

## **COMMITTEE OF THE WHOLE – FEBRUARY 23, 2010**

### **VAUGHAN HEALTH CAMPUS OF CARE COORDINATION OF PLANNING PROCESSES: YORK CENTRAL HOSPITAL, VAUGHAN HEALTH CAMPUS OF CARE AND THE CITY OF VAUGHAN**

#### **Recommendation**

The City Manager recommends:

That this report be received for information purposes.

#### **Contribution to Sustainability**

Action 4.1.8 of Green Directions Vaughan provides that the City continue to support the development of a future hospital and continue to work with other levels of government and Vaughan Health Campus of Care to provide comprehensive and integrated health care. The process described in this report will assist in the implementation this action.

#### **Economic Impact**

There are no economic impacts resulting from the adoption of this report.

#### **Communications Plan**

None required at this time.

#### **Purpose**

The purpose of this report is to provide an update on staff's discussions with York Central Hospital and the Vaughan Health Campus of Care on the coordination of the processes that will lead to the development of the new hospital; and to advise Council that the Manager of Corporate Policy will be assigned to a Hospital sub-committee.

#### **Background – Analysis and Options**

##### **Background**

In June of 2009 the City of Vaughan approved an \$80 million financial contribution to support Vaughan Health Campus of Care (VHCC) in the acquisition of a site for a new hospital. In July of 2009 VHCC announced that it had finalized an agreement to purchase an 87 acre parcel to accommodate the hospital, at the northwest corner of the intersection Major Mackenzie Drive and Jane Street.

In October of 2009 the Boards of York Central Hospital (YCH) and the Vaughan Health Campus of Care announced that they would be collaborating in the planning for the delivery of hospital services in southwest York Region. Later that month, the Ministry of Health and Long-Term Care announced \$7 million in funding for the new health care entity to develop a proposal for a two-site model for the delivery of hospital services. The two sites are the existing York Central Hospital site in Richmond Hill and the VHCC site at Jane Street and Major Mackenzie Drive.

Currently the combined governance structure is being developed to implement the York Central Hospital and Vaughan Health Campus of Care collaboration. The outcome will be a new Board of Directors with broader community membership originating from both Vaughan and Richmond Hill. The "Stage 1" planning submission to the Ministry for the two site hospital is now under development. This will include a Service Delivery Model, a

Business Case, a Master Plan and a Facility Development Plan. The City, through the planning approvals process, will be involved in the planning and development of the Vaughan Hospital site.

#### The Hospital Site - Planning Process and Vaughan's Participation

The actual hospital and its ancillary uses will be located on part of the 87 acre site. Details on the size, location, configuration and services will emerge from the programming and master plan studies that will form part of the basis for the submission to the Ministry. It is expected that the hospital will be located on the west side of the site, being a portion of the Vaughan Health Campus of Care lands.

Recently, Vaughan staff met with representatives of York Central Hospital and the Vaughan Health Campus of Care to advance the consultation process. The City will link into the Hospital's Project Management and Committee Structure that is being formulated to implement the development of the new hospital system. It is illustrated in Attachment No. 1.

York Central Hospital has put together a Development Planning Task Force, which reports to the President and CEO of the Hospital. It will oversee a number of specialized technical sub-committees. Vaughan will appoint a staff representative to a sub-committee which deals with the site and the master planning exercises associated with the development of the Vaughan Hospital. This will provide the City with a direct connection into the planning of the Hospital site and it will facilitate the sharing of technical information between the City, the Hospital and other agencies.

The City's representative will be the Manager of Corporate Policy. The representative will: Be the point of first contact for staff involvement; ensure that the appropriate departments are involved when necessary; provide advice on City policy; provide periodic updates to Senior Management and/or Council on the progress of the study; and seek direction where appropriate.

The City will also monitor the work of the Development Planning Task Force. This is a higher level oversight committee which deals with a broad range of issues. Attendance may be triggered when matters affecting Vaughan or the Vaughan hospital site are on a meeting agenda.

This framework will allow the City to participate in the planning process for the Hospital site. It will also assist the City in fulfilling its regulatory responsibilities under the *Planning Act* and it will also provide important input into the planning of the entire 87 acre parcel.

#### Relationship to Vaughan Vision 2020

Under "Enhance and Ensure Community Safety, Health and Wellness" this report is consistent with the objective of supporting the development of a future hospital for Vaughan.

#### Regional Implications

Not applicable.

#### Conclusion

The development of the Hospital is extremely important to the City. It is located in a high profile urban area. The Hospital is a key piece of infrastructure that will benefit the health and welfare of the entire community and it presents important opportunities from an economic development perspective.

This level of importance will need to be reflected in the overall quality, form and function of the development. City Staff have met with representatives from York Central Hospital and Vaughan Health Campus of Care to put in place a framework which will facilitate the necessary consultation and collaboration. Staff will be proceeding on the basis of the process identified above.

Therefore, it is recommended that this report be received for information purposes.

**Attachments**

1. Project Management and Committee Structure

**Report Prepared By:**

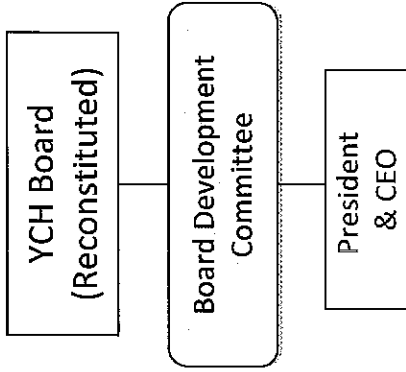
Roy McQuillin, Manager of Corporate Policy  
Ext. 8211

Respectfully submitted,

Clayton D. Harris  
City Manager

# 1- Background on VHCC-YCH Collaboration

Project Management and  
Committee Structure  
Draft – February 2010



**Stage 1 direction & recommendations**

- S. delivery model
- S. Support Infrastructure report
- B.C. Options analysis
- Facility development plan

Development Planning  
Task Force  
(steering committee)

- Director, (Re)Development (chair)
- VHCC Representatives (2)
- VP, Programs and CNE
- VP, Finance
- Chief of Staff
- Medical Directors (2)

- Operations Directors (2)
- Chief of Strategy
- Chief of Communications
- Director, Decision Support & Planning

**Working Groups (sub-committees)**

Inform process

Clinical and Support  
User Groups

YCH-VHCC  
Communications Team

Municipal/Regional  
Planning Group

