

## **COMMITTEE OF THE WHOLE (WORKING SESSION) JUNE 22, 2009**

### **COUNCIL PRIORITIES PLAN SECOND QUARTER 2009 UPDATE**

#### **Recommendation**

The Senior Manager of Strategic Planning in consultation with the City Manager recommends:

1. That Attachment 1 –Council Priorities Plan Quarterly Report Templates be approved; and
2. That October 5, 2009 and December 7 2009 Committee of the Whole (Working Session) dates be approved as the third and fourth quarter updates respectively.

#### **Contribution to Sustainability**

The individual priority initiatives will address any contribution to sustainability.

#### **Economic Impact**

N/A

#### **Communications Plan**

Upon approval at the June 30, 2009 Council meeting new stories will be developed for each of the Council Priority Plan initiatives and posted on the City's web site. As well a news release will be issued.

#### **Purpose**

The Council Priorities Plan 2<sup>nd</sup> Quarter 2009 update is tabled at the June 22<sup>nd</sup> Committee of the Whole(Working Session) for review and approval.

#### **Background - Analysis and Options**

Council Priorities Plan Item 2, Report No. 17 of the Committee of the Whole (Working Session) was adopted by Council on April 14, 2009 stating:

*By approving that this matter be brought forward to a Committee of the Whole (Working Session) meeting in June 2009*

The first quarterly update was tabled at the March 30, 2009 Committee of the Whole (Working Session). At the May 26, 2009 Council meeting a mechanism for publicizing the progress on the Council Priorities Plan was approved. This involved establishing a Council Priorities Plan web page which would profile stories on each of the initiatives and the respective Councillor who was identified as the initiative sponsor. A 'trial' run of the web page has been created utilizing the information from Councillor's Peter Meffe, Sandra Yeung Racco and Regional Councillor Mario Ferri who presented at the March 30, 2009 Committee of the Whole (Working Session). After approval of the Council Priorities Plan 2<sup>nd</sup> Quarter 2009 update at Council on June 30<sup>th</sup> a story will be developed for all the Council Priority Plan initiatives.

As can be seen in Attachment 1 progress reports for all ten of the Council Priority Plan initiatives have been presented. Regarding future updates it is recommended that October 5<sup>th</sup> 2009 be considered as the date for the third quarter Council Priorities Plan update. Also, December 7<sup>th</sup> 2009 be considered as the date for the fourth quarter Council Priorities Plan update.

### **Relationship to Vaughan Vision 2020/Strategic Plan**

The Council Priorities Plan is aligned with the Vaughan Vision 2020 strategic plan. This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved.

### **Regional Implications**

The individual priority initiatives will address any regional implications.

### **Conclusion**

The Council Priorities Plan 2<sup>nd</sup> Quarter 2009 Update is being tabled at the June 22, 2009 Committee of the Whole (Working Session) to provide a progress report on the plan to the community.

### **Attachments**

1. Attachment 1 - Council Priorities Plan Quarterly Report Templates

### **Report prepared by:**

Thomas Plant MBA, MPA  
Senior Manager of Strategic Planning

Respectfully submitted,

Thomas Plant MBA, MPA  
Senior Manager of Strategic Planning

#1 Implement the Transportation Master Plan and build the Yonge Street and Spadina subway extensions

REGIONAL COUNCILLOR JOYCE FRUSTAGLIO						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Implement the Transportation Master Plan and build the Yonge Street and Spadina Subway extensions	Regional Councillor Joyce Frustaglio	Commissioner of Engineering & Public Works	Coordination with TTC and York Region on Spadina and Yonge Street Subway	Q1/08 and ongoing	Completion of Spadina subway to Vaughan and Yonge subway extension	Spadina Subway construction to commence Q4/09. If Yonge subway is funded in 2009, construction projected to begin Q4/10 or Q1/11
			Provide input into Yonge St. subway Environmental Assessment (EA) Process	Q4/08	Input into Yonge St. subway EA process provided	Continue to provide input into EA process until Q2/09
			Completion of Vaughan's Transportation Master Plan	Q4/09	Completion of Vaughan's Transportation Master Plan will include input from GO, TTC and York Region capital plans	In progress and pending

Council Priorities Plan Quarterly Report Template

- #2 Improving health care delivery for our residents  
 a) play a significant role to make the Vaughan hospital a reality  
 b) promote awareness of the Vaughan Community Health Centre  
 c) where appropriate, partner with the Vaughan Community Health Centre in the delivery of programs to seniors and youth

<b>REGIONAL COUNCILLOR JOYCE FRUSTAGLIO &amp; COUNCILLOR TONY CARELLA</b>						
<b>Initiative Description</b>	<b>Initiative Sponsor</b>	<b>Initiative Lead</b>	<b>Project Milestones</b>	<b>Project Milestone Timelines</b>	<b>Project Deliverable</b>	<b>Project Status</b>
Improving health care delivery for our residents; (a) play a significant role in making the Vaughan hospital a reality (b) promote awareness of the Vaughan Community Health Centre (c) where appropriate, partner with the Vaughan Community Health Centre in the delivery of programs to seniors and youth	Reg. Councillor Joyce Frustaglio and Councillor Tony Carella	City Manager SMT	Create the Health Care Foundation	Q2/05	Health Care Foundation created	Completed
			Continue to serve on the Vaughan Community Health Centre and Vaughan Health Campus of Care boards	ongoing	Participation and involvement on Vaughan Community Health Centre and Campus of Care boards	Consider opportunities to deliver joint programs to seniors and youth
			Organize the Mayor's Gala and Golf Tournament Fundraiser	annually in Q2 & Q3	Fundraiser for Health Care Foundation implemented	Annual Events
			Create a Vaughan Community Health Centre	Q2/09	Vaughan Community Health Centre established	Vaughan Community Health Centre opened in February 2009, Formal opening June 2009
			Provide awareness of the Vaughan Community Health Centre	Q2/09	Public Relations and communications implemented to raise awareness of the health centre	On-going
			City Officials continue to support and collaborate with the Vaughan Health Care Foundation and the Vaughan Community Health Centre	Q4/10	Ongoing support	

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

**REGIONAL COUNCILLOR MARIO FERRI**

Initiative Description	Initiative Sponsor	Initiative Lead	Project/Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Drive the management of the city according to our strategic plan-Vaughan Vision 2020	Regional Councillor Mario Ferri	City Manager Senior Manager of Strategic Planning	Develop a public engagement plan: a) meet with the Chamber of Commerce; b) meet with the seniors; c) meet with school councils and ratepayers associations d) schedule meetings with youth	Q1/09	Public Engagement Plan tabled at March 2009 Strategic Planning Committee meeting	a) Completed b) Completed c) Completed d) In process and pending
			Design a template for Council Priority Plan Successes: a) table report at Strategic Planning Committee to make recommendation to Council; b) align 2009 Council Priorities Plan with Vaughan Vision 2020	Q1/09	Council Priority Plan Successes template developed and approved by Council	a) Completed b) Completed
			Schedule and hold the Council SMT Symposium/Workshop: a) book location; b) recruit event speakers; c) develop agenda, send invitations, and schedule meeting	Q2/09	Council SMT Symposium/Workshop held on April 1-2, 2009 at Hockley Valley Conference Centre	a) Completed b) Completed c) Completed
			Track the progress of each strategic initiative for 2009	Q2/09	Milestone templates for each strategic initiative will be tabled at the 2009 Council SMT Symposium/Workshop	Milestone templates published bi-annually, list approved by Council May 26, 2009
			Produce and distribute to all households the successes report identifying the major achievements in 2008: a) design report; b) identify priority initiatives for report; c) draft report; d) production and distribution of report	Q2/09	"Celebrating our Successes" Report produced and distributed to all households in June '09	a) Completed b) Completed c) Completed d) Pending-June'09
			Align, approve and implement departmental business plans as per the Vaughan Vision 2020 for 2009	Q3/09	Business Plans completed as part of the 2010 operating budget	Scheduled for completion Q4/09
			Define and apply strategic success indicators for strategic goals and objectives: a) Senior Management Team review; b) Council Approval	Q4/09	Phase 1 of strategic success indicator framework completed by end of 2009	a) In process b) Pending

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

REGIONAL COUNCILLOR MARIO FERRI

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Drive the management of the city according to our strategic plan-Vaughan Vision 2020	Regional Councillor Mario Ferri	City Manager and Commissioners	Track progress and report updates on strategic initiatives included in the Vaughan Vision 2020 strategic plan	2008-2010	Status on the strategic initiatives progress is reported biannually to Council	The revised VV 2020 strategic initiatives list was approved by Council on May 26, 2009
			Prepared and implemented a new citywide capital budgeting and forecasting system to aid in the development of a multi-year capital plan, improved the budgeting process and increased management reporting capabilities	Q1/08	Citywide Capital Budgeting and Forecasting System is in place and utilized by City departments	Completed and being implemented
			Developed and implemented an Infrastructure Management System (IMS)	Q2/08	Infrastructure Management System (IMS) has been implemented and the information used in the decision making process	Completed and being implemented
			Established a human resources strategy	Q2/08	Elements of the Human Resources Strategy will be implemented throughout 2009-2010	Completed and being implemented
			Investigated and developed a feasibility study to establish a multi-services centre for residents in our community centres	Q4/08	Implementation of a pilot project multi-service community centre for residents	Completed and being implemented in Fall 2009
			Established a Recreation and Culture, Parks and Facilities Master Plan to guide the planning and implementation of recreation programs and new facilities and parks	Q1/09	Implementation of the Recreation and Culture, Parks and Facilities Master Plan	Plan approved in principle in October 2008 and currently being implemented
			Established a strategy to strengthen youth participation in civic government and initiated its implementation	Q2/09	Implementation of the 2009 Youth Strategy	Completed and being implemented
			Developed a Community Sustainability and Environmental Master Plan	Q2/09	Implementation of a Community Sustainability and Environmental Master Plan	Plan approved in April 2009 and currently being implemented
			Formulated a corporate wide accessibility plan	Q2/09	Implementation of a Corporate Wide Accessibility Plan	Completed and being implemented
			Designed a comprehensive e-government strategy to ensure citizens have access to government 24/7	Q2/09	Implementation of a Comprehensive E-Government Strategy (Vaughan On-Line)	Vaughan On-Line initiative approved February 2009 and currently being implemented
			Formalize a City wide risk management plan	Q2/09	Implementation of a City Wide Risk Management Plan	Completion of the plan expected Q2/09
			Enhance democratic equity through a review of ward boundary redistribution and regional wards	Q2/09	Implementation of the direction provided through the ward boundary redistribution review	Completed (currently under appeal)

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

**REGIONAL COUNCILLOR MARIO FERRI**

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Drive the management of the city according to our strategic plan-Vaughan Vision 2020	Regional Councillor Mario Ferri	City Manager and Commissioners	Complete a review of the committee structure	Q2/09	Implementation of results of the review of the committee structure	A discussion paper outlining options on the review of the committee structure expected Q2/09
			Review the Engineering Department design criteria and strategy for storm drainage and storm water management facilities to reflect climate changes and emerging legislation, and protection from significant flooding	Q2/09	Completion of the Drainage & Storm Water Management criteria study will provide information in the development of a strategy	Completion of the Drainage & Storm Water Management criteria study expected Q2/09
			Consider opportunities for integrating library operations with the City	Q3/09	Opportunities to integrate library operations with the City will occur on a continuous basis	Revised joint services agreement expected Q3/09
			Establish and implement a more effective model for civic engagement and enhance our public consultation strategy	Q4/09	A new strategy and policies for civic engagement and public consultation will effect City processes for engaging in the public	A revised strategy is expected Q4/09
			Update the Communications Strategy	Q4/09	A revised Communications Strategy will be incorporated into the Corporate Communications decision making process	Draft strategy has been approved and finalization is pending Q4/09
			Revise the city's branding strategy to enhance our image and marketing position	Q4/09	Development and implementation of the City's Branding Strategy will impact the marketing of the City	Completion of the branding strategy expected Q4/09
			Complete a local water, wastewater and storm sewer assessment system model	Q4/09	Implementation of a local water, wastewater and storm sewer assessment system model	Pending completion of the consultants study Q4/09
			Establish a Corporate policy to facilitate the research, coordination and submission of grants and subsidy requests	Q4/09	Development and implementation of the corporate grants and subsidy request policy will assist in coordinating submissions across the organization	Staff hired Q2/09 and will work towards completion of the policy by Q4/09
			Plan for infrastructure renewal: devise a citywide plan for the implementation of Public Sector Accounting Board (PSAB) asset reporting	Q1/10	The implementation of Public Sector Accounting Board (PSAB) asset reporting will have implications for the financial reporting process	PSAB compliance expected with auditor sign off on the 2009 financial statements in 2010
			Expand and integrate phase 2 of Access Vaughan (call center)	Q1/10	Phase 2 of Access Vaughan (call center) will expand provision of call centre service to additional City business processes	Pending completion of Project Plan including timeframe for system roll out Q1/10
			Review the Vaughan Corporate Centre Vision and develop a marketing plan	Q1/10	Development of the Vaughan Corporate Centre Vision and marketing plan to include consultation with community stakeholders	In process and pending

#3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

REGIONAL COUNCILLOR MARIO FERRI						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Drive the management of the city according to our strategic plan-Vaughan Vision 2020	Regional Councillor Mario Ferri	City Manager and Commissioners	Revise and update the Economic Development Strategy including the environment, tourism and Vaughan Business Enterprise Centre	Q2/10	The revised Economic Development Strategy is linked to the completion of the Economic Sectors Strategy	Economic Development Strategy completion projected Q2/10
			Finalize the financial master plan and procedures and incorporate the results into the decision making process	Q3/10	Financial master plan implementation will impact future operating and capital budget requirements	Long Range Financial Plan completion expected Q3/10
			Coordinate jointly with York University a strategy for future development of railway lands (between Creditstone and Keele, Hwy 7 to Rutherford Rd.) as a science and technology research park	Q3/10	The development of a strategy with York University for future development of railway lands (between Creditstone and Keele, Hwy 7 to Rutherford Rd.) as a science and technology research park will be incorporated into the completion of the Official Plan	Implementation of the initiative is connected with the completion of the Official Plan review in Q3/10
			Review the Vaughan Enterprise Zone Vision and develop a marketing plan	Q3/10	Implementation of the Vaughan Enterprise Zone Vision and marketing plan to include consultation with community stakeholders	In process and pending
			Identify and develop a leadership development program (internal succession planning)	Q4/10	Completing a leadership development program (internal succession planning) will impact future departmental staffing plans	In process and pending
			Approve and implement the strategy to engage and support our diverse communities	Q4/10	The City's diversity strategy will include consultation with the Community Equity and Diversity Committee	In process and pending



#4 Address operational issues throughout our organization by mandated department audits based on continuous improvement principles. Review, update and expand the policy on expenses for members of Council and our Senior Management Team

REGIONAL COUNCILLOR GINO ROSATI						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Address operational issues throughout our organization by mandated department audits based on continuous improvement principles. Review, update and expand the policy on expenses for Members of Council and our Senior Management Team	Regional Councillor Gino Rosati	City Manager	Review, upgrade and expand the policy on expenses for Members of Council and our Senior Management Team	Q2/09	Upgraded policy on expenses for Members of Council and Senior Management Team implemented.	Report to June 29, 2009 meeting.
			Complete the Building and Facilities audit	Q2/09	Building and Facilities audit completed	In process and pending
			Complete the Reserves and Investments audit	Q3/09	Reserves and Investments audit completed	Pending
			Complete the Economic Development audit	Q4/09	Economic Development audit completed	
			Complete the Fleet audit	Q1/10	Fleet audit completed	
			Complete the Information & Technology Management audit	Q2/10	Information & Technology Management audit completed	
			Complete the Human Resources audit	Q3/10	Human Resources audit completed	
			Complete the Parks audit	Q4/10	Parks audit completed	
			Complete the Access Vaughan audit	Q4/10	Access Vaughan audit completed	

Council Priorities Plan 2009 Quarterly Report Template

#5 Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city

<b>COUNCILLOR PETER MEFFE</b>						
<b>Initiative Description</b>	<b>Initiative Sponsor</b>	<b>Initiative Lead</b>	<b>Project Milestones</b>	<b>Project Milestone Timelines</b>	<b>Project Deliverable</b>	<b>Project Status</b>
Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city	Councillor Peter Meffe	Commissioner of Planning	Draft new Vaughan Official Plan	Q4/09	Draft new Vaughan Official Plan to be issued for stakeholder feedback	In process and pending
			Conduct public meetings	Q4/09-Q1/10	Public meetings held to inform and engage the public on the draft plan	In process and pending
			Council presentation of draft plan	Q1/10	New Vaughan Official Plan presented to Council for feedback	
			Adoption of new Vaughan Official Plan by Council	Q3/10	Council endorsement of new Vaughan Official Plan	
			Regional and Provincial approvals of new Vaughan Official Plan	Q4/10	New Vaughan Official Plan approved by Province and York Region	

Council Priorities Plan Quarterly Report Template

#6 Finalize and publish the recommendations of the Task Force on Democratic Participation and Renewal to increase voter turnout in the next municipal election

<b>COUNCILLOR TONY CARELLA</b>						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Finalize and publish the recommendations of the Task Force on Democratic Participation and Renewal to increase voter turnout in the next municipal election	Councillor Tony Carella	Commissioner of Legal & Administrative Services	Conduct a public online survey of voter habits	Q1/09	Implement online survey and aggregate the results	Completed
			Complete final report with recommendations provided to Council and Chief Returning Officer/City Clerk	Q3/09	Final Task Force on Democratic Participation & Renewal report tabled at Council	Final Report deadline is September 30, 2009
			Implement the recommendations of the Task Force	Q4/09	Task Force recommendations to be implemented for 2010 election cycle	

Council Priorities Plan Quarterly Report Template

#7: Approve a budget and develop the long-term financial plan that provides the leadership needed to deal with emerging economic realities

**COUNCILLOR BERNIE DIVONA & COUNCILLOR PETER MEFFE**

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Approve a budget and develop the long-term financial plan that provides the leadership needed to deal with emerging economic realities.	Councillor Bernie Divona and Councillor Peter Meffe	Commissioner of Financial and Corporate Services	Approve the 2009 Operating and Capital Budget	Q1/09	Approved 2009 Operating and Capital Budget	Council approval April 7, 2009
			Approve the 2010 Operating and Capital Budget	Q1/10	Approved 2010 Operating and Capital Budget	Operating budget to be tabled Q4/09
			Incorporate ongoing Master Plan and Corporate project recommendations into Long Range Financial Master Plan (LRFP)	Q3/10	Master plans and Corporate Projects include Transportation Master Plan, Public Sector Accounting Board (PSAB), Reconstruction Storm Water/Drainage Master Plan and Official Plan Review	In process and pending. Master Plan and Corporate Plans aligned with Long Range Financial Master Plan
			Incorporation of any other master plans into financial master plan, i.e. Pedestrian/Bicycle Master Plan; Accessibility Master Plan, etc	Q3/10	Incorporate other master plans financial impacts into LRFP	In process and pending.
			Final financial master plan review & discussion	Q3/10	Completed Long Range Financial Plan presentation to SMT and Council	

Council Priorities Plan Quarterly Report Template

#8 Develop the plan required to build a dynamic Corporate Centre that reflects the great downtowns of international cities - full of life and culture, with access to a premier transit system and quality jobs for our residents.

<b>COUNCILLOR SANDRA YEUNG RACCO</b>						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Develop the plan required to build a dynamic Corporate Centre that reflects the great downtowns of international cities - full of life and culture, with access to a premier transit system and quality jobs for our residents.	Councillor Sandra Yeung Racco	City Manager and Director of Economic Development	Create and confirm Terms of reference for the naming contest and launch the contest by February 2009	Q1/09	New name selected for Corporate Centre	Contest launched February 25'09 and name selected by early Fall 2009
			Launch the first of a series of signage relating to the subway coming to the Corporate Centre	Q1/09	Spadina subway signage launched	First two signage "Start your journey in Vaughan" completed February 2009
			Organize forums to seek input from the public as to their vision and their needs for the Corporate Centre	Q2/09-Q4/10	Public forums organized with Official Plan Review Committee to seek public input	Stakeholder and public meeting held in May'09. Further meetings planned in Fall'09 and into 2010
			Develop and launch Corporate Centre marketing plan and funding model involving landowners and tenants input	Q4/09	Stakeholder input gathered on marketing plan and funding model	Pending
			Research the feasibility of developing a Business Improvement Area (BIA) for the Corporate Centre	Q2/10	BIA developed for Corporate Centre	Pending
			Hire consultant to develop branding strategy	Q2/10	Branding strategy contingent on launch of new name	Pending
			Launch new marketing strategy for Vaughan Corporate Centre	Q3/10	Vaughan Corporate Centre marketing plan launched including presentation centers, and models to attract local and international investors	Pending

Council Priorities Plan Quarterly Report Template

#9 Move forward on all matters of integrity and transparency including putting in place a new Code of Ethical Conduct for Councilors and hiring a new Integrity Commissioner

<b>COUNCILLOR ALAN SHEFMAN</b>						
Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Move forward on all matters of integrity and transparency including putting in place a new Code of Ethical Conduct for Councilors and hiring a new Integrity Commissioner	Councillor Alan Shefman	Commissioner of Legal and Administrative Services City Clerk	Hire new Integrity Commissioner	Q 1/09	Integrity Commissioner position filled	Completed March 2009
			Complete final draft of updated Code of Ethical Conduct for Councilors	Q2/09	Completed final draft of updated Code of Ethical conduct for Councilors approved in principle by the Transparency and Accountability Committee	Final draft completed by June 2009
			Establish process for engaging the public in consideration of updated Code of Ethical Conduct for Councilors	Q2/09	Public consultation process via the City's website established to comment on final draft	Final draft updated, Code of Ethical Conduct for Councilors to be posted on the City's website June 09
			Council approval of updated Code of Conduct for Councilors	Q2/09	Council approved updated Code of Conduct for Councilors in place	Updated Code of Ethical Conduct for Councilors to be considered at June 23, 2009 Committee of the Whole meeting
			Develop training program for Councilors on the updated Code of Ethical Conduct	Q3/09	Councillor training program established	Pending

Council Priorities Plan Quarterly Report Template

#10 Champion and provide overall leadership, guidance and support for an enhanced economic development strategy to ensure the achievement of the City's economic diversity and prosperity

<b>MAYOR LINDA D. JACKSON</b>						
<b>Initiative Description</b>	<b>Initiative Sponsor</b>	<b>Initiative Lead</b>	<b>Project Milestones</b>	<b>Project Milestone Timelines</b>	<b>Project Deliverable</b>	<b>Project Status</b>
To champion and provide overall leadership, guidance and support for an enhanced economic development strategy to ensure the achievement of the City's economic diversity and prosperity	Mayor Linda D. Jackson	City Manager	Establish a Business Community Roundtable	Q3/09	Established Business Community Roundtable will brainstorm ideas on retaining, expanding and supporting our current businesses as well as attracting new businesses.	In process and pending. Roundtable to be created September'09.
			Create an Economic Development Advisory Committee	Q3/09	Established Economic Development Advisory Committee will provide advice on matters related to the attraction and retention of business and investment in the City of Vaughan	In process and pending
			Complete an Employment Sector Strategy	Q4/09	Completed Employment Sector Strategy to be presented to Council for feedback.	In process and pending
			Review City's current Economic Development Strategy in partnership with the business community.	Q2/10	Economic Development Strategy review will include benchmarking similar municipalities across North America to obtain best practices. Implementation of the revised strategy will include input from our external stakeholders.	Pending. Review linked to completion of Employment Sector Strategy.
			Establish marketing materials and appropriate funding models for on-going marketing of the Vaughan Corporate Centre.	Q3/10	Completed marketing materials and established funding model for the Vaughan Corporate Centre.	In process and pending. The marketing plan is connected to the completion of the Land Use Plan for the Vaughan Enterprise Zone