

## STRATEGIC PLANNING COMMITTEE MARCH 2, 2009

### VAUGHAN VISION 2020 ALIGNMENT WITH COUNCIL PRIORITIES PLAN 2009

#### Recommendations

The City Manager and the Senior Manager of Strategic Planning recommends:

1. That Attachment 1 – Vaughan Vision 2020 alignment with the Council Priorities Plan 2009 be received
2. That Attachment 2 - Council Priorities Plan 2009 Quarterly Report Template be approved

#### Economic Impact

N/A

#### Communications Plan

N/A

#### Purpose

The Vaughan Vision 2020 alignment with the Council Priorities Plan 2009 is being presented for discussion and the Council Priorities Plan 2009 Quarterly Report Template is being presented for approval.

#### Background - Analysis and Options

The Council Priorities Plan 2009 was approved by Council at its meeting on February 3, 2009. At this meeting Council also approved that the Council Priorities Plan be referred to the offsite workshop of April 1 and 2, 2009. The Vaughan Vision 2020 strategic plan was approved at the Council meeting on December 10, 2007. This report will detail the alignment between the Vaughan Vision 2020 and the Council Priorities Plan 2009. This will ensure that the two are aligned and that the Council priorities are consistent with the Vaughan Vision 2020 strategic plan.

As can be seen in Attachment 1 eight of the eleven Council priorities are listed as strategic initiatives in the Vaughan Vision 2020. The other three Council priorities are not listed as strategic initiatives in the strategic plan; however they are either aligned to the strategic goals and objectives as set forth in the Vaughan Vision 2020 or are an operational initiative. In particular, this includes Council priorities number 4 "Address operational issues throughout our organization by mandated department audits based on continuous improvement principles", number 7 "Finalize and publish the recommendations of the Task Force on Democratic Participation & Renewal to increase voter turnout in the next municipal election" and number 10 "Move forward on all matters of integrity and transparency including putting in place a new code of Ethical Conduct for Councillors and hiring a new Integrity Commissioner".

As per the Council decision to refer the Priorities Plan to the 2009 Council/SMT Symposium/Workshop for further discussion, after the workshop the Council Priorities Plan will be aligned with the Vaughan Vision 2020 converged into one document and tabled at the May 2009 Strategic Planning Committee meeting.

As can be seen in Attachment 2, some examples have been completed of the Council Priorities Plan Quarterly Report Template for initiatives number three, five, and ten. It is recommended that each of the initiatives in the Action Plan have a corresponding quarterly report template filled out to report progress on their implementation. These templates will be completed quarterly and tabled at a future Council meeting.

### **Relationship to Vaughan Vision 2020/Strategic Plan**

The Vaughan Vision 2020 includes all strategic initiatives listed in the Corporation's strategic plan.

### **Regional Implications**

N/A

### **Conclusion**

The Vaughan Vision 2020 alignment with the Council Priorities Plan 2009 is being tabled at the Strategic Planning Committee for review and discussion. Further, it is recommended that the Council Priorities Plan Quarterly Report Template be approved.

### **Attachments**

1. Attachment 1 - Vaughan Vision 2020 alignment with the Council Priorities Plan 2009
2. Attachment 2 – Council Priorities Plan Quarterly Report Template

### **Report prepared by:**

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Senior Manager of Strategic Planning

Respectfully submitted,

Michael DeAngelis  
City Manager

Thomas Plant MBA, MPA  
Senior Manager of Strategic Planning

**Attachment 1: Vaughan Vision 2020 Alignment with Council Priorities  
Plan 2009**

<b>Council Priorities Plan 2009</b>	<b>Vaughan Vision 2020</b>
<p>1. Implement the transportation master plan, and build the Yonge Street and Spadina subway extensions</p>	<p>Strategic Initiative # 27: Complete and implement the Growth Management Strategy Goal Date Q2/11- Completion of Transportation Master Plan – Goal Date Q4/09</p> <p>Strategic Initiative # 40: Work with other levels of government to continue to support the expansion of the GO system and public/rapid transit– Goal Date Q2/15</p>
<p>2. Make the Vaughan hospital a reality</p>	<p>Strategic Initiative # 39: Provide continued support for the operation of a hospital in Vaughan- Goal Date Q2/15</p>
<p>3. Drive the management of the city according to our strategic plan- Vaughan Vision 2020</p>	<p>Encompasses all strategic initiatives in the Vaughan Vision 2020</p>
<p>4. Address operational issues throughout our organization by mandated department audits based on continuous improvement principles. Review, update and expand the policy on Expenses for Members of Council and our Senior Management Team</p>	<p>An operational initiative included in City Auditor’s workplan</p>
<p>5. Create a new official plan that will deal with the difficult economic times ahead through citizen engagement, in order to build a more livable, sustainable and economically prosperous city</p>	<p>Strategic Initiative # 3: Conduct the 5 –year comprehensive review of the Official Plan as part of the Growth Management Strategy 2031. Including: support and coordinate land use planning for high capacity transit at strategic locations in the City and prepare a land use plan for the Vaughan enterprise zone and employment lands- Goal Date Q3/10</p>
<p>6. Inaugurate the new Vaughan Community Health Centre</p>	<p>Strategic Initiative # 39: Provide continued support for the operation of a hospital in Vaughan- Goal Date Q2/15</p>
<p>7. Finalize and publish the recommendations of the Task Force on Democratic Participation &amp; Renewal to increase voter turnout in the next municipal election</p>	<p>Initiative is aligned under the strategic objective: “Demonstrate Leadership &amp; Promote Effective Governance”</p>

**Attachment 1: Vaughan Vision 2020 Alignment with Council Priorities  
Plan 2009**

<b>Council Priorities Plan 2009</b>	<b>Vaughan Vision 2020</b>
8. Approve a budget and develop the long-term financial plan that provides the leadership needed to deal with emerging economic realities	Strategic Initiative # 11: Finalize the financial master plan and procedures and incorporate the results into the decision making process- Goal Date Q3/10
9. Develop the plan required to build a dynamic corporate centre that reflects the great downtowns of international cities-full of life and culture, with access to a premier transit system and quality jobs for our residents	Strategic Initiative # 22: Review the Corporate Centre Vision and develop a marketing plan -Goal Date Q1/10
10. Move forward on all matters of integrity and transparency, including putting in place a new code of Ethical Conduct for Councillors and hiring a new Integrity Commissioner	Initiative is aligned under the strategic objective: "Demonstrate Leadership & Promote Effective Governance"
11. To champion and provide overall leadership, guidance and support for an enhanced economic development strategy to ensure the achievement of the City's economic diversity and prosperity	<p>Strategic Initiative #12: Revise and update the Economic Development Strategy including; the environment, tourism and Vaughan Business Enterprise Centre- Goal Date Q4/09</p> <p>Strategic Initiative #22: Review the Vaughan Corporate Centre Vision and develop a marketing plan- Goal Date Q1/10</p> <p>Strategic Initiative #23: Review the Vaughan Enterprise Zone Vision and develop a marketing plan- Goal Date Q3/10</p>

## Attachment 2: Council Priorities Plan Quarterly Report Template

### #3 Drive the management of the city according to our strategic plan-Vaughan Vision 2020

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Drive the management of the city according to our strategic plan-Vaughan Vision 2020	Regional Councillor Ferri	City Manager Senior Manager of Strategic Planning	Develop a public engagement plan	Q1/09	Public Engagement Plan tabled at March 2009 Strategic Planning Committee meeting	Pending
			Schedule and hold the Council SMT Symposium/Workshop	Q2/09	Council SMT Symposium/Workshop scheduled for April 1-2, 2009 at Hockley Valley Resort	Pending
			Track the progress of each strategic initiative for 2009	Q2/09	Milestone templates for each strategic initiative will be tabled at the 2009 Council SMT Symposium/Workshop	Pending
			Produce and distribute to all households the successes report identifying the major achievements in 2008	Q2/09	"Celebrating our Successes" Report produced and distributed to all households in June '09	
			Align, approve and implement departmental business plans as per the Vaughan Vision 2020 for 2009	Q3/09	Business Plans completed as part of the 2010 operating budget	
			Define and apply strategic success indicators for strategic goals and objectives	Q4/09	Phase 1 of strategic success indicator framework completed by end of 2009	

## Attachment 2: Council Priorities Plan 2009 Quarterly Report Template

#5 Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Create a new official plan that will deal with the difficult economic times ahead through citizen engagement in order to build a more liveable, sustainable and economically prosperous city	Councillor Peter Meffe	Commissioner of Planning Director Policy Planning/Urban Design Director Development Planning	Draft new Vaughan Official Plan	Q4/09	Draft new Vaughan Official Plan to be issued for stakeholder feedback	Pending
			Conduct public meetings	Q4/09-Q1/10	Public meetings held to inform and engage the public on the draft plan	Pending
			Council presentation of draft plan	Q1/10	New Vaughan Official Plan presented to Council for feedback	
			Adoption of new Vaughan Official Plan by Council	Q3/10	Council endorsement of new Vaughan Official Plan	
			Regional and Provincial approvals of new Vaughan Official Plan	Q4/10	New Vaughan Official Plan approved by Province and York Region	

## Attachment 2: Council Priorities Plan Quarterly Report Template

### #10 Move forward on all matters of integrity and transparency including putting in place a new Code of Ethical Conduct for Councillors and hiring a new Integrity Commissioner

Initiative Description	Initiative Sponsor	Initiative Lead	Project Milestones	Project Milestone Timelines	Project Deliverable	Project Status
Move forward on all matters of integrity and transparency including putting in place a new Code of Ethical Conduct for Councillors and hiring a new Integrity Commissioner	Councillor Alan Shefman	Commissioner of Legal and Administrative Services City Clerk	Hire new Integrity Commissioner	Q1/09	Integrity Commissioner position filled	Complete hiring process by March'09
			Establish process for engaging the public in consideration of new Code of Ethical Conduct for Councillors	Q1/09	Public consultation process established	
			Finalize updated Code of Ethical Conduct for Councillors	Q2/09	Completed final draft Code of Ethical conduct for Councillors	Final draft completed by May1'09
			Council Approval of Code of Conduct for Councillors	Q2/09	Council approved of Code of Conduct for Councillors in place	Council approval by end of June'09
			Develop training program for Councillors on the new Code of Ethical Conduct	Q3/09	Councillor training program established	