

Proposed 2005 Operating and Capital Budgets

Recommendation

The Commissioner of Finance & Corporate Services in consultation with the City Manager recommends:

- 1) That the following report and presentation on the Proposed 2005 Operating and Capital Budgets be received; and
- 2) That the deputations from the public be received and forwarded to the next Budget Committee for consideration.

Purpose

The purpose of the public meeting is to obtain public input and to provide the public with an overview of the Proposed 2005 Operating and Capital Budgets; the major issues the municipality is facing and the impact on a household in Vaughan.

The presentation of the Proposed 2005 Operating and Capital Budgets to the Special Committee of the Whole (Budget) continues the City of Vaughan Council's tradition of obtaining public input into the way in which public funds are spent.

Background - Analysis and Options

Factors Impacting the City's Tax Rate

It is not one or two specific factors that impact the city's budget. There are a variety of factors including increased service contract costs for waste and winter control, increased cost for fire protection, community centres and Libraries, insurance costs, interest rates and increased maintenance costs for an aging infrastructure. These factors are accentuated in high growth municipalities like Vaughan and other municipalities within the GTA. All of these factors are reoccurring in nature and therefore require permanent funding sources so that services to the public are sustainable in the long term.

In any given year, these factors can exert significant cost pressures on the city's operating budget. The City's Operating Budget is funded from two (2) main sources, taxation and user fees. Taxation represents approximately 52% of the funding and is a stable and permanent source of funding. User fees on the other hand are more susceptible to general economic conditions. In 2005, an \$800,000. increase in costs requires a 1% increase in property taxes.

Assessment Growth Does Not Cover All Cost Increases

Each year there is additional residential, commercial and industrial development in the City generating additional tax revenues. However, these additional tax revenues are offset by additional costs incurred to service that associated growth i.e. additional services and new facilities. These additional costs include waste collection, winter control, fire protection, recreation, parks and library services.

The additional assessment growth revenue does not cover the cost increases for a variety of reasons as cited below for the Committee's reference.

- Without a tax rate increase, new homes and business would be billed at the prior years tax rate. The prior years rate has not taken into account the year over year increase in costs. The tax rate must therefore be adjusted to reflect the updated cost of providing services.
- The development industry, through development charges, has funded the initial capital cost of growth infrastructure such as roads, fire halls, libraries and community centres. Since the original infrastructure was not funded from taxation the funding provision required for the major

infrastructure repair and replacement of this growth related infrastructure is not built into the existing tax rate and therefore the tax rate must be increased to fund the repair and replacement as the infrastructure ages.

- A further compounding issue is that services are sometimes put in place prior to all the homes and businesses that will eventually be served, being built. This impact is more pronounced in a high growth municipality where the need to put facilities in place in advance is greater. For example, this can be the case with fire and rescue services.
- Taxation funding, including revenues from increased assessment growth historically represents approximately 55% of municipal funding. Therefore additional funding from user fees or an increase in the tax rate is required to cover the full cost of all services.

Assessment growth revenue alone is insufficient to fund the increased cost of providing services to the residents.

Good Value for Your Property Tax Dollar

The City of Vaughan is also responsible for the billing and collection of the property tax requirements for York Region and the School Boards. Based on 2004 assessment only 22% of your residential property tax bill and only 11% of the commercial/industrial property taxes were retained for City of Vaughan purposes. Conversely 78% of your residential property taxes and 89% of your commercial property taxes are forwarded for York Region and Provincial Education purposes.

With that limited share of the total property taxes remaining in Vaughan, Vaughan has achieved the following:

- Providing a wide range of services
- Cumulative tax rate increases below inflation
- Cost Effective Services
- Lowest residential tax rate in the GTA (outside of Toronto)
- Annual Operating Budget Surpluses

Based on the Proposed 2005 Operating Budget, a Vaughan home assessed at \$320,000 would remit \$788 to cover the cost of Vaughan services, including services such as fire protection, waste collection, winter control, libraries and recreation facilities.

Cost Per House Hold for Residential Property Assessed at \$319,970

Major City Services

Fire & Rescue & Emergency Management Services	\$209.24
Public Works	\$134.20
Vaughan Public Libraries	\$83.43
Waste Management	\$81.92
Recreation	\$79.06
Parks Design, Maintenance and Construction	\$75.27
Buildings and Facilities	\$69.63
Corporate Infrastructure Reserve	\$20.75
Corporate and Development	<u>\$34.53</u>
Total	<u>\$788.03</u>

The \$788 in property taxes for all the services provided by the City of Vaughan is comparable to the annual cost of hydro, natural gas and cable tv.

Operating and Capital Budget Highlights

The City's Proposed Operating Budget is approximately \$158.4m (Attachment 1) and the Proposed Capital Budget is \$131.7m (Attachment 2). Inherent in these budgets are cost pressures from growth, inflation, repair and replacement of aging infrastructure and the construction of new infrastructure to service growth.

The Operating Budget highlights are as follows:

- Total Operating Budget of \$158.4m
- \$799,272 equals a 1% tax rate increase
- Assessment Growth 5.32% (2004 4.56%)
- \$2.5M Surplus carried forward from 2004
- \$8.8M from Tax Rate Stabilization Reserve
- \$0.5M from the Planning Reserve
- Planning & Committee of Adjustment Fee Increases – Full cost recovery
- Increased Pesticide Free on Public Lands in all Wards
- Increased Recreation User Fees
- Full Firefighter staffing for Station 7-9
- New Vellore CC Opening
- Full year of new Pierre Berton Resource Library
- Increased Blvd. Interlock Repair
- Increased Gravel Resurfacing

The following Capital Budget highlights provide an overview of what is contained in the Capital Budget.

- 119 New Capital Projects
- \$103.8M Increase in New infrastructure
- 27.9M allocated to Repairs, Maintenance and Improvements to existing infrastructure
 - Parks
 - 10.5 Hectares of New Parks
 - Avondale District Park
 - 5 Neighborhood Parks and 2 Parkettes
 - Facilities
 - Dufferin Clark Community Centre Expansion & Outdoor Rink
 - City Hall
 - Construction Fire Hall 7-9
 - Engineering Services
 - 31.7 km of Road Construction
 - 11.3 km of Sidewalks
 - 15.2 km of Streetlights
 - 4.6 km of Watermains

Results of the Proposed 2005 Operating and Capital Budgets

The attached Proposed 2005 Operating Budget includes an net increase in the taxation funding requirement of \$5.5m which equates to a 6.9% average tax rate increase or \$51 for a household in Vaughan assessed at \$320,000. The proposed 6.9% average tax rate increase can be broken down as follows:

	% inc	avg \$ impact
Fire & Rescue Services/Emergency Mgmt	2.3%	\$17.20
Vaughan Public Libraries	0.7%	\$5.33
General Municipal Services	3.9%	\$28.33
Total	6.9%	\$50.86

This breakdown reveals that general municipal services which include snow removal, waste collection, recreation facilities, parks, building and facilities maintenance and administration account for 3.9% of the tax rate increase or approximately \$28 of the \$51 increase. The remainder of the tax rate increase is related to fire protection and libraries and accounts for 3.0% of the tax rate increase or \$27. With this \$51 increase, a \$320,000 home in Vaughan will remit \$788 to cover the cost of services provided by Vaughan.

In addition, included in the Proposed 2005 Operating Budget is the continued utilization of one-time subsidies of \$8.8m from the tax rate stabilization reserve and \$0.5m from the Planning Reserve. This level of reserve funding is not sustainable. This is in addition to the \$2.5 carried forward from the 2004 surplus.

Although other municipalities have not finalized their 2005 Budget deliberations, it is expected that Vaughan will continue to have the lowest residential tax rate in the GTA, outside of Toronto.

The Proposed Capital Budget is \$131.7m, with funding sources of \$24.5m from development charges, \$8.2m from Reserves, taxation funded projects of \$7.3m, long term debt of \$12.7m and the City Hall funding plan \$79.0m.

Relationship to Vaughan Vision

The Proposed 2005 Operating and Capital Budgets provides the funding for the City to deliver the services to the residents and achieve its strategic objectives.

Conclusion

Following the receipt of public input, the Proposed 2005 Operating and Capital Budgets will be brought forward to the Budget Committee for further deliberations prior to final Council approval.

Attachments

Attachment 1 – Proposed 2005 Operating Budget
Attachment 2 – Proposed 2005 Capital Budget

Respectfully submitted,

Clayton Harris
Commissioner of Finance & Corporate Services

CITY OF VAUGHAN
PROPOSED
2005 OPERATING BUDGET

SPECIAL COMMITTEE
OF THE WHOLE
(BUDGET)

PUBLIC MEETING

January 24, 2005

**CITY OF VAUGHAN
PRPOSED 2005 OPERATING BUDGET
SPECIAL COMMITTEE OF THE WHOLE
(BUDGET)**

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**CITY OF VAUGHAN
PROPOSED 2005 OPERATING BUDGET
SPECIAL COMMITTEE OF THE WHOLE
(BUDGET)**

TAX LEVY SUMMARY

	2005 BUDGET	2004 BUDGET	\$ CHG.
REVENUES	70,448,385	62,704,105	7,744,280
EXPENDITURES	158,390,585	141,093,990	17,296,595
NET EXPENDITURES	87,942,200	78,389,885	9,552,315
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0
LEVY	85,442,200	75,889,885	9,552,315
LESS: ASSESSMENT GROWTH	5.32%	4.56%	4,037,342
2005 PROPOSED OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED			5,514,973
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			6.9%
AVERAGE INCREASE PER AVERAGE HOUSEHOLD IN DOLLAR TERMS (APPROXIMATE)			\$51

**CITY OF VAUGHAN
PROPOSED 2005 OPERATING BUDGET
SPECIAL COMMITTEE OF THE WHOLE
(BUDGET)**

REVENUE AND EXPENDITURE SUMMARY

	2005 BUDGET	2004 BUDGET	\$ INC./ (DEC.) 2005 / 2004 BUDGET
REVENUES:			
TAXATION	75,889,885	75,889,885	0
SUPPLEMENTAL TAXATION	2,750,000	2,875,000	(125,000)
GRANT / PAYMENT IN LIEU / OTHER	2,943,235	3,143,235	(200,000)
RESERVES	16,023,625	9,691,280	6,332,345
CORPORATE	13,064,800	13,471,280	(406,480)
FEES AND SERVICE CHARGES	35,666,725	27,823,310	7,843,415
HVH EXCESS WORKING CAPITAL TRANSFER / LOAN	0	5,700,000	(5,700,000)
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	2,500,000	0
TOTAL REVENUES	148,838,270	141,093,990	7,744,280
EXPENDITURES:			
DEPARTMENTAL	138,126,860	124,420,220	13,706,640
CORPORATE AND ELECTION	4,605,230	4,858,170	(252,940)
LONG TERM DEBT	4,400,000	2,390,000	2,010,000
CONTINGENCY (1)	4,338,495	2,140,850	2,197,645
CAPITAL FROM TAXATION	6,920,000	7,284,750	(364,750)
TOTAL EXPENDITURES	158,390,585	141,093,990	17,296,595
LESS: ASSESSMENT GROWTH @ 5.32%	4,037,342	—————	4,037,342
OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED	5,514,973	0	5,514,973

Notes:

(1) 2004 Contingency amount has been adjusted for comparative purposes.

**CITY OF VAUGHAN
PROPOSED 2005 OPERATING BUDGET
SPECIAL COMMITTEE OF THE WHOLE
(BUDGET)**

REVENUE BY MAJOR SOURCE

TAXATION

SUPPLEMENTALS

VAUGHAN HYDRO HOLDINGS

EXCESS WORKING CAPITAL TRANSFER / LOAN

GRANT

LIBRARY GRANT

PAYMENT IN LIEU / OTHER

PAYMENT IN LIEU / OTHER

RESERVES

HERITAGE

ENGINEERING

LIBRARY

PARKS DEVELOP. / URBAN DESIGN / REAL ESTATE

FINANCE - FROM CAPITAL

FLEET MANAGEMENT

BUILDING PERMITS

PLANNING

TAX RATE STABILIZATION

DEBENTURE CONTRIBUTION

WATER & WASTE WATER RECOVERY

TOTAL

FEES/SERVICE CHARGES

NON-PROFIT HOUSING

CLERKS

LICENSING - CLERKS

COMMITTEE OF ADJUSTMENT

LEGAL SERVICES

BY LAW ENFORCEMENT

FIRE AND RESCUE SERVICES

BUILDING STANDARDS - LICENSES/PERMITS

- PLUMBING PERMITS

- SERVICE CHARGES

ECONOMIC & BUSINESS DEVELOPMENT

CORPORATE COMMUNICATIONS

ENGINEERING SERVICES

PUBLIC WORKS - OPERATIONS

BUILDINGS AND FACILITIES

COMMUNITIES IN BLOOM SPONSORSHIP

RECREATION

PARKS OPERATIONS

CEMETERIES

COMMUNITY PLANNING AND POLICY

VAUGHAN PUBLIC LIBRARIES

TOTAL FEES / SERVICE CHARGES

TOTAL CORPORATE REVENUES

TOTAL REVENUE

	2005 BUDGET	2004 BUDGET	\$ INC./ (DEC.) 2005 / 2004 BUDGET
TAXATION			
SUPPLEMENTALS	2,750,000	2,875,000	(125,000)
VAUGHAN HYDRO HOLDINGS			
EXCESS WORKING CAPITAL TRANSFER / LOAN	0	5,700,000	(5,700,000)
GRANT			
LIBRARY GRANT	143,235	143,235	0
PAYMENT IN LIEU / OTHER			
PAYMENT IN LIEU / OTHER	2,800,000	3,000,000	(200,000)
RESERVES			
HERITAGE	309,530	233,800	75,730
ENGINEERING	2,475,065	2,349,290	125,775
LIBRARY	68,000	68,000	0
PARKS DEVELOP. / URBAN DESIGN / REAL ESTATE	300,000	300,000	0
FINANCE - FROM CAPITAL	1,005,000	1,005,000	0
FLEET MANAGEMENT	722,130	661,290	60,840
BUILDING PERMITS	0	925,000	(925,000)
PLANNING	500,000	0	500,000
TAX RATE STABILIZATION	8,843,900	2,718,900	6,125,000
DEBENTURE CONTRIBUTION	500,000	200,000	300,000
WATER & WASTE WATER RECOVERY	1,300,000	1,230,000	70,000
TOTAL	16,023,625	9,691,280	6,332,345
FEES/SERVICE CHARGES			
NON-PROFIT HOUSING	9,400	9,400	0
CLERKS	29,500	40,500	(11,000)
LICENSING - CLERKS	739,900	746,800	(6,900)
COMMITTEE OF ADJUSTMENT	415,925	303,050	112,875
LEGAL SERVICES	70,000	20,000	50,000
BY LAW ENFORCEMENT	2,358,500	2,114,720	243,780
FIRE AND RESCUE SERVICES	545,000	545,000	0
BUILDING STANDARDS - LICENSES/PERMITS	12,000,000	9,025,000	2,975,000
- PLUMBING PERMITS	725,000	725,000	0
- SERVICE CHARGES	127,000	157,000	(30,000)
ECONOMIC & BUSINESS DEVELOPMENT	105,000	176,000	(71,000)
CORPORATE COMMUNICATIONS	32,500	55,000	(22,500)
ENGINEERING SERVICES	429,750	949,300	(519,550)
PUBLIC WORKS - OPERATIONS	217,525	157,525	60,000
BUILDINGS AND FACILITIES	139,825	139,825	0
COMMUNITIES IN BLOOM SPONSORSHIP	30,000	30,000	0
RECREATION	12,481,770	11,117,520	1,364,250
PARKS OPERATIONS	498,200	80,250	417,950
CEMETERIES	59,000	41,650	17,350
COMMUNITY PLANNING AND POLICY	4,406,160	1,143,000	3,263,160
VAUGHAN PUBLIC LIBRARIES	246,770	246,770	0
TOTAL FEES / SERVICE CHARGES	35,666,725	27,823,310	7,843,415
TOTAL CORPORATE REVENUES	13,064,800	13,471,280	(406,480)
TOTAL REVENUE	70,448,388	62,704,105	7,744,281

**CITY OF VAUGHAN
PROPOSED 2005 OPERATING BUDGET
SPECIAL COMMITTEE OF THE WHOLE
(BUDGET)**

**REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL**

CORPORATE REVENUE DETAIL :

FINES AND PENALTIES
TAX CERTIFICATES AND DOCUMENTS
INVESTMENT INCOME
HYDRO INVESTMENT INCOME
PROVINCIAL OFFENSES ACT
MISCELLANEOUS REVENUE
PURCHASING
CAPITAL ADMIN. REVENUE

TOTAL CORPORATE REVENUE

	2005 BUDGET	2004 BUDGET	\$ INC./ (DEC.) 2005 / 2004 BUDGET
FINES AND PENALTIES	3,600,000	3,600,000	0
TAX CERTIFICATES AND DOCUMENTS	269,800	239,800	30,000
INVESTMENT INCOME	2,900,000	3,132,000	(232,000)
HYDRO INVESTMENT INCOME	5,500,000	5,500,000	0
PROVINCIAL OFFENSES ACT	699,000	699,000	0
MISCELLANEOUS REVENUE	41,000	210,660	(169,660)
PURCHASING	40,000	63,920	(23,920)
CAPITAL ADMIN. REVENUE	15,000	25,900	(10,900)
TOTAL CORPORATE REVENUE	13,064,800	13,471,280	(406,480)

**CITY OF VAUGHAN
PROPOSED 2005 OPERATING BUDGET
SPECIAL COMMITTEE OF THE WHOLE
(BUDGET)**

EXPENDITURE BY MAJOR CATEGORY (1)

	2005 BUDGET	2004 BUDGET	\$ INC./ (DEC.) 2005 / 2004 BUDGET
COUNCIL	1,171,855	1,086,155	83,690
CITY MANAGER	515,585	493,480	22,105
OPERATIONAL AUDIT	211,230	115,645	95,585
STRATEGIC PLANNING	168,645	176,555	(7,910)
CORPORATE POLICY	106,575	113,325	(6,750)
FIRE AND RESCUE SERVICES	23,091,980	21,647,380	1,444,600
EMERGENCY MANAGEMENT	140,020	96,550	43,470
COMMISSIONER OF FINANCE AND CORPORATE SERVICES	413,865	312,725	101,140
CITY FINANCIAL SERVICES	2,099,195	2,066,825	42,370
BUDGETING AND FINANCIAL PLANNING	897,730	901,500	(4,170)
RESERVES AND INVESTMENTS	586,680	564,260	22,420
PURCHASING SERVICES	704,535	638,680	65,855
COMMISSIONER OF LEGAL AND ADMINISTRATIVE SERVICES	304,990	304,045	945
CITY CLERK	3,689,530	3,587,860	101,670
LEGAL SERVICES	1,102,870	1,080,635	22,235
BY LAW ENFORCEMENT	3,023,810	2,679,845	343,965
HUMAN RESOURCES	2,261,105	2,568,420	(297,315)
COMMISSIONER OF COMMUNITY SERVICES	573,345	642,015	(31,330)
COMMUNITY GRANTS AND ADVISORY COMMITTEES	56,285	57,400	(615)
RECREATION	14,248,290	12,771,535	1,476,355
CULTURAL SERVICES	646,170	561,300	84,870
BUILDINGS AND FACILITIES	14,494,480	12,591,055	1,903,425
FLEET MANAGEMENT	722,130	665,135	56,995
PARKS	9,610,130	8,451,815	1,158,315
COMMISSIONER OF PLANNING	279,455	265,225	14,230
COMMUNITY PLANNING / POLICY / URBAN DESIGN	3,276,165	3,293,525	(17,360)
BUILDING STANDARDS	8,041,145	5,032,375	3,008,770
COMMISSIONER OF ECONOMIC AND TECHNOLOGY DEVELOPMENT AND CORPORATE COMMUNICATIONS	285,200	285,545	655
ECONOMIC AND BUSINESS DEVELOPMENT	1,208,140	1,221,975	(13,835)
ACCESS VAUGHAN	141,775	96,860	44,915
INFORMATION TECHNOLOGY SERVICES	4,849,935	4,317,685	232,250
CORPORATE COMMUNICATIONS	1,075,670	1,044,325	31,345
COMMISSIONER OF ENGINEERING AND PUBLIC WORKS	279,040	278,980	60
DEVELOP. / TRAFFIC AND TRANSPORT. ENGINEERING	2,106,835	2,346,750	(239,915)
ENGINEERING AND CONSTRUCTION SERVICES	2,886,330	2,795,965	90,375
PUBLIC WORKS - OPERATIONS	23,650,430	20,700,200	2,950,230
VAUGHAN PUBLIC LIBRARIES	9,504,410	8,683,670	820,540
TOTAL DEPARTMENTAL EXPENDITURES	138,126,860	124,420,220	13,706,640
CORPORATE AND ELECTION	4,605,230	4,658,170	(252,940)
LONG TERM DEBT	4,400,000	2,390,000	2,010,000
CONTINGENCY (2)	4,338,495	2,140,850	2,197,645
CAPITAL FROM TAXATION	6,920,000	7,284,750	(364,750)
TOTAL EXPENDITURES	158,390,585	141,093,990	17,296,594

(1) - EXPENSES ARE NET OF HYDRO JOINT SERVICES REVENUE AND LIBRARY JOINT SERVICE CHARGES. THE NEW HYDRO JOINT SERVICES AGREEMENT IS NOT YET FINALIZED AND THE ABOVE NUMBERS REFLECT THE EXISTING AGREEMENT.

(2) - 2004 CONTINGENCY AMOUNT HAS BEEN ADJUSTED FOR COMPARATIVE PURPOSES.

**CITY OF VAUGHAN
PROPOSED 2005 OPERATING BUDGET
SPECIAL COMMITTEE OF THE WHOLE
(BUDGET)**

CORPORATE AND ELECTION EXPENDITURE - DETAILS

CORPORATE AND ELECTION DETAIL :

RESERVE CONTRIBUTIONS:

1998 & PRIOR BLDG & FACIL. INFRAST. RES. CONTRIB.
POST 1998 BLDG & FACIL. INFRAST. RES. CONTRIB.
ROADS INFRASTRUCTURE RESERVE CONTRIBUTION
PARKS INFRASTRUCTURE RESERVE CONTRIBUTION
VEHICLE RESERVE CONTRIBUTION
ELECTION RESERVE CONTRIBUTION

2005 BUDGET	2004 BUDGET	\$ INC./ (DEC.) 2005 / 2004 BUDGET
825,000	735,000	90,000
675,000	675,000	0
475,000	475,000	0
275,000	275,000	0
0	975,000	(975,000)
350,000	225,000	125,000

TOTAL RESERVE CONTRIBUTIONS

2,600,000	3,360,000	(760,000)
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CORPORATE EXPENSES:

BANK CHARGES
PROFESSIONAL FEES
MAJOR OMB HEARINGS - PROFESSIONAL FEES
JOINT SERVICES
SUNDRY, DUES & MUNICIPAL GRANTS
CITY HALL FUNDING
TAX ADJUSTMENTS
CORPORATE INSURANCE
AMO MEMBERSHIP
CONFERENCES
SALARY SAVINGS FROM TURNOVER (GAPPING)
UNALLOCATED BENEFITS SAVINGS
GST REBATE
ELECTION COSTS
BUDGET REDUCTIONS YET TO BE IDENTIFIED

20,000	20,000	0
146,820	140,000	6,820
200,000	300,000	(100,000)
240,000	150,000	90,000
34,750	35,505	(755)
1,000,000	1,000,000	0
1,300,000	1,426,200	(126,200)
550,200	458,465	91,735
11,750	12,000	(250)
29,370	30,000	(630)
(750,000)	(850,000)	100,000
0	(264,000)	264,000
0	(960,000)	960,000
0	0	0
(777,660)	0	(777,660)

TOTAL CORPORATE EXPENSES

2,005,230	1,498,170	507,060
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TOTAL RESERVE CONTRIBUTIONS AND CORP. EXPENSES

4,605,230	4,858,170	(252,940)
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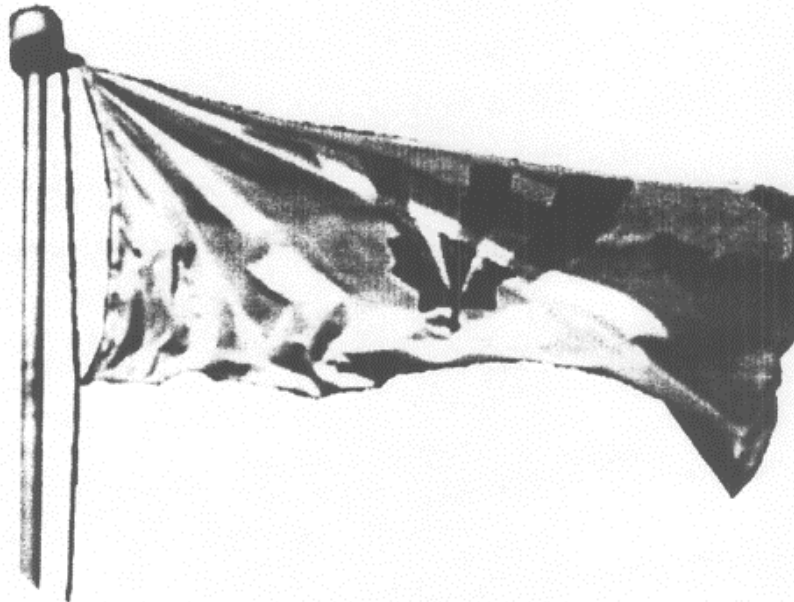
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Attachment 2

City of Vaughan

Capital Budget



**SPECIAL
COMMITTEE OF THE WHOLE
PUBLIC MEETING
JANUARY 24, 2005**

CITY OF VAUGHAN
Proposed 2005 Capital Budget Summary

<u>GROSS COSTS (000's)</u>	<u>Requested</u>	<u>Proposed Funding Line</u>	<u>Annual Operating Costs</u>
Buildings & Facilities	\$39,344	\$5,815	\$92
Corporate	79,010	78,947	0
Development Services	4,684	4,685	41
Engineering Services	27,312	24,811	1,612
Emergency Planning		62	0
Fire & Rescue Services	5,131	3,836	1,474
Fleet Management	1,427	1,370	62
Information Technology	1,472	1,472	0
Legal	510		0
Library Board	13,754	1,135	0
Parks Development	20,876	7,419	160
Planning	926	446	0
Public Works	4,617	1,043	0
Recreation & Culture	205	50	0
Traffic Services	850	567	50
TOTALS	\$200,118	\$131,658	\$3,491
<u>FUNDING (000's)</u>			
Reserves			
Engineering Reserve	\$227	\$227	\$0
Fire Reserve	2,926	1,972	0
Horizontal Controls Reserve	50	50	0
Heritage Reserve	450	450	0
Keele Valley Landfill Reserve	150	150	0
Cash-In-Lieu (Recreation Land Reserve)	664	664	0
Sewer Reserve	74	74	0
Uplands Reserve	134	41	0
Vehicle Reserve	940	940	0
Water Reserve	3,569	3,569	0
Playhouse Reserve	50	50	0
Total Reserves	\$9,234	\$8,188	\$0
Development Charges			
CWDC Engineering	\$12,898	\$12,898	\$166
CWDC Fire	2,472	2,472	1,474
CWDC Fleet	530	530	62
CWDC Library Materials	1,943	815	0
CWDC Library Buildings	9,508	0	0
CWDC Management Studies	383	383	0
CWDC Park Development	12,117	5,355	200
CWDC Recreation	24,843	1,927	52
SADC-DB Rainbow Creek	62	62	0
Total Development Charges	\$64,756	\$24,441	\$1,954
Other			
Long Term Debt	\$12,711	\$12,711	\$1,537
City Hall Plan	78,898	78,898	Under Review
Other	100	100	0
Taxation	34,419	7,320	
Total Other	\$126,128	\$99,029	\$1,537
TOTALS	200,118	131,658	3,491

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Engineering Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Engineering Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	ES	HIRMS - Service Connection Records Scanning	77	77	N/A
2	ES	Street Sign Inventory & Assessment	150	227	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Fire Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Fire Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	FR	Self Contained Breathing Apparatus Upgrades	77	77	N/A
2	FR	Replace 79-28 Triple Combination Pumper	489	566	N/A
3	FR	Replace 79-44 Triple Combination Pumper	489	1,055	N/A
4	BF	Fire Station #76 - Washrooms, Addition to Captains Office, Sleeping Quarters.	515	1,570	N/A
5	FR	Replace 75-53 Fire Command Vehicle	113	1,683	N/A
6	FR	Replace 79-50 Volunteer Station Van	31	1,714	N/A
7	FR	Replace 79-44 Staff Vehicle	41	1,755	N/A
8	FR	Crew & Command Vehicle	62	1,817	N/A
9	FR	Fire Station Generator - Phase 2	62	1,879	N/A
10	BF	Fire Stations #73 & #75 - Paving Replacement	93	1,972	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Horizontal Controls Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>H. Controls Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	ES	Horizontal Survey Controls	50	50	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Heritage Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Heritage Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	BF	Thoreau MacDonald House - Renovations/Washrooms	150	150	N/A
2	BF	Charlton House - Renovation	72	222	N/A
3	BF	Arnold House - Bricks & Porch	103	325	N/A
4	BF	Beaverbrook House - Bricks	52	377	N/A
5	BF	Vellone School - HVAC System Replacement	52	429	N/A
6	PL	Maple Heritage Study	21	450	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Keele Valley Landfill Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Keele Valley Landfill Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	PD	Maple Streetscape Phase 4	150	150	

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Cash-in-Lieu Land Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Cash-in-Lieu Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	PD	ORC - Land Purchase Mortgage - Year 6 of 7 (Thornhill Regional Park)	614	614	N/A
2	CO	Land Acquisition Fees	50	664	

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Sewer Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Sewer Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	PW	Sewer Assessment	54	54	N/A
2	ES	IMS Survey Equipment	20	74	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Uplands Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Uplands Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	BF	Uplands Golf Course - Pathway Repairs	41	41	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Vehicle Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Vehicle Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	FL	Replace Fuel Pumps	26	26	N/A
2	FL	Mobile Radios	26	52	N/A
3	FL	Replace Unit 230 - Tractor	57	109	N/A
4	FL	Replace Unit 655 - Mower	67	176	N/A
5	FL	Replace Unit 908 - Pick-up & Wood Chipper	77	253	N/A
6	FL	Replace Unit 947 - PW Cube Van	72	325	N/A
7	FL	Replace Unit 951 - Parks Pick-up	41	366	N/A
8	FL	Replace Unit 953 - Parks Pick-Up	39	405	N/A
10	FL	Replace Unit 954 - Traffic Van	46	451	N/A
11	FL	Replace Units 762 & 872 - Tractors/Mowers	93	543	N/A
12	FL	Replace Units 763 & 873 - Haul All Tractors	72	615	N/A
13	FL	Replace Units 955 & Unit 719 - Parks Pick-up & Trailer	54	669	N/A
14	FL	Replace Unit 961 - Cargo Van	39	708	N/A
15	FL	Replace Unit 958 - Clerk's Vehicle	36	744	N/A
16	FL	Replace Units 945 & 946 - Eng. Pick-Ups	72	816	N/A
17	FL	Replace Unit 977 - Wood Chipper	62	878	N/A
18	FL	Replace Small Equipment	62	940	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Water Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Water Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	ES	Watermain Replacement - Various	2,189	2,189	N/A
2	PW	Watermain Protection	318	2,507	N/A
3	ES	Asphalt Overlay 2005 - Various Roads	100	2,607	N/A
4	PW	Valve Turning Machine	31	2,638	N/A
5	ES	Watermain Replacement: Langstaff Rd & Connie Crescent	60	2,698	N/A
6	ES	IMS Survey Equipment	20	2,718	N/A
7	ES	Watermain Replacement - 2006 Design	206	2,924	N/A
8	ES	Woodbridge Ave. Resurfacing & Watermain Replacement	490	3,414	N/A
9	ES	Campbell Avenue Watermain Replacement	155	3,569	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Playhouse Reserve

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Playhouse Reserve</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	RC	City Playhouse Theatre Equipment	50	50	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - CWDC Engineering

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>CWDC Engineering</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	DT	McNaughton Road Extension	3,507	3,507	33
2	DT	Pine Valley Drive Extension-EA	618	4,125	N/A
3	ES	Applewood Crescent Extension	412	4,537	16
4	TS	Traffic Signal - Clark & Sobey's	129	4,666	10
5	ES	Langstaff Road Reconstruction - Kipling to Hwy 27 & Robinson Creek	5,400	10,066	22
6	TS	Traffic Signal - Edgeley & Applewood	129	10,195	10
7	ES	Jane Street Streetlights - Riverrock to Langstaff	465	10,660	16
8	DT	Sidewalks Streetlights - Various New Development	258	10,918	8
9	TS	Traffic Signal - Edgeley & Apple Mill	129	11,046	10
10	ES	Highway 7 Sidewalk: Pine Valley to Weston Road	515	11,561	8
11	TS	Traffic Signal - Edgeley & Pennsylvania	129	11,690	10
12	ES	Hwy. 27 Sidewalk & Streetlights: Hwy 7 - Medallion Blvd	475	12,165	8
13	TS	Pedestrian Signal - Martin Grove & Father Ermano Bulfinch	52	12,217	10
14	ES	Sidewalks and Streetlights - 2005 Pre-Engineering	206	12,423	N/A
15	ES	Major Mackenzie Sidewalk & Streetlighting	235	12,658	5
16	DT	Sidewalks, Streetlights - Major Mackenzie N-Hill to McNaughton S-CNR to McNaughton	240	12,898	

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - CWDC Fire

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>CWDC Fire</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	FR	WEA Fire Station 7-9 Construction	1,751	1,751	\$1,460
2	FR	WEA Station 7-9 Aerial Response Vehicle	721	2,472	\$14

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - CWDC Fleet

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>CWDC Fleet</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	FL	New - Tilt & Load and Additional Trailers	32	32	\$6
2	FL	New - Garbage Packer	107	139	\$7
3	FL	New - Ice Resurfacing Unit - Vellore Village	83	222	\$13
4	FL	New - 10' Outfront Mower	51	273	\$6
5	FL	New - Parks Crew Cab Truck	34	308	\$9
6	FL	New - 5' Outfront Mower	19	326	\$3
7	FL	New - Parks Additional Pickup	28	354	\$9
8	FL	New - Parks 3/4 Crew Cab Pickup	32	386	\$9
9	PW	Servicing - Dufferin Winter Works Yard	144	530	

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - CWDC Library Materials

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>CWDC Lib Materials</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	LB	Pierre Berton Resource Library - Materials	815	815	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - CWDC Management Studies

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>CWDC Mgm St</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	PL	Future Community Planning Land Needs	27	27	N/A
2	PL	Highway 400 North employment Area Study	144	171	N/A
3	PL	Highway 427 Employment Area Secondary Plan Study	212	383	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - CWDC Parks

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>CWDC Parks</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	PD	Maple Valley Plan	1,668	1,668	\$78
2	BF	Dufferin Clark CC Outdoor Ice Rink	946	2,614	\$40
3	PD	Sugarbush Heritage Park Development	619	3,233	\$18
4	PD	Starling Park Development	488	3,721	\$16
5	PD	UV1-N4-Park Development	433	4,154	\$16
6	PD	Purcell Parkette Development	178	4,332	\$2
7	PD	Wilson Century Park Development	317	4,649	\$8
8	PD	Maplewood Ravine Park Development	557	5,206	\$19
9	PD	Vista Gate Parkette Development	148	5,355	\$3

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - CWDC Recreation

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>CWDC Recreation</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	BF	Dufferin Clark C.C. - Expansion	1,927	1,927	\$52

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - SADC-D8

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>SADC-D8 Parks</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	DT	Rainbow Creek Drainage/Erosion - Study	62	62	N/A

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Long Term Debt

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>LTD</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>	<u>Cumulative Total Annual Operating Costs</u>
1	ES	Doney Crescent Reconstruction & Watermain Replacement	550	550	71	71
2	ES	Asphalt Overlay 2005 - Various Roads	800	1,350	104	175
3	ES	Pine Grove Road Reconstruction & Watermain Replacement	376	1,726	49	224
4	ES	Road Reconstruction - 2005 See Detail Sheet	4,800	6,526	612	836
5	ES	Road Resurfacing - 2005 See Detail Sheet	2,000	8,526	159	995
6	ES	Rural Road Upgrading - 2005 See Detail Sheet	3,000	11,526	389	1,384
7	ES	Road Reconstruction 2006 Pre-Engineering	250	11,776	32	1,416
8	ES	Road Resurfacing - 2006 Pre-Engineering	100	11,876	13	1,429
9	ES	Rural Road Upgrading - 2006 Pre-Engineering	100	11,976	13	1,442
10	ES	King Vaughan Road Upgrading: Keele Street to Bathurst Street	735	12,711	95	1,537

CITY OF VAUGHAN
Proposed 2005 Capital Budget
City Hall Plan

<u>Ranking</u>	<u>Dept</u>	<u>Financing</u>	<u>Budget</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>
1	CO	New Civic Centre	78,898	78,898	Under Review

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Other

<u>Ranking</u>	<u>Dept</u>	<u>Project Name</u>	<u>Other</u>	<u>Cumulative Total</u>	<u>Annual Operating Costs \$,000</u>	<u>Source</u>
2	BF	Joint Operation Centre - Card Access Phase 3	100	100	N/A	Power Stream

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Taxation

<u>Project Name</u>	<u>Taxation</u>	<u>Cumulative Total</u>
City Wide Pools - Automated Vacuums	62	62
Business Continuity Plan	62	124
Access Vaughan	90	214
Corporate Telephone System Upgrades	300	514
Enterprise Computing Facilities Upgrades	337	851
PC Replacement	440	1,291
Library Technology Program	230	1,521
Playground Replacement & Retrofit	515	2,036
Playground Safety Surfacing	103	2,139
Tree Planting Program	350	2,489
Sidewalk/Curb Replacement	450	2,939
Dufferin Clark C.C. - Outdoor Ice Rink & Expansion	320	3,259
New - 10' Outfront Mower	6	3,264
New - 5' Outfront Mower	2	3,266
New - Garbage Packer	12	3,278
New - Ice Resurfacing Unit - Vellore Village	9	3,288
New - 3/4 Crew Cab Pickup	4	3,292
New - Parks Additional Pickup	3	3,295
New - Parks Crew Cab Truck	4	3,298
New - Tilt & Load and Additional Trailers	4	3,302
Maple Valley Plan	185	3,487
Maplewood Ravine Park Development	62	3,549
Purcell Parkette Development	20	3,569
Starling Park Development	54	3,623
Sugarbush Heritage Park Development	69	3,692
UV1-N4-Park Development	48	3,740
Vista Gate Parkette Development	16	3,757
Wilson Century Park Development	35	3,792
Future Community Planning	3	3,795
Highway 400 North Employment Area Study	16	3,811
Highway 427 Employment Area Secondary Plan Study	23	3,834
Pierre Berton Resource Library - Materials	91	3,925
Servicing - Dufferin Winter Works Yard	16	3,941
Al Palladini C.C. - Ceiling Replacement	67	4,008
Garnet A. Williams C.C. - Ceiling	67	4,075
Jersey Creek - Walkway Lighting	124	4,199
Maple Park - Baseball Diamond Light Standards	144	4,343
Surveillance Cameras - Various Parks	155	4,498

CITY OF VAUGHAN
Proposed 2005 Capital Budget
By Funding Source - Taxation

<u>Project Name</u>	<u>Taxation</u>	<u>Cumulative Total</u>
Walkway Lighting Replacement - Various Parks	103	4,601
Guide Rail Safety Program	220	4,821
Sidewalks & Streetlights - Older Areas	150	4,971
Walkway Lighting Program	250	5,221
Bridge Replacements - Various	206	5,427
Path Reconstruction	62	5,488
Clarence Street Retaining Wall & Sidewalk Reconstruction	30	5,518
King High Drive Sidewalk: Dufferin Street to Vaughan Boulevard	175	5,693
Bocce Courts - Repair	103	5,796
Gallanough Building - Parking Lot Repairs	52	5,848
Garnet A. Williams C.C. - Parking Lot Repairs Phase 2	309	6,157
Garnet A. Williams C.C. - Sliding Doors	77	6,234
Joint Operation Centre - East Gate	26	6,260
Woodbridge Yard - Roof	155	6,415
Woodbridge Ave. Resurfacing & Watermain Replacement	80	6,495
Oakbank Pond - Water Quality	77	6,573
Calvary Baptist Church Soccer - Construction	443	7,015
Enterprise GIS - Year 4 of 4	305	7,320