playground Retrofit/Audit 5945 - 4

Replacement Program PAI

Robert Watson Park 6007 - 0

30

PAI

Replace Patio Stones with Concrete Walkways.

Sunset Ridge Park 5899 - 0

Park Development PDV

Thoreau McDonald House 5986 - 2

Planting and Landscape Improvements. PAI

200 Tree Planting 5991 - 2

Supply and Plant New Trees PTP

2003 - 2007 CAPITAL PLAN

PARKS DEVELOPMENT & MAINT
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PROJECT DESCRIPTION GROSS COST (\$000)

2003

Turf Valves 6036 - 0

222

PAI

Replace Water Fountains with Turf

**Valves** 

Vaughan City Centre 6013 - 0

PDV

Park Development

Vellore Heritage Park 5838 - 0

20

PAI

Heritage Entrance Sign

Vellore Village Dist Park 5922 - 1

2000

PDV

Park Development

Water Fountains 5997 - 0

PMI

Water Fountain Improvements for Major District Parks and Sports Locations.

**Total** 

10,007

# PLANNING & DEVELOPMENT

**CITY OF VAUGHAN** 2003 - 2007

CAPITAL PLAN

PLANNING and BUILDINGS
Date: 21-Jan-2003 3/

PROJECT DESCRIPTION GRUSS COST (\$000)

2003

Hwy 7 Policy Study 9822 - 0

60

MCS

A Community Improvement Plan and Related Background Analysis to Help Implement the Final Policies.

Total

60

# RECREATION & CULTURE

2003 - 2007 CAPITAL PLAN

RECREATION and CULTURE
Date: 21-Jan-2003

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PROJECT DESCRIFTION (\$000) COST

2003 GA Williams CC 65 9918 - 0 Replace and Provide New Equipment **EQ**R for the GA Williams Fitness Centre Expansion.

**Gymnastics Equipment** 20 9906 - 0

Replace Existing Gymnastics **EQR** Equipment City Wide.

Maple CC 100 9919 - 0

Provide New Equipment for the Maple **EQR** CC Expansion for Fitness, Youth, and Pre-School Programs.

> Total <u>185</u>