

## **STRATEGIC PLANNING COMMITTEE – MAY 10, 2010**

### **2010 COUNCIL/SMT SYMPOSIUM/WORKSHOP HIGHLIGHTS**

#### **Recommendation**

The City Manager and the Senior Manager of Strategic Planning recommends:

- 1) That the report be received for information.

#### **Contribution to Sustainability**

The Vaughan Vision 2020 strategic plan contains a number of strategic goals, objectives and initiatives which contribute to sustainability. The information shared with Members of Council at the 2010 Council/SMT Workshop supports future recommendations and decisions on matters relating to effective governance.

#### **Economic Impact**

Funds have been included in the 2010 operating budget

#### **Communications Plan**

N/A

#### **Purpose**

To report back on the 2010 Council/SMT Symposium/Workshop held on April 15, 2010

#### **Background - Analysis and Options**

The structures and processes of the City are evolving to meet the service demands of its rapidly growing population. It is of critical importance that the City's governance model, which includes the roles and responsibilities of Members of Council, senior staff, and the Council / Committee structure itself, are appropriate to meet these demands. In order to become better informed on the issues and many facets of governance Council and senior management participated in a Symposium/Workshop on April 15, 2010. The workshop provided an educational opportunity for Members of Council and senior management to hear from a facilitator with experience in municipal governance. Together participants explored the complexities and issues surrounding municipal governance.

The objectives of the symposium/workshop included the following:

- a) Become informed on municipal governance and benchmarking;
- b) Discuss how guiding principles impact committee structure; and
- c) Consider the latest information on different governance models

#### **Workshop Speaker**

The workshop speaker and facilitator was George Cuff who has a Canada-wide reputation amongst municipalities as an advisor, consultant, and author on the topics of governance and developing effective operations with 30+ years of experience. Mr. Cuff presented on the topic of "Managing the Governance Boundary" which included the role of Mayor, Councillors and Administration, Council and the Administration's expectations of each other, sources of governance boundary issues and key principles of governance.

### Workshop Round Table Discussions

Throughout the day, a number of roundtable group discussions were held to gain a better understanding of governance concepts and their application in the municipal government environment. They included:

- *Understanding the Difference Between Governance and Management in a Large Municipality*  
This topic focused on establishing guiding principles to guide effective governance.
- *Governance Roles Mayor/Acting/Deputy Mayor/Elected Officials*

This topic focused on receiving information on the different governance models on a deputy or acting mayor position.

As directed at the Committee of the Whole (Working Session) on December 7, 2009 following this workshop a report will be provided by the Commissioner of Legal and Administrative Services to a future Audit and Operational Review Committee meeting providing analysis and alternatives on governance models.

### **Relationship to Vaughan Vision 2020/Strategic Plan**

The Council/SMT Symposium/Workshop is an education and training session which facilitates senior management discussion focused on the Vaughan Vision 2020 strategic plan.

### **Regional Implications**

N/A

### **Conclusion**

It is appropriate and timely to review the 2010 Council/SMT Symposium/Workshop highlights.

### **Attachments**

N/A

### **Report prepared by:**

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Respectfully submitted,

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