

ENDING DECEMBER 31, 2011 – CONSOLIDATED QUARTERLY REPORT

Recommendation

The Commissioner of Finance & City Treasurer, the Director of Budgeting and Financial Planning, and the Director of Financial Services recommend:

That the 2011 Consolidated Fourth Quarter Variance Report be received.

Economic Impact

Not applicable

Communication Plan

Not applicable

Purpose

To report on 2011 actual year-end results, as at December 31, 2011, and compare them to the approved annual budgets. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting and monitoring purposes only.

Background – Analysis and Options

The attached year end variance report compares actual operating and capital results for the period ending December 31, 2011, relative to approved budgets. The actual balances presented include all necessary year-end entries and accruals to recognize revenues and expenses that were received or earned but not yet paid by the end of the year. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

Fourth Quarter Overview

On a go forward basis, quarterly results for City operations, Water and Wastewater operations, and capital will be presented together in a single report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for city operations, water and waste water operations, and capital. Additional detail will be provided as attachments.

Ahead of Budget

Overall, the City's financial performance is favourable. As illustrated in the below table #1 the City has come in under budget in all three areas. It is important to note, the City takes financial stewardship very seriously and has implemented policies and actions to best use surplus funds. These actions consist of:

- Applying a portion of surplus funds to the following budget year to reduce pressure on the tax rate
- Allocating funds to infrastructure reserves to sustain the community's network
- Transferring remaining surplus funds to working capital and tax rate stabilization reserves to help mitigate future tax implications due to unanticipated events, as per City policy.
- Returning unused capital funds to their original source for future community projects

Table #1 summarizes and illustrates the City's financial results, which is followed by brief summary for each area.

Table 1 - Summary of the City's 2011 Financial Results

Operations				
(In millions)				
	City	Water	Wastewater/ Storm	Total
Revenue				
<i>Budget</i>	216.5	42.1	43.3	301.9
<i>Actual</i>	218.6	42.0	43.4	304.0
<i>Variance</i>	2.1	(0.1)	0.1	2.1
%	0.96%	-0.32%	0.26%	0.68%
Expenditure				
<i>Budget</i>	216.5	42.1	43.3	301.9
<i>Actual</i>	214.0	39.9	42.4	296.3
<i>Variance</i>	2.5	2.2	0.9	5.7
%	1.16%	5.29%	2.18%	1.88%
Net favourable variance	4.6	2.1	1.1	7.8
%	2.13%	4.97%	2.43%	2.57%
Add'l Resv. Contributions	2.1	2.1	1.1	5.3
Surplus/ (Deficit)	2.5	0.0	0.0	2.5

Note: Surplus is carried forward and applied the 2012 budget to reduce tax rate pressures.

Capital					
(In millions)					
	2011 Budget Projects		Prior Budget Projects		Total
	Closed	Active	Closed	Active	
Available Budget	0.4	81.3	15.7	128.9	226.2
Actual Spend	0.3	25.8	7.1	39.5	72.7
Variance/Unspent	0.1	55.5	8.6	89.3	153.6
%	27%	68%	55%	69%	68%

Note: A) Above available budget balance includes in-year budget amendments
 B) Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately..

City Operating Budget Results

At the end of the fourth quarter, the favourable variance, before any carry forward or surplus transfers was \$4.6m representing a 2.1% variance on the City's 2011 Annual Operating Budget of \$216.5m. This favourable variance is comprised of revenues exceeding the budget by \$2.1m and expenses below budget by a favourable \$2.5m variance. Of the \$4.6m favourable position \$2.5m was carried forward to reduce the 2012 levy requirements and the remaining portion, per policy, was equally transferred to the general working capital (\$1.05m) and tax rate stabilization reserves (\$1.05m).

A detailed report is attached, which provides specific variance detail by department and corporate categories.

The main areas contributing to the above positive variances are summarized below.

City Revenue Variance Overview

Actual revenues were \$218.6m as of December 31, 2011, and represent a \$2.1m favourable variance, up \$763k from third quarter, when compared to the revenue budget of \$216.5m. This variance stems from the following items:

- **Supplemental Taxation** - Roughly 95% of the favourable variance, approximately \$3.2m, was related to supplemental taxation revenue. In 2009 concerns were expressed to MPAC regarding the importance of capturing assessment growth promptly on the annual assessment roll, which has resulted in increased supplementary tax revenues since 2009 and a much larger than expected supplementary roll in 2011 and corresponding variance. Without this variance the overall City position would have been \$1.4m favourable which would not be sufficient to support the planned 2012 \$2.5m carry forward. Moving forward, it would be a best practice to reduce dependence on carry forward balances.
- **Corporate Revenue** - There was a favourable variance of \$2.9m (\$2.1m in third quarter) in corporate revenues mostly attributable to higher than expected Hydro Dividend Income of \$1.5m. This trend is expected to continue and is reflected in the 2012-14 Operating Budget. Another large variance was in investment income which was higher than anticipated by \$844k. For the 2012-14 Budget, investment income was conservatively increased by \$750k. Also, similar to the last two quarters, there was a favourable variance of \$444k for one time Provincial Offences Act revenue. The remainder were minor variances in Fines & Penalties, Tax Certificates etc.
- **Fees & Service Charges** - In addition, there was a \$1.6m favourable variance, \$890k higher than in the third quarter, in user fees due to higher than anticipated revenues in Recreation, Development Planning, and Fire & Rescue, offset by lower than anticipated revenues in Building Standards, Development Transportation Engineering and Enforcement departments. A further analysis can be found under each department's variance explanation.
- **Reserves & Other Transfers** - The above combined favourable variances were partially offset by a \$5.7M variance in Reserves and Other Transfers (up from the \$2.8m variance reported in the third quarter), which consisted of:
 - \$2.8m variance in tax rate stabilization reserve funding, which was planned but not necessary due to the City's overall favourable position.
 - \$2.6m variance in debenture reserve funding. Instead, both the transfer from reserves (revenue) and actual long term debt expense were netted against the long-term debt corporate expenditure account. Corporately this has a neutral affect despite the illustration of revenue and expenditure variances. For 2012-14 Budgets, there is no transfer from debenture reserve (revenue) budget as it will be netted against long term debt expense to simplify the transaction.

- A combined \$1.0m variance for less than required reserve transfer funding for Engineering, Roads, Building Standards, Fleet Management, and DC Management Studies as a result of related favourable departmental variances. These reserves are calculated annually and were adjusted in 2012-14 Budgets.
- Unfavourable variances were offset by a combined by-election and municipal election reserve transfers of \$341k for unplanned costs related to tabulator leases and elections coordinator and by-election. Also, reserve transfer was higher than expected by \$352k in the capital administration recovery revenues stemming from the timing of capital project spending. The Finance from Capital reserve transfers were increased slightly by \$150k in the 2012-14 Budget.
- The remainder of the variance was a result of other minor variances in Water and Wastewater Recovery, Insurance Reserve and CIL Recreation Land Reserve.

City Expenditure Variance Overview

Actual total expenditures were \$214m as of December 31, 2011, and represent a \$2.5m favourable variance to the expenditure budget of \$216.5m. This variance was up \$1.4m from third quarter results. The expenditure variance stems from the following items:

- **Department Expenses** - The largest component driving the City's favourable expenditure was a favourable position in total department expenses, approximately \$3.2m. Variances can be found throughout most departments. Below are some highlights of major variances for the City:
 - The majority of the above noted department variances were attributed to savings in salaries and benefits, approximately \$5.3m (\$5.5m in third quarter) due to vacancies and delays in hiring staff. This variance was anticipated and planned for corporately at \$3.0m in anticipated labour savings. The 2012-14 Budget was increased by \$1.0m to reflect current trend.
 - The above favourable variances were offset by a \$2.0m unfavourable insurance premium position. This was anticipated and due to overall increase in the cost of insured liability claims experienced by Ontario municipalities (e.g. \$1.4m in third quarter). On April 17th, 2012 Council adopted a change in insurance practice by moving from traditional insurance premiums to a reciprocal membership arrangement with OMEX. The 2012-14 Budget reflected increases based on historical trends and any savings will be transferred to the Insurance Reserve Account. The impact of this decision is expected to affect the 2013-16 Budgets.
 - The remainder of the variance was in various accounts such as general maintenance, materials, YRT, contracts, utilities etc.
- **Corporate Expenses** - The above favourable variances were offset by a combined unfavourable variance of \$3.7m in corporate expenditures mainly as a result of anticipated labour savings of \$3.0m. Please note that incorporating the above department favourable variance of \$5.3m, the net result is a favourable \$2.3m savings in labour costs. There was an unfavourable variance of \$606k for tax adjustments due to recent decisions from the Assessment Review Board that were processed before the 2011 year end.
- **Long-term Debt & Contingency** - These unfavourable variances were offset by long term debt variance of \$2.6m which completely offsets the debenture reserve transfer variance. Lastly, there was a \$357k favourable in contingency due to projects not materializing or project funding not required.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment #1. Further explanations on specific variances are provided as Attachment #2.

**City of Vaughan
2011 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT**

<u>Revenues</u>	Variance in \$mil (rounded)	
Supplemental Taxation		3.2
Reserves and Other Transfers		
Finance - From Capital	0.4	
Election costs	0.3	
Engineering Reserve	(0.3)	
Building Standard Continuity Reserve	(0.4)	
Debenture Payment Reserve	(2.6)	
Tax Rate Stabilization Reserve	(2.8)	
Other	<u>(0.3)</u>	(5.7)
Fees & Service Charges		
Development Planning	1.2	
Recreation	0.6	
Fire & Rescue Services	0.3	
Building Standards	(0.4)	
Other	<u>(0.1)</u>	1.6
Corporate Revenue		
Hydro Dividends	1.5	
Investment Income	0.8	
Provincial Offenses Act	0.4	
Other	<u>0.2</u>	2.9
Total Revenues		2.1
Expenditures		
Departmental Expenses		
Public Works	1.1	
Building Standards	0.7	
Engineering Services	0.6	
ITM	0.5	
Enforcement Services	0.5	
Fire & Rescue Services	0.4	
Dev. & Trans Engineering	0.4	
Recreation	(0.8)	
Buildings & Facilities	(1.0)	
City Clerk - Insurance	(2.0)	
Other-(various departments under \$250K var.)	<u>2.8</u>	3.2
Corporate Expenditures		
Major OMB Hearings	0.2	
Election	(0.3)	
Tax Adjustments	(0.6)	
Anticipated Labour Savings	<u>(3.0)</u>	(3.7)
Long Term Debt		2.6
Contingency		0.4
Total Expenditures		<u>2.5</u>
Net Variance		<u>4.6</u>
Less:		
Carryforward to 2012		2.5
Transfer to		
Tax Rate Stabilization Reserve		1.05
General Working Capital Reserve		<u>1.05</u>
Surplus/Deficit		<u>-</u>

Water and Wastewater/Storm Operating Budget Results

At the end of the fourth quarter, the favourable variance for water operations was \$2.1m and the favourable variance for wastewater/storm operations was \$1.1m. Following are the financial operating results and analysis for both the water and wastewater/storm operations from January 2011 to December 2011. The variance analysis is a comparison of the annual budget to the actual annual results.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year-to-date (YTD) actual water revenues for the period ending December 31, 2011 came in slightly under budget by \$13K. This is attributed by a favorable increase in commercial billings of \$581 and other water revenue at \$46K offset by unfavourable residential billing revenue at \$640K. The unfavourable residential billings were due to lower than expected growth levels combined with lower average household consumption. Residential consumption of water continues to decline, as a result of conservation efforts and to some extent by seasonal factors. Although commercial growth activity is lower than budget, commercial average water consumption remains steady at 2010 levels.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply. The favourable gross margin variance of \$1.2M is a result of favourable water purchases reflecting a lower annual consumption resulting in a small favourable variance of \$115k, a favourable unmetered (non-revenue) water consumption variance of \$113K and a Regional prior year billing adjustment of \$1.0m.

Other revenues consist primarily of installation and service fees and are unfavourable by \$123K, actual activity is based on demand. Water expenses are favourable by \$991K which is the result of favourable maintenance and installations expenditures of \$736K and favourable general administration of \$257K. The favourable variances are largely the result of temporary vacancies, fewer customer service requests and lower than expected activity levels in contracted works.

The 2011 actual year to date net water operations is favourable by a net of \$2.1m as a result of a higher gross margin level and less than expected annual expenses. As a result \$6.1M in funding will be transferred into the water reserve for the future renewal of the water infrastructure system, 2.1m more than the budgeted transfer.



City of Vaughan
Statement of Operations
Water Division
For the period ending December 31, 2011

	2011 Budget	2011 Actual	Variance Fav. / (Unfav.)
Water Revenues			
Residential Billings	25,073,925	24,434,517	(639,408)
Commercial Billings	15,496,335	16,077,400	581,065
Other	223,110	268,887	45,777
	\$40,793,370	\$40,780,804	(\$12,566)
Water Purchases			
Metered Water Purchases	24,945,810	24,830,529	115,281
Unmetered Water	3,727,085	3,614,481	112,604
Regional Billing Adjustment	0	(1,009,580)	1,009,580
	\$28,672,895	\$27,435,430	\$1,237,465
Gross Margin	\$12,120,475	\$13,345,374	\$1,224,899
Other Revenues	\$1,295,000	\$1,171,896	(\$123,104)
Expenses			
Maintenance and Installation	5,545,950	4,810,090	735,860
General Administration	3,146,075	2,889,388	256,687
Joint Service Costs	731,580	733,455	(1,875)
	\$9,423,605	\$8,432,933	\$990,672
Net Water Operations	\$3,991,870	\$6,084,337	\$2,092,467
Budgeted Lifecycle Contribution	\$3,991,870	\$3,991,870	\$0
Additional Reserve Contribution	\$0	\$2,092,467	\$2,092,467
Surplus	\$0	\$0	\$0

Wastewater/Storm Operations

Wastewater billing is based on water consumption; therefore trending is very similar to water revenues. Wastewater YTD billings were favourable by \$189K for the period ending December 31, 2011. Residential billings were unfavourable by \$829K offset by favourable commercial billings totaling \$1.0M. Wastewater revenue is billed based on water consumption. The net favourable variance is offset by the \$256K unfavourable variance in payments to York Region for wastewater services and includes a prior year adjustment from York Region totaling \$174K.

Other revenues are unfavourable by \$78K offset by favourable expenses totaling \$1.2M. Maintenance and installation at \$463K and storm sewer maintenance at \$729K are lower than budget as a result of less than expected activity such as contracted work related to repairs.

The 2011 actual year to date net wastewater/storm operations is favourable by a net of \$1.0m as a result of less than expected annual expenses. As a result \$4.8M in funding will be transferred into the wastewater/storm reserve for the future renewal of the wastewater/storm infrastructure system, 1.0m more than the budgeted transfer.



City of Vaughan
Statement of Operations
Wastewater Division
For the period ending December 31, 2011

	2011 Budget	2011 Actual	Variance Fav. / (Unfav.)
Wastewater Revenues			
Residential Billings	26,352,520	25,523,853	(828,667)
Commercial Billings	16,290,180	17,308,235	1,018,055
	\$42,642,700	\$42,832,088	\$189,388
Wastewater Expense			
Regional Treatment Charges	31,673,225	31,755,650	(82,425)
Regional Billing Adjustment	0	174,300	(174,300)
	\$31,673,225	\$31,929,950	(\$256,725)
Gross Margin	\$10,969,475	\$10,902,138	(\$67,337)
Other Revenues	\$668,200	\$590,488	(\$77,712)
Expenses			
Maintenance and Installation	3,645,560	3,182,645	462,915
General Administration	1,686,245	1,677,805	8,440
Storm Sewer Maintenance	2,104,605	1,375,129	729,476
Joint Service Costs	487,720	488,934	(1,214)
	\$7,924,130	\$6,724,513	\$1,199,617
Net Wastewater Operations	\$3,713,545	\$4,768,113	\$1,054,568
Budgeted Lifecycle Contribution	\$3,713,545	\$3,713,545	\$0
Additional Reserve Contribution	\$0	\$1,054,568	\$1,054,568
Surplus	\$0	\$0	\$0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserves and Reserve Fund positions*

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of fourth quarter, 429 projects with a budgeted value of \$576M are open. This is lower than the 481 open capital projects reported in the third quarter due to the closing of 52 projects.
- The above open projects span multiple years and were approved as follows:
 - ✓ 73% are current projects approved in 2009-2011
 - ✓ 20% were approved in 2006-2008
 - ✓ 7% relate to 2005 and older approvals
- As of Dec 31st 2011, 75% of the available budgets were spent
- Capital projects substantially complete and nearing closing
 - ✓ 32 projects are substantially complete
 - 17 open projects are complete and should be closed next quarter
 - 15 open projects are complete awaiting final invoicing and approval
 - ✓ The Block 11 Community Centre Land project with a budget value of \$12M is complete, of which \$1M is awaiting debt issuance. Debentures of \$1M representing the 10% co-funding on this growth project will be issued in 2012.
 - ✓ 6 capital projects are complete awaiting outstanding invoices from the Region
 - ✓ 35 open engineering projects are substantially complete and potentially coming in under budget by \$16.8M. These funds will be returned to the original funding source and are contingent on a timeframe to determine outstanding invoices and settlement issues.
- Unfavourable variances (> \$10K) from budget include:
 - ✓ MacMillian Farm Property (Capital Project CO-0064-11) over budget by \$123K due to the fact that land transfer tax and 3% administration recovery were not included in the budget forecast approved in closed session. Additional funds were approved by Council in Q01-2012 through By-law 31-2012.
 - ✓ York Catholic District School Board Land Acquisition (Capital Project CO-0067-11) over budget by \$62K due to the fact that land transfer tax and 3% administration recovery were not included in the budget forecast approved in closed session. Additional funds were approved by Council in Q01-2012 through By-law 32-2012.
 - ✓ Block 11 and Block 12 Valley Crossing (Capital Projects DT-7001-08 and DT-7076-11) are over budget by a total of \$6.0 M due to the year-end audit accrual of the full amount owing to developers, a percentage of which has not been budgeted. The City entered into agreements with developers to pay for the construction of Block 11 and Block 12 Valley Crossings as development charges

are collected. There is no impact anticipated as capital budget requests will be made for repayments when significant development charges are collected.

- ✓ OPA 620 East West Collector EA (Capital Project DT-7011-07) over budget by \$128K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. This has a zero effect on the net budget and Committee/Council is advised of this change by way of quarterly reporting.
- ✓ Animal Shelter Leasehold Improvement (Capital Project BY-2508-10) is over budget by \$432K due to a year-end audit accrual for the full amount owing. The animal shelter was developed through leasehold improvements. The landlord financed the cost, and the City has entered into a 5 year promissory note. Additional funds will be approved annually in the capital budget to pay the promissory note.

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- This information does not imply any work-in-progress percentage of completion, but rather a financial representation of capital spending for the period reported.
- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

Capital projects closed during the 4th Quarter (Attachments 4 & 5)

Staff together with City departments reviewed all active capital projects listed as at Dec 31, 2011 to determine which capital projects could be consolidated and/or closed. Overall, 52 projects totalling a budget of \$44.6M were closed in the fourth quarter of 2011. Total actual project costs came in at 88% of budget and returned \$5.5M in funding to the original funding source for future project consideration. The drivers behind the \$5.5M are as follows:

- Approximately 84% or \$4.7M of the above project savings are related to 24 engineering projects, which on average closed at 85% of the project budget. The largest component of this variance was due to the savings of \$2.7M that were primarily attributable to tenders coming in significantly lower than estimated for road reconstruction projects. Additionally, the favourable variance of \$1.1M for the Upland Storm Sewer project 1269-4-04 was attributable to the project being designed and constructed with a rural cross-section, instead of the initial budget proposal for concrete curbs along with the storm sewers to convey run off.
- Approximately \$380K of the above project savings are related to 9 Building and Facilities projects, which on average closed at 96% of the project budget.

- Approximately \$375K of the above project savings are related to 6 Public Works projects. \$314K of this balance was a result of PW-2022-08 where operating funds were used to complete the project.
- The remaining balance is spread over 8 departments and 13 projects.

A complete list of closed capital projects is provided as Attachment 4. It should be noted that these closed projects are in addition to the 106 projects closed in the first, second & third quarters valued at \$63.9M and returning \$3.2M in funds to their original funding source. These projects are provided for reference as Attachment 5. For the 2011 year, 158 projects were closed valued at \$108.5M with a total of \$8.7M returned to the original funding source for use in future capital projects.

Continuity Schedule of Reserves and Reserve Funds (Attachment 6)

A continuity schedule of reserves and reserve funds as at December 31, 2011 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments, payment estimates required in future periods, to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the expenses are incurred. Reserve positions before commitments are all in a positive position, with exception for development charge management studies and fire. Adding commitments to the schedule reveals that 9 reserves are in a future negative position, including management studies. Since the third quarter, the D13-Woodlot Acquisition Reserve has recovered to a positive balance. Below are brief explanations for the position of these 9 reserves.

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was recently approved by Council. As a result, the future position of this reserve will be in a negative position and replenished over the long term through licensing revenue received.

CWDC Fire – A Council commitment to move forward with fire station 7-10 has temporarily placed this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges. Projects are largely based on the development charge document forecast.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water

- D23 Dufferin Teston Sanitary
- D25 Zenway/Fogal Sub-Trunk

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Based on the 2011 year end results, the overall City position is favourable. \$2.5 million is available and will be carried forward to the 2012 Operating Budget. Over the past few years, the budget has relied on prior year's surplus of \$2.5m to assist in balancing the budget.

Attachments

- Attachment 1: City Operating - Fourth Quarter Variance Report
- Attachment 2: City Operating - Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at December 31, 2011
- Attachment 4: Closed Capital Projects Report for 4th Quarter Ending December 31, 2011
- Attachment 5: Closed Capital Projects Report for 1st, 2nd and 3rd Quarter
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at December 31, 2011

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CITY OF VAUGHAN

2011 OPERATING BUDGET

CITY OPERATING FOURTH QUARTER VARIANCE REPORT

**AS AT
DECEMBER 31, 2011**

**CITY OF VAUGHAN
2011 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
DECEMBER 31, 2011**

REVENUE / EXPENDITURE SUMMARY

	2011 ANNUAL BUDGET	2011 YTD		VARIANCE	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%
TAXATION	137,233,489	137,233,489	137,221,677	(11,812)	0.0%
SUPPLEMENTAL TAXATION	3,050,000	3,050,000	6,282,166	3,232,166	106.0%
GRANT / PAYMENT IN LIEU	2,945,240	2,945,240	2,901,424	(43,816)	-1.5%
RESERVES AND OTHER TRANSFERS	18,949,064	18,949,064	13,283,693	(5,665,371)	-29.9%
FEES AND SERVICE CHARGES	34,553,871	34,553,871	36,186,049	1,632,178	4.7%
CORPORATE	17,314,759	17,314,759	20,257,437	2,942,678	17.0%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	2,500,000	2,500,000	0	0.0%
TOTAL REVENUES	216,546,423	216,546,423	218,632,446	2,086,023	1.0%
EXPENDITURES:					
DEPARTMENTAL	191,567,501	191,567,501	188,327,249	3,240,252	1.7%
CORPORATE EXPENDITURES	4,690,637	4,690,637	8,373,014	(3,682,377)	-78.5%
LONG TERM DEBT	12,087,862	12,087,862	9,485,000	2,602,862	21.5%
CONTINGENCY	1,570,901	1,570,901	1,213,472	357,429	22.8%
CAPITAL FROM TAXATION	6,629,522	6,629,522	6,629,522	0	0.0%
TOTAL EXPENDITURES	216,546,423	216,546,423	214,028,257	2,518,166	1.2%
CARRYFORWARD TO 2012	0	0	2,500,000	2,500,000	
TRANSFER TO:					
TAX RATE STABILIZATION RESERVE	0	0	1,052,095	1,052,095	
GENERAL WORKING CAPITAL RESERVE	0	0	1,052,095	1,052,095	
SURPLUS/(DEFICIT)	0	0	0	0	

CITY OF VAUGHAN
2011 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
DECEMBER 31, 2011

REVENUE BY MAJOR SOURCE

	2011 ANNUAL BUDGET	2011 YTD ACTUAL	VARIANCE	
			FAV. / (UNFAV) \$	%
TAXATION				
Supplementals	3,050,000	6,282,166	3,232,166	106.0%
GRANT				
Library Grant	145,240	160,686	15,446	10.6%
PAYMENT IN LIEU / OTHER				
Payment In Lieu / Other	2,800,000	2,740,738	(59,262)	-2.1%
RESERVES AND OTHER TRANSFERS				
Engineering Reserve	4,303,849	3,997,836	(306,013)	-7.1%
Roads Infrastructure Reserve	78,195	27,100	(51,095)	-65.3%
By-Election Cost	0	89,966	89,966	0.00%
Election Cost	0	251,256	251,256	0.0%
CIL Recreation Land Reserve	644,310	645,000	690	0.1%
DC Management Studies Reserve (Legal OP)	112,910	6,031	(106,879)	-94.7%
Administration Recovery from Capital	1,350,000	1,702,141	352,141	26.1%
Fleet Management Reserve (Vehicle Replacement)	934,305	820,338	(113,967)	-12.2%
Building Standards Service Continuity Reserve	778,674	341,117	(437,557)	-56.2%
Insurance Reserve	3,167,000	3,202,907	35,907	1.1%
Tax Rate Stabilization Reserve	2,757,410	0	(2,757,410)	-100.0%
Debtenture Payment Reserve	2,602,862	0	(2,602,862)	-100.0%
Water & Wastewater Recovery	2,219,549	2,200,000	(19,549)	-0.9%
TOTAL RESERVES	18,949,064	13,283,693	(5,665,371)	-29.9%
FEES/SERVICE CHARGES				
CITY MANAGER				
Fire And Rescue Services	559,678	864,318	304,640	54.4%
TOTAL CITY MANAGER	559,678	864,318	304,640	54.4%
COMMISSIONER OF LEGAL & ADMIN. SERV.				
Clerks	31,875	37,550	5,675	17.8%
Clerks - Licensing	966,529	988,926	22,397	2.3%
Committee Of Adjustment	402,215	429,005	26,790	6.7%
Legal Services	83,990	63,317	(20,673)	-24.6%
Enforcement Services	2,217,397	2,166,695	(50,702)	-2.3%
TOTAL COMMISSIONER OF LEGAL & ADMIN. SERV.	3,702,006	3,685,493	(16,513)	-0.4%
COMMISSIONER OF COMMUNITY SERVICES				
Communities In Bloom Sponsorship	15,000	10,000	(5,000)	-33.3%
Non-Profit Housing	9,000	8,732	(268)	-3.0%
Community Grants & Advisory Comm.	0	6,380	6,380	0.0%
Recreation	16,983,160	17,624,676	641,516	3.8%
Cultural Services	484,050	465,250	(18,800)	-3.9%
Buildings And Facilities	186,140	219,727	33,587	18.0%
Parks Operations	46,640	63,921	17,281	37.1%
Cemeteries	102,515	68,235	(34,280)	-33.4%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	17,826,505	18,466,921	640,416	3.6%
COMMISSIONER OF PLANNING				
Development Planning	2,432,460	3,632,549	1,200,089	49.3%
Building Standards - Licenses/Permits	6,956,125	6,320,396	(635,729)	-9.1%
- Plumbing Permits	500,000	535,495	35,495	7.1%
- Service Charges	461,475	693,411	231,936	50.3%
TOTAL COMMISSIONER OF PLANNING	10,350,060	11,181,851	831,791	8.0%
COMMISSIONER OF ECONOMIC & TECHNOLOGY DEVELOPMENT & COMMUNICATIONS				
Economic And Business Development	5,000	2,200	(2,800)	-56.0%
TOTAL COMMISSIONER OF ECONOMIC & TECH. DEVELOPMENT & COMMUNICATIONS	5,000	2,200	(2,800)	-56.0%
COMMISSIONER OF ENGINEERING & PUBLIC WORKS				
Development And Transport. Engineering	441,409	276,660	(164,749)	-37.3%
Engineering Services	132,509	128,654	(3,855)	-2.9%
Public Works - Operations	1,254,014	1,260,951	6,937	0.6%
TOTAL COMMISSIONER OF ENGINEERING & PUBLIC WORKS	1,827,932	1,666,265	(161,667)	-8.8%
VAUGHAN PUBLIC LIBRARIES	282,690	319,001	36,311	12.8%
TOTAL FEES / SERVICE CHARGES	34,553,871	36,186,049	1,632,178	4.7%
TOTAL CORPORATE REVENUES	17,314,759	20,257,437	2,942,678	17.0%
TOTAL REVENUE	76,812,934	78,910,769	2,097,835	2.7%

**CITY OF VAUGHAN
2011 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
DECEMBER 31, 2011**

**REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL**

	2011 ANNUAL BUDGET	2011 YTD ACTUAL	VARIANCE	
			FAV. / (UNFAV) \$	%
<i>CORPORATE REVENUE DETAIL :</i>				
Fines And Penalties	4,900,000	4,945,697	45,697	0.9%
Tax Certificates And Documents	461,609	513,039	51,430	11.1%
Investment Income	3,750,000	4,594,191	844,191	22.5%
Hydro Investment Income	4,853,450	4,853,451	1	0.0%
Hydro Dividends	3,175,000	4,709,475	1,534,475	48.3%
Provincial Offenses Act	0	444,143	444,143	0.0%
Miscellaneous Revenue	69,000	50,766	(18,234)	-26.4%
Purchasing	80,700	137,368	56,668	70.2%
Capital Admin. Revenue	25,000	9,307	(15,693)	-62.8%
<i>TOTAL CORPORATE REVENUE</i>	17,314,759	20,257,437	2,942,678	17.0%

**CITY OF VAUGHAN
2011 OPERATING BUDGET
DECEMBER 31, 2011**

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)

	2011 ANNUAL BUDGET	2011 YTD ACTUAL	VARIANCE	
			FAV. / (UNFAV) \$	%
COUNCIL	1,384,675	1,199,253	185,422	13.4%
OFFICE OF THE INTEGRITY COMMISSIONER	199,940	178,525	21,415	10.7%
<i>City Manager</i>	769,085	619,228	149,857	19.5%
Operational Audit	173,143	160,489	12,654	7.3%
Strategic Planning	244,318	229,608	14,710	6.0%
Environmental Sustainability	248,272	240,029	8,243	3.3%
Corporate Policy	130,659	2,117	128,542	98.4%
Fire and Rescue Services	34,530,250	34,096,103	434,147	1.3%
Emergency Planning	179,455	173,256	6,199	3.5%
TOTAL CITY MANAGER	36,275,182	35,520,831	754,351	2.1%
<i>Commissioner of Finance and Corporate Services</i>	399,156	354,230	44,926	11.3%
City Financial Services	2,849,492	2,621,587	227,905	8.0%
Budgeting and Financial Planning	1,980,015	1,898,682	81,333	4.1%
Development Finance & Investments	533,574	388,369	145,205	27.2%
Purchasing Services	1,312,703	1,244,917	67,786	5.2%
TOTAL COMM. OF FINANCE AND CITY TREASURER	7,074,940	6,507,785	567,155	8.0%
<i>Commissioner of Legal and Administrative Services</i>	385,680	359,509	26,171	6.8%
City Clerk - Admin	3,881,690	3,861,915	19,775	0.5%
Clerks - Licensing	598,186	602,315	(4,129)	-0.7%
City Clerk - Insurance	3,167,000	5,134,814	(1,967,814)	-62.1%
Committee of Adjustment	540,190	509,900	30,290	5.6%
Council Corporate	102,073	84,214	17,859	17.5%
Legal Services	1,932,643	1,811,020	121,623	6.3%
Enforcement Services	4,834,703	4,361,515	473,188	9.8%
Human Resources	3,183,779	3,212,824	(29,045)	-0.9%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICE	18,625,944	19,938,026	(1,312,082)	-7.0%
<i>Commissioner of Community Services</i>	441,360	430,220	11,140	2.5%
Communities In Bloom	80,140	71,706	8,434	10.5%
Community Grants and Advisory Committees	105,670	73,027	32,643	30.9%
Recreation	17,934,187	18,705,513	(771,326)	-4.3%
Cultural Services	2,071,174	1,863,995	207,179	10.0%
Buildings and Facilities	20,466,750	21,417,913	(951,163)	-4.6%
Fleet Management	973,724	839,271	134,453	13.8%
Parks Operations	12,170,906	12,042,202	128,704	1.1%
Parks Development	1,126,006	1,014,664	111,342	9.9%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	55,369,917	56,458,510	(1,088,593)	-2.0%
<i>Commissioner of Planning</i>	359,850	378,698	(18,848)	-5.2%
Development Planning	2,761,198	2,627,992	133,206	4.8%
Policy Planning	1,135,510	1,021,800	113,710	10.0%
Building Standards	6,370,914	5,682,966	687,948	10.8%
TOTAL COMMISSIONER OF PLANNING	10,627,472	9,711,457	916,015	8.6%
<i>Commissioner of Economic and Technology Development and Communications</i>	248,808	3,750	245,058	98.5%
Economic and Business Development	1,270,776	1,094,939	175,837	13.8%
Access Vaughan	771,758	758,908	12,850	1.7%
Information and Technology Management	7,372,505	6,894,705	477,800	6.5%
Corporate Communications	1,031,469	1,031,327	142	0.0%
TOTAL COMMISSIONER OF ECONOMIC AND TECHNOLOGY DEVELOPMENT AND COMMUNICATIONS	10,695,316	9,783,629	911,687	8.5%
<i>Commissioner of Engineering and Public Works</i>	353,000	339,270	13,730	3.9%
Development and Transport. Engineering	3,973,362	3,582,442	390,920	9.8%
Engineering Services	3,980,415	3,331,453	648,962	16.3%
Public Works - Operations	30,679,619	29,604,496	1,075,123	3.5%
TOTAL COMMISSIONER OF ENGINEERING AND PUBLIC WORKS	38,986,396	36,857,660	2,128,736	5.5%
VAUGHAN PUBLIC LIBRARIES	12,327,719	12,171,572	156,147	1.3%
TOTAL DEPARTMENTAL EXPENDITURES	191,567,501	188,327,249	3,240,252	1.7%
CORPORATE EXPENDITURES	4,690,637	8,373,014	(3,682,377)	-78.5%
LONG TERM DEBT	12,087,862	9,485,000	2,602,862	21.5%
CONTINGENCY	1,570,901	1,213,472	357,429	22.8%
CAPITAL FROM TAXATION	6,629,522	6,629,522	0	0.0%
TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURE	216,546,423	214,028,257	2,518,166	1.2%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN
2011 OPERATING BUDGET
DECEMBER 31, 2011**

CORPORATE EXPENDITURES - DETAILS

	2011 ANNUAL BUDGET	2011 YTD ACTUAL	VARIANCE	
			FAV. / (UNFAV) \$	%
<i>CORPORATE EXPENDITURES DETAIL :</i>				
RESERVE CONTRIBUTIONS:				
1998 & Prior Bldg & Facil. Infrast. Res. Contrib.	825,000	825,000	0	0.0%
Post 1998 Bldg & Facil. Infrast. Res. Contrib.	1,259,000	1,259,000	0	0.0%
Roads Infrastructure Reserve Contribution	475,000	475,000	0	0.0%
Parks Infrastructure Reserve Contribution	275,000	275,000	0	0.0%
Election Reserve Contribution	300,000	300,000	0	0.0%
TOTAL RESERVE CONTRIBUTIONS	3,134,000	3,134,000	0	0.0%
CORPORATE EXPENDITURES:				
Bank Charges	111,936	97,393	14,543	13.0%
Professional Fees	244,224	257,417	(13,193)	-5.4%
Major Omb Hearings - Professional Fees	407,040	159,758	247,282	60.8%
Joint Services	460,000	511,338	(51,338)	-11.2%
Sundry	20,000	2,766	17,234	86.2%
City Hall Funding	1,000,000	1,000,000	0	0.0%
Tax Adjustments	1,400,000	2,006,432	(606,432)	-43.3%
Corporate Insurance	866,345	866,345	0	0.0%
Amo Membership	18,826	14,835	3,991	21.2%
Conferences	28,266	21,701	6,565	23.2%
By-Election	0	49,773	(49,773)	0.00%
Election	0	251,256	(251,256)	0.0%
Anticipated Labour Savings	(3,000,000)	0	(3,000,000)	100.0%
TOTAL CORPORATE EXPENSES	1,556,637	5,239,014	(3,682,377)	-236.6%
TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXPENSES	4,690,637	8,373,014	(3,682,377)	-78.5%
LONG TERM DEBT	12,087,862	9,485,000	2,602,862	21.5%
CONTINGENCY	1,570,901	1,213,472	357,429	22.8%
CAPITAL FROM TAXATION	6,629,522	6,629,522	0	0.0%

Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all unfavourable variances and any favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

City Manager

City Manager

Expenditure variance - \$149,857 or 19.5% favourable

Similar to third quarter, the majority of this variance was a result of a vacancy within the department. The vacant position was not filled pending the results from the Corporate Structure Review report approved by Council in November 29, 2011. Thus for 2012 Budget, the vacant position was reassigned to the new department "Innovation and Continuous Improvement". The remainder of the variance was in training and development and professional fees as workloads limited staff availability.

Corporate Policy

Expenditure variance - \$128,542 or 98.4% favourable

For most of 2011, the variance was a result of a vacancy in the department. The vacant position was not filled pending the results from the Corporate Structure Review report. Thus for 2012, the position was reclassified as "Executive Director" as per recommendations in the Corporate Structure Review report.

Fire and Rescue Services

Revenue variance - \$304,640 or 54.4% favourable

The variance was higher by \$112k from the third quarter. This variance was mostly attributable to increased call-outs for chargeable services of \$296k and a slight increase in the retail component of the Mechanical Division. The remainder of the variance was lower than expected recoverable expenses which will be offset with lower expenditures.

Expenditure variance - \$434,147 or 1.3% favourable

Similar to the third quarter, the favourable variance was largely a result of a total net labour savings of \$841k (\$474k in third quarter) resulting from maternity leave, modified work and long term disabilities. The favourable variance was offset by \$303k variance in transfers from reserves intended to phase-in the cost associated with fire retention pay, which was not required as the Department's year-end balance was favourable. The remainder of the variance was in smaller offsetting variances in various other accounts.

Commissioner of Finance and City Treasurer

City Financial Services

Expenditure variance - \$227,905 or 8.0% favourable

Similar to the third quarter, this variance was mostly a result of two vacancies (\$147k) remaining within the department. One vacancy is a long term disability and the other vacancy is waiting evaluation of the position. The remainder of the variance was in various accounts such as computer hardware, training and development, contract services etc.

Development Finance and Investments

Expenditure variance - \$145,205 or 27.2% favourable

This variance was a result of vacancies within the department, primarily the Director and Investment Analyst. Vacant positions are expected to be filled by the third quarter of 2012. Labour savings amounted to \$156k, the remainder of the variance was in various accounts such as professional fees, office supplies, copier lease charges, office equipment etc.

Commissioner of Legal and Administrative Services

Clerks - Licensing

Expenditure variance - \$4,129 or 0.7% unfavourable

The majority of this variance was a result of unexpected costs related to upgrading the mobile licensing software and replacing the outdated camera and printer. These upgrades were essential as there was a danger in data loss and inability to renew licenses. These expenses were offset by \$22k higher than expected licensing revenues.

Clerks - Insurance

Expenditure variance - \$1,967,814 or 62.1% unfavourable

The unfavourable variance was a result of a higher than expected insurance premium which expires April 30, 2012. On April 17, 2012, Council approved to enter a subscriber agreement with the Ontario Municipal Insurance Exchange (OMEX). This agreement will benefit the City as it will result in premium savings. However, there is a risk of retroactive assessment payments and the 2012 Budget will not change, but unused funds will be transferred to the insurance reserve account for this purpose. This plan anticipates having a small claims management program also funded by savings in the insurance premium

Legal Services

Revenue variance - \$20,673 or 24.6% unfavourable

As the third quarter trend continues, the variance was a result of lower than anticipated registration fees for plans of subdivision. The 2012 Budget reflects a modest 2% increase similar to rate of inflation.

Expenditure variance - \$121,623 or 6.3% favourable

Similar to third quarter, there was a favourable variance of \$217k as a result of vacancies within the department. The savings were offset by \$76k higher costs for external consultants for ongoing compliance audits stemming from the 2006 Election and \$42k higher costs for registration fees for title search. The remainder of the variance was in other accounts such as contracted services, seminars, office equipment etc.

Enforcement Services

Revenue variance - \$50,702 or 2.3% unfavourable

The unfavourable revenue variance decreased by \$39k since the third quarter. The variance was mostly a \$98k shortfall in recoverable expenses for the provision of animal services to King City and Bradford West Gwillimbury. This service was delayed by five months which reduced revenue while costs continued throughout the year. For 2012 Budget, the recoverable expenses budget was not changed as it is anticipated that animal services provided to other municipalities will continue and will meet budget targets.

The remainder of the variance was a combination of higher revenues in fine penalties offset by an unfavourable variance for sign impound fees as more than anticipated signs are in compliance. For 2012-14 Operating Budget, the sign impound fee forecast was decreased to reflect the new trend.

Expenditure variance - \$473,188 or 9.8% favourable

Similar to the third quarter, the favourable variance was a result of salary savings of \$633k, mainly attributable to temporary vacancies in By-law Enforcement Services and delayed opening of Animal Services. This favourable variance was offset by an unfavourable variance of \$204k in the service contracts account for animal services provider, Kennel Inn, which was extended to April 30, 2011. The contract extension was due to the construction delay of the animal shelter caused by the postponement in vacating the premises. The remainder of the variance was savings in other accounts such as rental leases, computer hardware etc.

Human Resources

Expenditure variance - \$29,045 or 0.9% unfavourable

This variance was a result of higher than anticipated costs in professional fees (\$62k) for complex rights arbitrations, litigation and costs for interest arbitration with Vaughan Fire and Rescue Services. Also, there were a significant number of external recruits of new and replacement professional positions requiring postings in a variety of professional publications (\$19k). The unfavourable variance was partially offset by savings in corporate training (\$58k) as planned management courses were postponed to 2012 and security systems, copier/fax lease charges and other minor accounts.

Commissioner of Community Services

Communities in Bloom Sponsorship

Revenue variance - \$5,000 or 33.3% unfavourable

The unfavourable variance was due to lower than expected sponsorship revenue from external sources.

Non-Profit Housing

Revenue variance - \$268 or 3.0% unfavourable

The unfavourable variance was due to slightly lower than expected revenue. For 2012 Budget, this program was transferred back to York Region.

Recreation

Revenue variance - \$641,516 or 3.8% favourable*Other Revenue*

There was a combined favourable variance of \$10k in other revenues. The largest variance was of \$85k in grant funding that the City received from Costi which was used to hire summer students. Another favourable variance was \$76k in advertising revenues as a result of more aggressive marketing. These favourable variances were offset by \$84k in lower than anticipated vending commissions, which were in part due to payment posting timing differences and a new vending contract established in September 2011. Also, there was an unfavourable variance in rents and concessions of \$54k as it was slightly lower than expectations by 1.3% of budget. The remainder of the variance was in program revenues as budget targets were almost met by 0.1%. These revenues will continue to be challenged by economic pressures resulting in competition for consumer discretionary spending.

York Region Transit Ticket Revenue

Similar to second quarter, there was higher than expected York Region Transit ticket sales, approximately \$632k. There was a corresponding unfavourable variance in ticket purchases of \$601k.

Expenditure variance - \$771,326 or 4.3% unfavourable*Recreation Expenses*

There was an unfavourable variance of \$171k in other expenses. The largest variance was in full time and benefit costs of \$627k for maternity and temporary leaves. These savings were offset by \$876k in part time costs. These costs were mainly for staff replacements and for staffing of programs due to increased demand. There was a higher than anticipated transfer to the artificial soccer turf reserve, an \$87k variance, related to higher than expected Sonoma Heights and McNaughton artificial soccer fields revenues. This reserve transfer will be recorded in corporate accounts for 2012-14 Budget. Also, bank charges were unfavourable by \$47k as a result of higher volume of transactions. There were several favourable variances that made up the remainder of the variance such as \$51k in transfer from reserves account for Physical Activity Strategy marketing program and fitness equipment, \$60k in department sundry account for programs such as Rec Assist and Fairs and Festivals that were not used to due lack of participation, \$34k in rental lease equipment

account for non-renewal of fitness equipment lease that the City opted to purchase. There were smaller variances in various accounts.

York Region Transit Ticket Expenses

The largest unfavourable variance was for \$601k in YRT ticket purchases which was completely offset by revenues.

Cultural Services

Revenue variance - \$18,800 or 3.9% unfavourable

The unfavourable variance was lower than expected by \$55k in theatre rentals but was offset by favourable variance of \$34k in ticket sales and other miscellaneous revenue. For 2012, City Playhouse is offering theatre courses as other sources of revenue to meet budget expectations.

Expenditure variance - \$207,179 or 10.0% favourable

Similar to third quarter, the favourable variance is mostly in labour costs, \$212k, due to vacancies in the Cultural Services Division, Doors Open Vaughan and Special Events and reduced part time labour within City Playhouse. The remainder was a small unfavourable variance in expenses related to activities organized by the Special Events division, however, they were equally offset by higher revenues.

Building and Facilities

Expenditure variance - \$951,163 or 4.6% unfavourable

The unfavourable variance for the fourth quarter (higher than Q3 by \$663k) was mainly a result of higher than expected repairs and maintenance of city buildings due to aging infrastructure. The following are the major variances in repairs and general maintenance accounts:

- \$299k at All Palladini Community Centre for unplanned work related to infrastructure renovation project in the arena such as replace rubber, renovate seating area, painting, dressing room and upgrades to two rinks. In addition, there was work completed to replace rubber and paint in the fitness centre, replace concrete floor in the Zamboni room, emergency roof repairs, replace tiles and other minor repairs.
- \$235k at Garnett A. William Community Centre for unplanned repair of the overhanging canopy, paint squash court and arena view area, ceiling repair, and replace racquetball floor, repair sauna, work in parking lot area.
- \$173k for unplanned alterations at Tigi Court for Animal Services and Office of the Integrity Commissioner.
- \$114k Vellore Village for vestibule repairs due to vandalism, shower repair and replacement as they were not working and repair roof top unit.
- \$95k at the new City Hall for electrical work and other minor repairs.
- \$90k Father E. Buffon Community Centre for plumbing repairs in washrooms, roof flooring and lighting. The sauna was refurbished to accommodate wheelchair accessibility due to complaint from residents. Also, the pre-school room, change room and pool perimeter were painted. As per Council initiative, bocce courts were retrofitted to hold the Rainbow Creek Bocce North American Championship.

In addition, there was \$168k unfavourable variance in cleaning services due to higher than expected cleaning costs for City Hall and North Thornhill Community Centre and unplanned cleaning costs at various other community centres. In addition, there was an unfavourable variance of \$111k in building lease costs mostly related to extended stay at Tigi Court as completion of moving staff to the New City Hall was delayed.

To offset the unfavourable variances, there was a \$239k favourable variance in labour costs due to vacancies in several community centres. Moreover, there was a \$121k favourable variance in garbage disposal service as a result of improved recycling and

waste management practices. The remainder of the variance was in various accounts such as camera surveillance, rental lease equipment etc.

Fleet Management

Expenditure variance - \$134,453 or 13.8% favourable

The favourable variance was mainly attributed to the savings in labour costs of \$85k due to a delay in hiring of the newly converted clerk position. Also, there was a favourable variance of \$33k in Charges from Other Departments due to work not required from other departments. The remainder was minor variances in various other accounts such as fuel, professional fees, etc.

Parks Operations

Expenditure variance - \$128,704 or 1.1% favourable

The net favourable variance in labour accounts continued in the fourth quarter with a variance of \$101k in labour accounts. The variance consists of fulltime vacancies (\$759k favourable), being offset by temporary part-time staff replacements (unfavourable of \$429k). In addition, overtime is unfavourable by \$229k mainly due to higher sidewalk plowing for the winter season in the early part of the year as well as early grass cutting caused by a wet spring.

There was a combined savings of \$27k in non labour accounts which were made up of large favourable and unfavourable variances. Favourable variances were in the following:

- Lower than the third quarter, there was savings of \$360k in contractors in forestry related activities, boulevard maintenance, reduced winter flower arrangements.
- \$64k savings in hydro as a result of strict monitoring of unused sports fields.
- \$78k favourable variance in charges from other departments which was mostly due to Public Works not charging Parks for snow removal, salting and sanding. This budget was removed from both departments in 2012-14 Operating Budget. The remainder of the variance is related to various other departments not charging Parks for services.

Unfavourable variances were in the following:

- \$371k in machine time, down by \$169k since the third quarter. Similar to overtime, this variance was a result of higher than anticipated use of sidewalk plows during the winter season and increased grass cutting because of a wet spring and active growing season. The machine time accounting process changed in the 2012-14 Operating Budget and was eliminated with the expense value being largely redistributed to the Fleet Department.
- \$134k in materials and supplies related to unplanned maintenance of soccer fields, maintenance of playground equipment and essential repairs to park furniture.

The remainder of the variance consisted of minor variances in computer software, small tools, and other accounts.

Cemeteries

Revenue variance - \$34,280 or 33.4% unfavourable

The variance was due to lower than expected sale of plots and graves. The 2012 Budget was conservatively increased.

Parks Development

Expenditure variance - \$111,342 or 9.9% favourable

Similar to the third quarter, the favourable variance was largely a result of a temporary vacancy. The remainder of the favourable variance was savings in various other minor

accounts such as machine time, drafting supplies etc. The 2012 Budget did not change, however, an operational review is scheduled for this department.

Commissioner of Planning

Commissioner of Planning

Expenditure variance - \$18,848 or 5.2% unfavourable

Similar to the third quarter, the unfavourable variance was largely a result of consultant fees required prior to hiring of new Commissioner.

Development Planning

Revenue variance - \$1,200,089 or 49.3% favourable

The favourable revenue variance increased by \$559k since the third quarter. This was due to increased revenue associated with Zoning By-law, Official Plan Amendment, and Site Plan applications processed during this quarter, offset by lower volume in subdivision and condominium applications. The 2012-14 Operating Budget revenue forecast was conservatively increased by \$767k to reflect this trend.

Expenditure variance - \$133,206 or 4.8% favourable

The favourable expenditure variance was related to labour and benefit savings of \$97k due to two vacant positions filled in the third quarter and one remaining vacant that will be filled early 2012. The balance is in multiple accounts such as computer hardware, training etc.

Policy Planning

Expenditure variance - \$113,710 or 10.0% favourable

The variance was mostly related to a vacant position that was vacant for most of 2011 which generated a net savings of \$89k. A contract planner and student were hired to fill-in for the vacancy. However, this position was filled in the fourth quarter. The remainder of the variance was in professional fees for services that were not required and minor variances in various other accounts.

Building Standards

Revenue variance - \$368,298 or 4.6% unfavourable

Building permit volume recovered in the 4th quarter, but still fell short of the full year budget. The revenues are hard to predict with any great degree of accuracy as can be seen by the vast difference in the results from the first 3 quarters versus the fourth quarter. The year-end unfavorable variance of \$368,298 was markedly improved from the Q3 variance of \$859,464.

Expenditure variance - \$687,948 or 10.8% favourable

The variance was the same as the third quarter as the vast majority of the positive expenditure variance was the result of salary savings of \$531k (same as third quarter) caused by vacant full-time positions. The department has had a number of vacant positions throughout the year. There are presently three vacant full-time positions. These positions should all be filled by the end of second quarter in 2012. The remainder of the variance was in accounts associated to the vacancies such as training, mileage, computer software, office equipment, etc. The net revenue expenditure variance of \$320k will be transferred to the Building Standards Continuity reserve, as per policy.

Commissioner of Economic and Technology Development and Corporate Communications

Commissioner of Economic and Technology Development and Corporate Communications

Expenditures variance - \$245,058 or 98.5% favourable

The favourable variance was a result of a position being vacant for the year. The vacant position was not filled pending the results from the Corporate Structure Review report. Thus for 2012, the position was revamped as "Commissioner of Corporate & Strategic Services" as per recommendations in the Corporate Structure Review report.

Economic and Business Development

Revenue variance - \$2,800 or 56.0% unfavourable

The unfavourable revenue variance was the result of lower than anticipated Business Directory sales.

Expenditure variance - \$175,837 or 13.8% favourable

The favourable expenditure variance was largely a result of \$91k savings in salaries and benefits related to vacancies which were filled in the second half of the year. There was a \$34k favourable variance in special events account largely a result of spending containment for incoming foreign delegations and other events. In addition, there was a favourable variance of \$23k in advertising as a result of deferring place branding projects as structural reviews and operational reviews were taking place. The balance of the favourable variance was in various accounts such as outside services, memberships, newsletters and mailings etc.

Information and Technology Management

Expenditure variance - \$477,800 or 6.5% favourable

The favourable expenditure variance was a result of \$288k savings in labour costs related to three vacancies, two temporary leaves filled by part time staff and unplanned overtime expense of \$34k due to various projects related to the move to the City Hall. The vacancies are expected to be filled in early 2012 as the recruitment process is taking longer than anticipated. Furthermore, there was a net savings of \$248k in professional fees and service contracts due to unforeseen delays of planned projects such as Windows 7/Office 2010 Rollout, VOL Corporate Training, iCommunicate Upgrade, Council Portal, Eclipse Upgrade.

These above favourable variances were offset by \$66k in the communications account due to higher than expected costs of the conversion to the new telecommunications carrier. The balance of the variance was in various other accounts such as training and development and office equipment.

Commissioner of Engineering and Public Works

Development and Transportation Engineering

Revenue variance - \$164,749 or 37.3% unfavourable

Similar to the last two quarters, the unfavourable variance of \$173k in the revenue from recoverable expenses account is mostly on account of two vacant positions (\$195k), TTC Coordinator and TTC Project Manager contract positions funded from external agencies. This unfavourable revenue variance was offset by associated favourable expenses. These positions were not filled due to a reallocation of internal staff resources and a secondment provided by the TTC. The recoverable expense account also included \$22k higher than anticipated recoverable revenues associated with work carried out by the City on behalf of developers due to non-compliance of the terms of the subdivision agreement. The remainder of the variance was a result of lower than anticipated lot grading revenues due to market trends.

Expenditure variance - \$390,920 or 9.8% favourable

The favourable variance continued in the fourth quarter which was primarily a result of \$360k of labour savings. These savings were attributable to the two TTC Subway Extension Project contract positions which funding was renewed for only one position in 2012 and a vacant full time Municipal Services Inspector position expected to be filled in early 2012. Also, there was an unfavourable variance of \$20k in contractor expense account which was offset by higher revenues in recoverable expenses. The balance of the favourable variance was in various accounts such as mileage, membership fees, training among other accounts.

Engineering Services

Revenue variance - \$3,855 or 2.9% unfavourable

The slight unfavourable variance was a result of fewer than projected road occupancy permits.

Expenditure variance - \$648,962 or 16.3% favourable

The favourable variance continued in the fourth quarter. Savings of \$324k was realized in salaries and benefits caused by vacancies which were filled in the fourth quarter. Similar savings of \$180k in service contracts as a result of the Applewood Bridge not being commissioned in 2011 by the Ministry of Transportation. In addition, the contractor maintenance account realized a savings of \$109k in pavement marking process due to efficiencies, which was reflected in the 2012-14 Operating Budget. These savings were offset by \$23k in professional fees for recruitment costs associated with filling the Manager of Traffic position. The remainder of the variance was in various other accounts such as mileage, office equipment, computer software/hardware etc.

Public Works

Expenditure variance - \$1,075,123 or 3.5% favourable

There were favourable variances in the Administration, Waste, Winter and Roads Divisions.

Administration

There was a favourable variance of \$95k mostly in labour accounts due to vacancies which are expected to be filled by the 1st quarter of 2012.

Waste

There was a favourable variance of \$248k in the Waste Division. A favourable variance of \$194k was mostly in the contractor and contractor materials account which was the result of overestimating the number of households that needed garbage pickup. This estimate was corrected in the 2012-14 Budget process. The remaining balance was a slight favourable variance of \$56k in promotion and education which was due to an increased focus on "self serve" electronic information which resulted in a reduction of printed material. The remainder of the variance were in various accounts such as professional, advertising, training etc.

Roads

A \$732k favourable variance was experienced in the Roads Division which consisted of the following components:

- A \$938k favourable variance in contractor and contractor materials attributable mainly from \$798k in streetlight maintenance where the maintenance of lights was less than expected due to preventative replacement/repair of wiring and lights, as well as the installation of the new LED lights in the industrial areas. A large portion of these savings was identified and used to fund resource requirements in the

2012-2014 Budget. The remainder was savings in roads maintenance contracts which was performed by City staff.

- There were savings of \$198k in hydro costs for street lights from lower usage and the use of LED lights in designated areas. This budget was reduced for the 2012-14 Budget and it was reallocated to other resource requirements.
- The favourable variance was partially offset by a \$398k unfavourable variance in machine time for use of City vehicles and machines. The machine time accounting process changed in the 2012-14 Operating Budget and was eliminated with the expense value being largely redistributed to the Fleet Department.
- Also, there was an unfavourable variance of \$105k in materials and supplies used for greater than normal routine maintenance due to a light winter.
- The remainder of the variance consisted of minor variances in other accounts such as computer hardware, dumping charges, transfer from expenditure reserve, etc.

Winter

There was a total of \$141k favourable variance in contractor costs, materials and supplies, fuel and rental leases due to a lighter winter season for the year. This favourable variance, as per City policy, was transferred to the Winter Reserve account.

Vaughan Public Libraries

Expenditure variance - \$156,147 or 1.3% favourable

Lower than the third quarter, the favourable variance was mostly in labour accounts. There was a net labour savings of \$110k as a result of temporary vacancies and wage differentials partially offset by a part time increase mainly a result of additional staff hired temporarily to tag all the books in the libraries which was a one-time event. There was an unfavourable variance in Joint Service Charges account for unplanned repairs and maintenance in various libraries. There was an unfavourable variance in resource books accounts due to additional purchases for the benefit of residents as savings materialized in other accounts. Favourable variances were found in the periodicals account (\$26k) as there was a change of database provider, in the gas account (\$24k) due to a mild winter, in service contracts account (\$24k) due to new security equipment, and in library cards account (\$23k) as order was not received until early 2012. The remainder of the variance was made up of a variety of combined variances in general maintenance, periodical subscription, copier fax/lease among various other accounts.

Corporate Revenues

Supplemental Taxation – \$3,232,166 or 106% favourable

The results for 2011 supplemental taxation revenue were higher than expected by \$3.2m. In 2009, Area Treasurers voiced a concern to MPAC, a third party provider, about the seemingly lack of assessment growth throughout the Region. In 2010, MPAC improved processes by providing municipalities with assessment roll information for tax billing purposes. Consequently, this resulted in a much larger than expected supplementary roll for 2010, which in turn generated larger than expected favourable 2011 year-end supplemental taxation variance. It is unlikely this variance is sustainable and due to our dependency on a third party provider and the general forecast uncertainty, a cautious approach is warranted. For the 2012-14 Operating Budget, the supplemental taxation was increased by \$950k to reflect historical trends.

Reserves & Other Transfers

\$5,665,371 or 29.9% less than budgeted

Anticipated transfers from reserves and other sources came in \$5.7m less than budget, an increase of \$2.8m above the third quarter variance. The variances were in the following areas:

- \$2.8m variance in tax rate stabilization reserve funding, which was planned but not required due to the City's current favourable position.
- \$2.6m variance in debenture payment reserve funding, which was planned but accidentally recorded and netted against the long-term debt corporate expenditure account. Corporately this has a neutral affect despite the illustration of revenue and expenditure variances.
- \$1.0m variance from multiple reserve withdrawal variances largely related to favourable department positions and therefore requiring less reserve funding (i.e. Engineering, Fleet, Building Standards, parks, etc.).

The favourable variances were in the following:

- \$352k in capital administration recovery, resulting due to the timing of capital projects and spending patterns.
- A combined \$341k for election and by-election costs related to transfers to cover costs for tabulator lease costs, elections coordinator and recent by-election.

The remaining balance was a result of minor variances in CIL recreation land reserve, insurance reserve and water and wastewater recovery.

General Corporate Revenues

Revenue variance - \$2,942,678 or 17.0% favourable

The favourable variance was mostly due to \$1.5m higher than anticipated Hydro Dividend income and to \$844k of investment income. Hydro dividends are based on PowerStream's forecasted financials. As a result, the 2012-14 Operating Budget increased by \$1,250k. Also, there was a favourable variance of \$444k in unexpected revenue from the Provincial Offences Act related to 2010. The remainder of the variance was in other minor accounts.

Corporate Expenditures

Corporate and Election Expenditures

Expenditure variance - \$3,682,377 or 78.5% unfavourable

Similar to the last two quarters, the majority of the variances consisted of the following explanations:

1. A \$3.0m unfavourable variance was experienced in salary gapping and was anticipated since salary savings are budgeted corporately, but realized within individual departments. This variance is naturally offset by the actual salary savings performance realized within departments, which was \$5.3m for the fourth quarter.
2. An unfavourable variance of \$606k for tax adjustment was a result of two recent decisions at the Assessment Review Board that were processed and completed by year end.
3. A combined unfavourable variance of \$341k for election and by-election as a result of ongoing lease costs for tabulators and an elections coordinator. These costs are funded by the Election Reserve and offset by reserve transfers in the revenue section.
4. A \$247k favourable variance in OMB hearings for professional fees as matters related to the Official Plan were slightly delayed.
5. The remainder of the variance was related to a combination of minor variances in the professional fees, joint service charges, etc.

Long Term Debt – \$2,602,862 or 21.5% favourable

\$2.6m favourable variance in debenture payment reserve funding, is a result of accidentally recording and netting the debenture reserve withdrawal against the long-term debt corporate expenditure account. Corporately this has a neutral affect despite the illustration of revenue and expenditure variances.

Contingency – \$357,429 or 22.8% favourable

This expense has a favourable variance resulting from unrealized contingent items.

Open Capital Project Spend Report				
4th Quarter Ending December 31, 2011				
Description	Number of Projects	Total Budget	Total Actual	Total Variance
CITY MANAGER				
Access Vaughan	3	179,220	84,474	94,746
Fire and Rescue Services	11	8,210,231	6,381,737	1,828,494
Information & Tech. Management	6	4,747,605	2,563,659	2,183,946
	20	13,137,056	9,029,870	4,107,186
COMM OF COMM SERV				
Buildings & Facilities	88	176,451,204	158,557,920	17,893,284
Fleet Management	23	2,039,700	1,026,074	1,013,626
Parks - Operations	12	4,159,701	3,195,978	963,723
Parks - Development	55	29,256,498	11,184,264	18,072,234
Recreation	7	14,407,614	13,180,719	1,226,895
	185	226,314,717	187,144,955	39,169,762
COMM OF ENGINEERING & PUBLIC WORKS				
Development & Transportation	70	93,408,056	65,282,998	28,125,058
Engineering Services	92	108,638,741	64,173,971	44,464,770
Public Works - Administration	24	12,394,809	9,309,994	3,084,815
	186	214,441,606	138,766,963	75,674,643
COMM. OF FINANCE & CITY TREASURER				
Budgeting & Planning	2	142,773	120,647	22,126
City Financial Services	1	51,200	-	51,200
Reserves & Investments	4	751,000	253,971	497,029
	7	944,973	374,618	570,355
COMM OF LEGAL				
Enforcement Services	2	565,500	956,585	(391,084)
City Clerk	3	463,243	346,416	116,827
Real Estate	6	107,801,488	89,501,111	18,300,377
	11	108,830,231	90,804,112	18,026,120
COMM. OF PLANNING				
Building Standards	2	741,600	-	741,600
Development & Urban Design	4	492,100	245,100	247,000
Policy Planning	8	4,368,523	3,318,183	1,050,340
	14	5,602,223	3,563,283	2,038,940
LIBRARY				
Library Services	6	6,606,950	1,357,752	5,249,198
GRAND TOTAL	429	575,877,756	431,041,553	144,836,204

CITY MANAGER
Open Capital Project Spend Report
4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		AV Access Vaughan					
0	AV-3004-10	Access Vaughan-Phase II- Step B	50,470	16,104	34,366	31.90%	Project complete. Invoices to be submitted in Q2 2012
0	AV-3014-10	Auto. Voice Recorder Solution	78,280	68,370	9,910	87.30%	Recorder was implemented in Dec. 2011. ITM will submit any outstanding invoices in Q2 2012
0	AV-3015-11	Access Vaughan Phase II-Step C	50,470	-	50,470	0.00%	Not yet initiated. Awaiting resources from ITM
		AV Access Vaughan Total	179,220	84,474	94,746		
		FRS Fire and Rescue Services					
0	3151-0-02	Fire Station Networking 2002	52,000	22,682	29,318	43.60%	Transfer budget to FR-3559-12 - Midlife Refurbish Aerial as per council approval on April 17, 2012 (COW Report 12) and close project in Q02-2012
0	3261-0-05	CBRN/Hazardous Material	100,000	97,867	2,133	97.90%	Project completed. To be closed Q01-2012
0	FR-3501-08	Dispatch System	1,257,039	857,326	399,713	68.20%	Record management outstanding.
0	FR-3504-11	Replace Tele-Squirt Unit 79-30	851,100	745,115	105,985	87.50%	Specs complete. Contract confirmed. Mfg in progress
0	FR-3508-07	Breathing Apparatus Replace	263,870	247,602	16,268	93.80%	Ongoing project.
0	FR-3509-07	Furniture and Equip. Replace	129,250	82,065	47,185	63.50%	Ongoing project.
0	FR-3510-08	Replace Fire Supp Veh 79-33	812,000	732,535	79,465	90.20%	Final outfitting to be completed.
0	FR-3518-09	Replace Pierce Pumper 79-32	618,000	592,930	25,070	95.90%	Project completed. To be closed Q01-2012
1	FR-3533-10	Build New Fire Station 7-10	3,977,872	2,960,303	1,017,569	74.40%	Construction in progress.
0	FR-3541-09	Water Supply Strategy	103,000	-	103,000	0.00%	In planning phase.
0	FR-3550-11	Upgr Protective Footwear, Fire	46,100	43,312	2,788	94.00%	Project completed. To be closed Q01-2012
		FRS Fire and Rescue Services Total	8,210,231	6,381,737	1,828,494		
		ITS Information & Tech. Management					
0	IT-3001-07	Corporate Tel. System Upgrades	678,505	453,126	225,379	66.80%	Next Phase Develop RFP
0	IT-3009-09	eMail Journaling and Archiving	154,500	-	154,500	0.00%	In requirements gathering stage
0	IT-3010-08	City Web Site	824,000	532,434	291,566	64.60%	On target to be completed this year
0	IT-3011-10	Central Computing Infrastructure	1,138,400	423,899	714,501	37.20%	Inventory Stage
0	IT-3012-10	Enterprise Tele Sys Asset Renewal	1,153,700	681,839	471,861	59.10%	Develop RFP
0	IT-3013-09	Personal Computer (PC) Assets	798,500	472,361	326,139	59.20%	Windows 7 rollout phase
		ITS Information & Tech. Management Total	4,747,605	2,563,659	2,183,946		

COMM. OF COM. SERV.
Open Capital Project Spend Report
4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		BF Buildings & Facilities					
1	37-2-04	New Civic Centre	122,632,942	121,350,374	1,282,568	99.00%	Deficiencies being addressed
3	7912-2-02	Blue Willow Terrace	1,000,000	796,404	203,596	79.60%	Awaiting final invoice from Region. In the process of reviewing the space allocation of the building to determine usages
4	7914-0-01	Baker Sugar Bush Cottage 2001	349,303	72,886	276,417	20.90%	On hold, pending additional funding
4	7979-0-02	Shelter City Playhouse 2002	50,000	49,981	19	100.00%	Project completed. To be closed Q02-2012
4	8019-0-03	North Thornhill CC - Design	1,700,000	1,481,588	218,412	87.20%	Ongoing-Construction administration
1	8081-0-06	Hope Tower-Renovations	206,000	145,366	60,634	70.60%	On hold awaiting approval from York Regional Police to install the remaining antennas on tower
0	BF-8100-07	Energy Conservation Implementation	72,800	7,500	65,300	10.30%	RFP to be issued in Q02-2012
0	BF-8101-08	Energy Conservations Improvement	750,000	-	750,000	0.00%	Implementation will follow audit recommendation
1	BF-8109-07	Maple Pool Dehumidifier	154,500	106,265	48,235	68.80%	Completion date- Fall 2012
4	BF-8114-07	North Thornhill-Construction	28,974,660	26,305,296	2,669,364	90.80%	Substantially complete. Architect resolving outstanding issues
4	BF-8122-09	Uplands Club House-General Capital	66,950	64,563	2,387	96.40%	Ongoing capital improvements
5	BF-8132-07	Fire Station # 71 HVAC System	51,500	44,521	6,979	86.40%	Estimate completion date Summer 2012
5	BF-8137-08	Thornhill Outdoor Pool Shell	669,500	25,956	643,544	3.90%	To be retendered Fall 2012
0	BF-8140-09	Lighting Replacements-Variou	103,000	95,362	7,638	92.60%	Project completed. To be closed in Q02-2012
0	BF-8141-07	Surveillance Cameras/Variou	604,500	371,594	232,906	61.50%	Established Program. Two new location will be completed in 2nd quarter
5	BF-8159-07	Fire Station 71-Lighting/Electricity	31,000	30,996	4	100.00%	Project completed. To be closed Q01-2012
4	BF-8161-09	Charlton House Reroof	30,900	16,758	14,142	54.20%	Roof complete, soffits to be completed Spring 2012
1	BF-8165-07	Maple CC Heat Pump	107,100	107,099	1	100.00%	Project completed. To be closed Q01-2012
1	BF-8167-11	Maple CC Northwest Parking Lot	262,650	-	262,650	0.00%	Specs completed
2	BF-8169-07	Father Ermanno Bulfon Rink	90,600	77,240	13,360	85.30%	Phase I complete. Phase 2 to follow in spring - after Ice Season.
4	BF-8170-09	Dufferin Clark Community Centre	769,500	490,718	278,782	63.80%	Parking lot complete, sidewalk replacement/curbs to be completed Spring 2012
2	BF-8172-09	Woodbridge Pool & Arena West	370,800	279,354	91,446	75.30%	Parking lot complete. Tender for sidewalk to go out in Spring 2012
2	BF-8174-08	Al Palladini Community Centre	370,800	282,916	87,884	76.30%	Awaiting Rogers to relocate tower in 2012, then redesign of parking lot to follow
5	BF-8187-08	Garnet A Williams C.C. Pool Dehumidifier	257,500	11,736	245,764	4.60%	Tender awarded, estimated completion date June 2012
5	BF-8190-09	Garnet A Williams C.C. Lobby Floor	154,500	89,610	64,890	58.00%	Phase I complete. Phase 2 in progress
2	BF-8191-09	Father Ermanno Bulfon C.C. Feasibility Study	123,600	13,339	110,261	10.80%	Concept plan completed. Retained architect in Q2-12
2	BF-8198-08	Al Palladini C.C. Replacement	103,000	-	103,000	0.00%	Tender Q2-2012

COMM. OF COM. SERV.
Open Capital Project Spend Report
4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
5	BF-8209-09	Thornhill Outdoor Pool Lighting	25,750	10,563	15,187	41.00%	Completion date Spring 2012
0	BF-8213-09	Vellore School Roof Replacement	41,200	31,312	9,888	76.00%	Project completed. To be closed Q01-2012
4	BF-8215-09	Charlton House Lighting Improvement	20,600	6,695	13,905	32.50%	Completion date Spring 2012
3	BF-8220-09	Vellore School Window Replacement	61,800	-	61,800	0.00%	To be Tendered Spring 2012
2	BF-8222-09	Vaughan Grove Baseball Building	51,500	-	51,500	0.00%	Completion date Spring 2012
2	BF-8227-09	Father Ermanno C.C. Roof Top Unit	51,500	51,241	259	99.50%	Project completed. To be closed Q01-2012
1	BF-8229-11	Maple CC Arena Refurbishments	163,800	104,895	58,905	64.00%	Project completed, awaiting final invoices
1	BF-8230-09	Maple C.C. Renovate Offices an	103,000	66,328	36,672	64.40%	Phase 1 completed. Phase 2 (Renovate offices) to be completed Q2-2012
1	BF-8233-09	Maple C.C. Expand the Family Change Room	103,000	-	103,000	0.00%	To be Tendered Q2-2012
5	BF-8240-09	Garnet A Williams Change Room & Service Counter Improvements	123,600	92,561	31,039	74.90%	Phase 1 completed. Phase 2 (Renovate change room) to be completed Q2-2012
4	BF-8246-11	Dufferin CI CC Replace Basement Tile	27,300	27,295	5	100.00%	Project completed. To be closed Q01-2012
0	BF-8250-09	Fire Alarm System Upgrades -	144,200	135,981	8,219	94.30%	Completion date Spring 2012
2	BF-8255-09	Fire Station 73- Additional Quarters	128,750	79,683	49,067	61.90%	Rental of site trailer
0	BF-8256-09	Community Centre Customer Service Counter Modification	185,400	109,010	76,390	58.80%	Phase 1 completed. Phase 2 to be completed Q1-2012
3	BF-8259-09	ISF Chancellor CC Replace Roof	400,000	305,292	94,708	76.30%	ISF Project complete. Will be closed when ISF reporting finalized.
2	BF-8260-09	ISF Al Palladini CC New Elevator	300,000	294,727	5,273	98.20%	ISF Project complete. Will be closed when ISF reporting finalized.
1	BF-8261-09	ISF Maple CC-Replace Wood Sid	326,291	328,103	(1,812)	100.60%	ISF Project complete. Will be closed when ISF reporting finalized.
2	BF-8262-09	ISF Al Palladini CC Ice RK Ret	275,000	275,305	(305)	100.10%	ISF Project complete. Will be closed when ISF reporting finalized.
5	BF-8263-09	ISF Garnet A Williams CC Ice R	250,000	250,401	(401)	100.20%	ISF Project complete. Will be closed when ISF reporting finalized.
2	BF-8264-09	ISF Doctors McLeans PK Washroom	1,400,000	1,385,328	14,672	99.00%	ISF Project complete. Will be closed when ISF reporting finalized.
1	BF-8265-09	ISF Kleinburg Library BL Retro	175,000	174,444	556	99.70%	ISF Project complete. Will be closed when ISF reporting finalized.
4	BF-8266-09	ISF Bathurst CLark Library Ret	400,000	382,257	17,743	95.60%	ISF Project complete. Will be closed when ISF reporting finalized.
1	BF-8267-09	RINK-Maple Nature Reserve - Day Camp Facility	150,000	150,413	(413)	100.30%	Rinc Project complete. Will be closed when Rinc reporting finalized.
2	BF-8268-09	ISF North Johnson Park Walkway Lighting	250,000	190,628	59,372	76.30%	ISF Project complete. Will be closed when ISF reporting finalized.
1	BF-8269-10	JOC Reroof Two Salt Domes	226,600	55,719	170,881	24.60%	Completion date Spring 2012
5	BF-8272-11	City Playhouse-Install New Roof	159,350	275	159,075	0.20%	Completion date Spring 2012
5	BF-8273-11	City Playhouse-Ins Metal Siding	149,700	275	149,425	0.20%	Completion date Spring 2012
2	BF-8274-10	Al. Pal. CC Arena Roof Rest.	262,910	257,113	5,797	97.80%	Completion date Spring 2012
1	BF-8275-10	JOC- Restoration of the Roof	603,600	570,354	33,246	94.50%	Completion date Spring 2012

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
5	BF-8277-11	Rosemount CC-Roof Restoration	293,600	162,082	131,518	55.20%	Completion date Spring 2012
2	BF-8285-11	F Ermanno CC-Fitness Centre Expansion	3,638,578	-	3,638,578	0.00%	Tender to follow final architectural drawings
3	BF-8286-10	Vellore CC-New Fitness Centre	4,238,000	313,660	3,924,340	7.40%	Awarded, estimated completion date Spring 2013
2	BF-8290-10	F. Eman. CC-Control Sys Dehumidifier	30,900	28,433	2,467	92.00%	Project completed. To be closed Q01-2012
2	BF-8292-10	F. Eman. CC-Splash Pad Restoration	65,920	64,584	1,336	98.00%	Completion date Spring 2012
5	BF-8295-11	Dufferin CI CC Replace Fire Protection Sprinkler	154,500	-	154,500	0.00%	To be completed by Q4-2012
5	BF-8300-10	Uplands Club House Exterior Im	30,900	-	30,900	0.00%	Ongoing, capital improvements
5	BF-8306-11	Fire Station 71 Interior Renovation	45,300	-	45,300	0.00%	Tender stage
1	BF-8307-11	Fire Station 72 Interior Renovation	48,400	-	48,400	0.00%	Tender stage
5	BF-8308-11	MacDonald House Ext Upgrade	61,800	45,217	16,583	73.20%	Completion date Spring 2012
5	BF-8309-11	Charlton House Wood Siding Replacement	36,100	32,960	3,140	91.30%	Completion date Spring 2012
2	BF-8310-11	Wallace House Waterproof Found	28,850	-	28,850	0.00%	Design stage, preparing specs
1	BF-8314-11	JOC Centre Gen. Office Improvement	92,700	51,771	40,929	55.80%	Estimated completion date Spring 2012
3	BF-8315-11	Vellore School Emerg Stair Replacement	28,800	2,884	25,916	10.00%	Completion date Spring 2012
2	BF-8316-11	Al Palladini CC Outdoor Lighting	41,200	-	41,200	0.00%	Waiting for audit on lighting, and LED pilot
1	BF-8320-11	Merino Rd Facility Roof Top Unit/Furnace	36,050	-	36,050	0.00%	Completion date Spring 2012
1	BF-8326-11	Maple CC Arena Piping & Plumbing	87,600	-	87,600	0.00%	RFP issued in Q04-2011. Tender to be awarded in Q01-2012
2	BF-8330-11	Al Palladini CC Wall & Floor Tile Replacement	41,200	41,200	-	100.00%	Project completed. To be closed Q01-2012
5	BF-8332-11	G Williams CC Exterior Siding	154,500	-	154,500	0.00%	Working on specs
5	BF-8333-11	G Williams CC Replace Pool Lighting	49,450	-	49,450	0.00%	Completion date Spring 2012
2	BF-8334-11	Woodbridge P&A CC Lobby floor	30,900	8,858	22,042	28.70%	Estimated completion date Summer 2012
2	BF-8335-11	Woodbridge P&A CC Arena Paint	28,850	-	28,850	0.00%	Estimated completion date Summer 2012
2	BF-8336-11	Woodbridge P&A CC Wall & Floor	28,850	-	28,850	0.00%	Estimated completion date Summer 2012
5	BF-8337-11	Rosemount CC Replace Arena Hall Flooring	41,200	-	41,200	0.00%	Estimated completion date Summer 2012
5	BF-8338-11	Dufferin Clark CC Bocce Court	41,200	41,200	-	100.00%	Project completed. To be closed Q01-2012
2	BF-8341-11	Chancellor CC Replace Exit Walk	46,350	41,823	4,527	90.20%	Completion date Spring 2012
2	BF-8342-11	F Ermanno Bulfon CC Sidewalk/Curb Replacement	46,350	-	46,350	0.00%	Estimated completion date Summer 2012
4	BF-8348-11	Baker Homestead First Floor Reinforcing	46,350	43,981	2,369	94.90%	Completion date Spring 2012
5	BF-8349-11	Gallanough Park Walkway Lighting	36,100	-	36,100	0.00%	Completion date Q1-2012
0	BF-8351-11	Security Camera and Equip Replacement	87,550	-	87,550	0.00%	Finalizing equipment list to be replaced
5	BF-8362-11	Glen Shields Park Decomm Amenities	92,700	-	92,700	0.00%	Awaiting community meeting in April 2012
5	BF-8367-11	Uplands, Building and Gen Capital	103,000	25,647	77,353	24.90%	Ongoing
BF Buildings & Facilities Total			176,451,204	158,557,920	17,893,284		

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		FLT Fleet Management					
0	FL-5071-07	PW - Asphalt Grinder	31,000	-	31,000	0.00%	Grinder on order.
0	FL-5080-07	PW - Veh/Equip Replacements	556,200	454,243	101,957	81.70%	Tractor equipped with mower received; invoice being processed. Skid steer on order.
0	FL-5113-09	Building & Facilities - New Vehicle & Equipment	97,850	41,847	56,003	42.80%	Fuelling station installed, invoice being processed.
0	FL-5120-09	Public Works - New Equipment	216,250	55,844	160,406	25.80%	Trash pump received, invoice being processed.
0	FL-5130-11	Public Works-Wastewater-Vehicle Replacement	46,400	-	46,400	0.00%	Vehicle on order.
0	FL-5131-11	Public Works-Water-Vehicle Replacement	41,200	-	41,200	0.00%	Vehicle on order.
0	FL-5137-10	Parks - Vehicle Replacement	100,400	83,700	16,700	83.40%	Vehicle received, invoice being processed.
0	FL-5141-10	Fleet - Equipment Replacement	154,500	-	154,500	0.00%	Specifications completed. Cost estimates for pumps, tanks and hardware received, B/F to assist with project. Completion by September 2012.
0	FL-5147-10	Fleet - New Vehicle	61,800	-	61,800	0.00%	Vehicle on order.
0	FL-5159-11	Public Works-Water-Vehicle Replacement	46,400	-	46,400	0.00%	Vehicle on order.
0	FL-5161-11	Public Works-Roads-New Equipment	131,300	90,321	40,979	68.80%	Equipment received, invoice being processed.
0	FL-5162-11	Engineering Develop-New Vehicle	30,900	23,392	7,508	75.70%	Vehicle received, invoice being processed.
0	FL-5164-11	Parks - New Vehicles	46,400	-	46,400	0.00%	Vehicle received, invoice being processed.
0	FL-5165-11	Parks - New Vehicles	41,200	24,669	16,531	59.90%	Vehicle received, invoice being processed.
0	FL-5167-11	Parks-Horticulture-New Vehicle	51,500	-	51,500	0.00%	Vehicle on order.
0	FL-5185-11	Parks - New Equipment	67,000	56,594	10,406	84.50%	Equipment received, invoice being processed
0	FL-5186-11	Parks - New Equipment	67,000	56,594	10,406	84.50%	Equipment received, invoice being processed
0	FL-5187-11	Parks - New Equipment	67,000	56,594	10,406	84.50%	Equipment received, invoice being processed
0	FL-5188-11	Parks - New Equipment	20,600	12,189	8,411	59.20%	Equipment received, invoice being processed
0	FL-5190-11	Parks - New Vehicle	41,200	24,669	16,531	59.90%	Equipment received, invoice being processed
0	FL-5195-11	Public Works-Water-Vehicle Replacement	61,800	-	61,800	0.00%	Vehicle on order.
0	FL-5197-11	Bylaw Enforcement - New Vehicle	30,900	22,709	8,191	73.50%	Vehicle received, invoice being processed.
0	FL-5198-11	Bylaw Enforcement - New Vehicle	30,900	22,709	8,191	73.50%	Vehicle received, invoice being processed.
		FLT Fleet Management Total	2,039,700	1,026,074	1,013,626		
		PK2 Parks - Operations					
0	PK-6114-07	Tree Planting Program	1,214,100	1,194,322	19,778	98.40%	Project complete. Project to remain open for warranty period, and will be closed in Q4-2012
0	PK-6127-07	Walkway/Hard Surface Replacement	610,674	572,947	37,727	93.80%	Phase I completed September 2010. Phase 2-Areas have been identified and marked will be completed Summer 2012
0	PK-6237-09	Soccer Field Redevelopment-Various	154,500	96,527	57,973	62.50%	Tender received, pending award

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
0	PO-6700-10	Tree Planting Program	885,800	847,542	38,258	95.70%	Fall planting completed December 2011. Verifying work and processing invoices.
0	PO-6702-10	Park Hard Surface/Walkway Repair	405,000	153,218	251,782	37.80%	Contract awarded, areas marked. Construction to start in Spring 2012
0	PO-6706-10	Baseball Diamond Redevelop/Renovation	145,300	77,832	67,468	53.60%	Phase I completed. Tender to be awarded for Phase II and work to commence in Q2-2012
0	PO-6707-10	Parking Lot Upgrades-Various Locations	139,100	78,280	60,820	56.30%	To be completed Q2-2012
0	PO-6709-10	SWM Pond Life Saving Stations Ph 2	247,200	116,500	130,700	47.10%	Remainder of Phase III to be installed in Spring 2012.
0	PO-6710-10	Fence Upgrades-Various Location	109,900	35,614	74,286	32.40%	Estimated completion date Spring 2012
0	PO-6712-10	Sugar Bush Woodlot Repairs & Maintenance	145,300	4,862	140,438	3.30%	Agreement signed in Jan 2012; work to commence Spring 2012
0	PO-6725-11	Parks Trash Receptacles-Various	61,800	-	61,800	0.00%	Project ongoing. Invoices expected to be paid in Q2-2012
4	PO-6735-11	Tudor Park Improvements	41,027	18,334	22,693	44.70%	Awaiting revised invoice from VBA
		PK2 Parks - Operations Total	4,159,701	3,195,978	963,723		
		PK5 Parks - Development					
1	5961-2-03	Maple Valley Plan 2003	2,028,000	34,793	1,993,207	1.70%	Project on hold pending review of Public/Private Partnership Proposal and financing options.
1	5987-0-04	Maple Artificial Turf	730,000	3,076	726,924	0.40%	To be completed during Construction of North Maple Regional Park
0	6072-0-06	Sports Field Fencing	175,000	156,852	18,148	89.60%	Majority work completed. Tender to be awarded for additional work in Q2-2012. Work to be completed in conjunction with capital project PK-6179-09.
1	PK-6084-08	19T-01V04 (Humberplex)-Kleinberg	438,000	-	438,000	0.00%	Developer amending agreement executed. Community meeting in 2012.
0	PK-6094-08	Don River/Bartley Smith Open S	638,600	154,110	484,490	24.10%	Trail system between Planchet Rd and Jacob Keffer Parkway complete. Tender package for trail north of Jacob Keffer complete. Internal review done. TRCA permit approved and Region approval received. To be tendered following new contractor pre qualification
0	PK-6098-08	Humber River/Wm Granger Open S	691,000	201,358	489,642	29.10%	Tender ready, awaiting MNR permits. Was re issued to MNR with revisions in August 2011. To be tendered following new contractor pre qualification.
1	PK-6130-07	Maple Streetscape Phase 6 & 7	1,544,996	610,034	934,962	39.50%	Site works are under construction.
0	PK-6131-10	Playground Replacement & Safety	439,000	435,578	3,422	99.20%	Project complete. Close Q01-2012

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
0	PK-6179-09	Sports Field Fencing	154,500	112,376	42,124	72.70%	Majority work completed. Tender to be awarded for additional work in Q2-2012. Work to be completed in conjunction with capital project 6072-0-06
0	PK-6204-09	Sport Field Irrigation Systems	185,400	30,791	154,609	16.60%	Maple Reservoir has tender and closed on December, 2011. Purchasing Services is reviewing Quotes for general compliance and arithmetic.
0	PK-6208-09	Baseball Diamond Redevelopment	77,250	74,289	2,961	96.20%	Work completed in Fall 2011, project can be closed.
0	PK-6226-11	911 Emergency Signage Program	133,900	66,237	67,663	49.50%	Project tendered and awarded. Installation completed Fall 2011. Minor deficiencies to be rectified.
0	PK-6227-09	Trail System Implementation	300,000	284,037	15,963	94.70%	Trail system complete. Trail signage Quote awarded Fall 2011. Construction completion spring 2012.
1	PK-6229-09	UV2-N6 (Block 12) Eagle Landing Park	596,021	589,370	6,651	98.90%	Project completed, awaiting final invoices
1	PK-6230-09	UV2-N20 (Block 18) Jack Pine Park	970,190	965,200	4,990	99.50%	Project complete, awaiting completion of outstanding deficiencies.
1	PK-6231-09	UV2-N16 (Block 11) Carrville Mill Park	1,020,100	939,088	81,012	92.10%	Project completed, awaiting final invoices
1	PK-6232-09	UV2-N17 (Block 12) Twelve Oaks Park	1,411,300	1,408,393	2,907	99.80%	Completion Fall 2011. Deficiency work remains.
1	PK-6234-09	UV1-N6 (Block 33W) Venice Gate Park	707,200	700,759	6,441	99.10%	Project completed, awaiting final invoices
0	PK-6236-09	Park Land Acquisition-Consulting	103,000	-	103,000	0.00%	RFP to be issued 2012.
2	PK-6243-09	Chateau Ridge Park (TN40)	46,865	44,466	2,399	94.90%	Project completed, awaiting final invoices
2	PK-6249-09	ISF Rainbow Creek Park Ren & Red	1,302,000	1,303,425	(1,425)	100.10%	ISF Project complete. Will be closed when ISF reporting finalized.
2	PK-6250-09	ISF Woodbridge Memorial PK Reh	170,000	168,935	1,065	99.40%	ISF Project complete. Will be closed when ISF reporting finalized.
0	PK-6251-09	ISF Don and Humber Trail System	322,371	322,735	(364)	100.10%	ISF Project complete. Will be closed when ISF reporting finalized.
1	PK-6252-09	ISF Maple Nature Reserve Quonset Hut Site Regeneration	578,500	555,675	22,825	96.10%	ISF project complete. Will be closed when ISF reporting finalized.
1	PK-6253-09	ISF Maple Nature Res Trail System	90,000	88,833	1,167	98.70%	ISF Project complete. Will be closed when ISF reporting finalized.
2	PK-6256-09	RINK-WoodbrExp Park Bocce Shelter	324,675	313,596	11,079	96.60%	Rinc Project complete. Will be closed when Rinc reporting finalized.
1	PK-6257-11	Bindertwine Park-Redevelopment	318,270	10,815	307,455	3.40%	Project to be tendered following new contractor pre-qualification.
2	PK-6264-10	Kipling Ave South Feasibility	63,000	-	63,000	0.00%	TRCA to review proposed trail alignment with City staff in Spring 2012. TRCA to advise on required studies to be completed.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
4	PK-6267-11	Maple Nature Reserve-Valley Rd	540,000	4,722	535,278	0.90%	Meeting with TRCA and MNR was held in August. Survey was completed Fall 2011. Tender in production.
3	PK-6269-10	UV1-N2 - Village Green Park	1,390,000	78,332	1,311,668	5.60%	Documents submitted to Purchasing Services for Tender release. Construction Spring - Summer of 2012.
1	PK-6270-10	UV2-N5 - Forest View Park	779,950	18,528	761,422	2.40%	Construction documentation stage. Tender Winter 2012.
1	PK-6271-10	UV2-N7 - Pheasant Hollow Park	880,650	187,907	692,743	21.30%	Project under Construction. Construction to be completed in early summer 2012.
1	PK-6272-10	UV1-N5 - West Wind Park	1,189,000	59,879	1,129,121	5.00%	Tendered and awarded. Construction 2012.
1	PK-6273-10	UV2-N13 - Woodrose Park	935,240	16,800	918,440	1.80%	Construction documentation stage. Tender following new contractor pre-qualification.
1	PK-6274-10	UV2-N23 - Trail View Park	37,600	22,207	15,393	59.10%	Project completed, awaiting final invoices
4	PK-6280-10	Southview Park Basketball-Drainage Reconfiguration	85,600	55,110	30,490	64.40%	Under Construction and awaiting completion of final servicing works.
1	PK-6281-10	Sonoma Heights Community Park	1,004,300	1,000,875	3,425	99.70%	Project completed, awaiting final invoices
4	PK-6284-11	Keffer Marsh-Bridge Replacement	145,000	5,851	139,149	4.00%	Construction documentation stage. TRCA permit to be submitted during winter of 2012.
0	PK-6285-10	Sports Field Fencing	340,000	41,035	298,965	12.10%	Mathew Park is complete. Close out fencing for CTRP and Vaughan Sports park baseball diamonds are under construction. Backstop fencing packages are being finalized.
0	PK-6286-10	Sports Field Irrigation System	154,500	54,179	100,321	35.10%	Documents submitted to Purchasing. Construction Spring 2012.
5	PK-6289-10	Uplands Capital Improvements	77,250	-	77,250	0.00%	Quote awarded. Construction to commence in the Spring of 2012
1	PK-6297-11	Mackenzie Glen Open Space Bridge	189,000	-	189,000	0.00%	Survey is complete. Working to get consultant pre-qualification out.
4	PK-6298-11	UV2-N4 (LeBovic Campus Dr & Th	869,000	1,823	867,177	0.20%	Community Consultation Winter 2012.
1	PK-6301-11	KP3 (Wishing Well Park)	313,120	-	313,120	0.00%	Developer amending agreement executed. Community meeting and construction 2012.
4	PK-6303-11	Jenessa Court Greenway (LP-N7)	183,400	-	183,400	0.00%	Developer executed amending agreement. Woodrose Greenway to be constructed in 2012.
4	PK-6304-11	Lady Fenyrose Greenway (LP-N10)	81,200	-	81,200	0.00%	Being completed by Developer as part of block work. Parks Development to add specific park works upon developer completion.
0	PK-6306-11	Pedestrian & Bicycle Masterplan	616,200	-	616,200	0.00%	Several meetings and site walks with TRCA held in spring and summer 2011. Studies of flora, fauna and archaeology to be completed in the Spring 2012.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
4	PK-6311-11	UV2-N12 (Dufferin St/Apple Blo	673,000	7,622	665,378	1.10%	Community Open House to be held Winter 2012.
4	PK-6312-11	UV2-N15 (Valley Vista Drive &	908,000	1,823	906,177	0.20%	Community Open House to be held spring 2012. To tender following new contractor pre-qualification.
4	PK-6313-11	UV2-N18 (Alrob Court and Upper	628,300	-	628,300	0.00%	Community Open House to be held Spring 2012. To tender following new contractor pre-qualification.
5	PK-6318-11	Oakbank Pond-Water Quality Monitoring and Treatment	51,500	50,834	666	98.70%	Final report submitted
5	PK-6330-11	Marita Payne Park-Bridge Replacement	470,000	-	470,000	0.00%	Survey is complete. Working to get consultant pre-qualification out.
2	PK-6332-11	Old Firehall Parkette-Playground	87,550	-	87,550	0.00%	Documents submitted to Purchasing Services for Quote and RFP. Construction Spring 2012
1	PK-6338-11	Maple Airport Park-Playground	41,200	-	41,200	0.00%	Documents submitted to Purchasing Services for Quote and RFP. Construction Spring 2012
5	PK-6352-11	Uplands Chair Lift Replacement	1,026,800	1,916	1,024,884	0.20%	Project awarded to successful contractor. Construction to commence in summer of 2012.
		PK5 Parks - Development Total	29,256,498	11,184,264	18,072,234		
		REC Recreation					
0	RE-9503-10	Fitness Centre Equipment Replacement	200,000	192,019	7,981	96.00%	In progress-expected completion March 31, 2012
2	RE-9504-08	Pierre Berton Discovery Centre	1,500,000	841,285	658,715	56.10%	In progress-end date unknown at this time
3	RE-9511-11	Vellore Fitness Centre Equipment	355,350	-	355,350	0.00%	Expected completion December 2012
5	RE-9513-11	City Playhouse Theatre- Lighting	46,835	37,687	9,148	80.50%	Project completed, awaiting final invoices
1	RE-9514-11	MacMillan Farm Business Plan	103,000	-	103,000	0.00%	In progress-end date March 31, 2012
1	RE-9516-11	Pierre Berton Museum Study	92,700	-	92,700	0.00%	Project not started
		REC Recreation	2,297,885	1,070,991	1,226,894		
Project Complete. Awaiting Debenture Financing.							
4	RE-9510-10	Block 11 Community Centre Land	12,109,729	12,109,728	1	100.00%	Project complete. Awaiting Debenture Financing
		Project Complete. Awaiting Debenture Financing.	12,109,729	12,109,728	1		
		REC Recreation Total	14,407,614	13,180,719	1,226,895		

COMM. OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report
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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		DTS Development & Transportation					
3	1231-0-04	Major Mackenzie Watermain	1,608,000	1,047,510	560,490	65.10%	DC Repayment - Development Driven
2	1312-0-99	Martingrove/Langstaff Road	394,000	171,184	222,816	43.40%	Project Complete. To be closed in Q01-2012
4	1332-0-00	Bass Pro Mills Interch	17,076,500	15,464,130	1,612,370	90.60%	DC Repayment - Development Driven
4	1414-2-03	McNaughton Rd Extension	9,264,284	9,212,172	52,112	99.40%	DC Repayment - Development Driven
1	1420-0-02	OPA 601 Klein/Nashville 2002	178,000	45,840	132,160	25.80%	Study completion anticipated Q3 2012
1 & 3	1489-0-03	Teston Rd PD #7 2003	4,600,000	3,931,788	668,212	85.50%	DC Repayment - Development Driven
2	1546-0-05	Rainbow Creek Drainage/Erosion	62,000	20,438	41,562	33.00%	Study completion anticipated Q3 2012
0	1547-0-05	Sidewalks Streetlights	354,625	132,593	222,032	37.40%	DC Repayment - Development Driven
4	1548-0-05	Swlk Stlights Major Mackenzie	240,000	-	240,000	0.00%	DC Repayment - Development Driven
0	1582-0-06	Engineering Design Criteria St	100,800	-	100,800	0.00%	Study completion anticipated Q1 2013
1 & 3	1583-0-06	Hwy 400/America Overpass EA	291,800	243,510	48,290	83.50%	Study completion anticipated Q4 2012
4	1584-0-06	Hwy 427/Fogal Rd. Mid-Block	4,305,000	3,238,825	1,066,175	75.20%	DC Repayment - Development Driven
2	1585-0-06	Langstaff Road PD 5 Watermain	2,369,000	940,166	1,428,834	39.70%	DC Repayment - Development Driven
1	1587-0-06	PD 8 Pump Station Decommission	36,000	36,607	(607)	101.70%	Study Complete
4	1589-0-06	Rutherford Rd PD 6 E. Watermain	3,932,000	3,272,077	659,923	83.20%	DC Repayment - Development Driven
0	1590-0-06	Sediment/Erosion Control Study	52,000	46,622	5,378	89.70%	Study completion anticipated Q3 2012
0	1593-0-06	Stormwater Mgm Retrofit Study	52,000	49,671	2,329	95.50%	Study completion anticipated Q3 2012
4	1596-0-06	Vaughan Corp Centre Servicing	282,200	205,281	76,919	72.70%	Study completion anticipated Q3 2012
2	1597-0-06	Zenway Blvd PD 5 Watermain	355,000	-	355,000	0.00%	DC Repayment - Development Driven
4	1634-0-06	Stormwater Management Strategy	70,000	64,696	5,304	92.40%	Study completion anticipated Q4 2012
4	DT-7001-08	Block 11 Valley Crossing	9,044,607	14,195,144	(5,150,537)	156.90%	DC Repayment - Development Driven. Over-budget due to year-end audit accrual
2	DT-7002-07	Huntington -Hwy 7 to Langstaff	1,751,000	1,751,000	-	100.00%	DC Repayment - Development Driven
3 & 4	DT-7004-07	Black Creek Optimization Study	221,500	154,914	66,586	69.90%	Study completion anticipated Q3 2012
4	DT-7007-07	OPA 332 Sanitary Sewer Outlet	1,149,000	1,144,800	4,200	99.60%	DC Repayment - Development Driven
4	DT-7011-07	OPA 620 East West Collector EA	256,000	383,643	(127,643)	149.90%	Study completion anticipated Q3 2012. Negative variance due to increase in scope of project from the addition of work from the addition of work funded by the TTC regarding the extension of Spadina Subway
2	DT-7012-07	PD 5 West Woodbridge Watermain	1,063,000	-	1,063,000	0.00%	DC Repayment - Development Driven
1	DT-7013-08	PD 9 Watermain Interconnection	72,000	-	72,000	0.00%	Awaiting invoice from York Region for repayment
0	DT-7016-08	Engineering Master Plan	517,250	414,947	102,303	80.20%	Study completion anticipated Q4 2012
2	DT-7018-09	Zenway / Fogal Sanitary Sub-Tr	1,681,000	956,872	724,128	56.90%	DC Repayment - Development Driven
2	DT-7019-09	Fogal Road Reconstruction	469,000	188,139	280,861	40.10%	DC Repayment - Development Driven
4	DT-7020-10	Block 12 Valley Crossings	2,060,000	1,961,905	98,095	95.20%	DC Repayment - Development Driven
0	DT-7021-09	Ped. & Bike Signage Implementa	50,000	-	50,000	0.00%	On-going implementation
4	DT-7023-09	Signalized Intersection Ductin	103,000	36,870	66,130	35.80%	DC Repayment - Development Driven
4	DT-7024-11	Bass Pro Mills Dr / Locke St W	355,350	-	355,350	0.00%	DC Repayment - Development Driven
2	DT-7025-09	Huntington Road Class EA	628,500	-	628,500	0.00%	Study completion anticipated Q4 2013
0	DT-7026-09	Phase 2 Drainage Study - Flood	360,500	141,222	219,278	39.20%	Study completion anticipated Q4 2012

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4	DT-7027-09	Millway Ave. / Apple Mill Rd.	367,910	-	367,910	0.00%	Study completion anticipated Q4 2013
4	DT-7028-09	OPA 620 Infrastructure Design	772,500	403,036	369,464	52.20%	On-going / Subject to OPA 620 Development
0	DT-7032-09	Water & Wastewater Master Plan	563,800	299,383	264,417	53.10%	Study completion anticipated Q4 2012
0	DT-7033-09	Storm Drainage & Storm Water M	355,500	64,483	291,017	18.10%	Study completion anticipated Q4 2012
0	DT-7034-09	Sidewalk & Streetlights	2,200,000	-	2,200,000	0.00%	DC Repayment - Development Driven
2	DT-7036-09	Rainbow Creek Sanitary Pumping	247,200	-	247,200	0.00%	Development Driven
2	DT-7039-10	Napa Valley/Avdell SWM Pond Im	75,000	-	75,000	0.00%	Study completion anticipated Q2 2013
0	DT-7040-10	Ped.& Bike Master Plan Impleme	557,370	-	557,370	0.00%	On-going implementation
3	DT-7041-10	Major Mack. PD6 West Watermain	463,500	389,514	73,986	84.00%	DC Repayment - Development Driven
1	DT-7043-10	OPA 332 Sanitary Sewer Outlet	1,140,000	1,144,581	(4,581)	100.40%	DC Repayment - Development Driven. Negative variance due to year-end audit accrual
2	DT-7044-10	Huntington Rd-Hwy 7 to Langsta	2,575,000	1,273,482	1,301,518	49.50%	DC Repayment - Development Driven
0	DT-7045-11	Block 11 Valley Road Crossings	618,000	-	618,000	0.00%	DC Repayment - Development Driven
1 & 3	DT-7046-10	Highway 400 Widening Works	1,519,250	-	1,519,250	0.00%	Awaiting invoice from MTO for repayment
2	DT-7047-10	Huntington Road - Hwy 7 to Lan	1,648,000	349,458	1,298,542	21.20%	DC Repayment - Development Driven
2	DT-7048-10	Ashbridge Cr SW Mgmt Pond Imp	370,000	-	370,000	0.00%	Study completion anticipated Q4 2013
0	DT-7049-10	SW Mgmt Pond Monitoring Pro.	154,500	-	154,500	0.00%	Study completion anticipated Q4 2013
0	DT-7050-10	Road Pavement Accept. Protocol	61,800	-	61,800	0.00%	Study completion anticipated Q2 2013
0	DT-7052-11	Engineering DC Background Upda	103,000	-	103,000	0.00%	Study completion anticipated Q4 2012
0	DT-7054-11	Water Loss Control System Feas	257,500	-	257,500	0.00%	Study completion anticipated Q3 2013
0	DT-7056-11	Pedestrian & Bicycle Network I	223,410	-	223,410	0.00%	On-going implementation
4	DT-7057-11	Bass Pro Mills Drive Repairs	484,100	384,159	99,941	79.40%	Subject to invoicing from Mills Mall
4	DT-7058-11	Black Creek Regional Storm Imp	257,500	-	257,500	0.00%	Study completion anticipated Q3 2013
4	DT-7065-11	Millway Avenue Widening & Real	6,592,000	-	6,592,000	0.00%	Subject to development / Subway construction
4	DT-7066-11	Steeles West Station Infrastructure	3,090,000	-	3,090,000	0.00%	Subject to development / Subway construction
3 & 4	DT-7068-11	Highway 7 Bus Rapid Transit Re	309,000	-	309,000	0.00%	Subject to York Region BRT Project
3 & 4	DT-7070-11	VMC & Regional Centre Transpor	309,000	-	309,000	0.00%	Study completion anticipated Q4 2012
4	DT-7071-11	Portage Parkway Extension Clas	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
4	DT-7073-11	Portage Parkway Widening Class	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
3	DT-7075-11	PD6 West Major Mackenzie Drive	1,133,000	-	1,133,000	0.00%	DC Repayment - Development Driven
4	DT-7076-11	Block 12 Valley Crossings	515,000	1,388,400	(873,400)	269.60%	DC Repayment - Development Driven. Over-budget due to year-end audit accrual
0	DT-7079-11	Inflow & Infiltration Reductio	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
0	DT-7080-11	Transportation Master Plan Mod	82,400	-	82,400	0.00%	Study completion anticipated Q4 2013
0	PL-9010-07	Vaughan Official Plan-Transp	133,900	133,936	(36)	100.00%	Study completion anticipated Q3 2012
4	EN-1721-08	Sidewalk Construction - Bathur	51,500	-	51,500	0.00%	DC Repayment - Development Driven
	DTS Development & Transportation Total		93,408,056	65,282,998	28,125,058		

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		ENG Engineering Services					
City Wide	1568-0-05	Street Sign Inventory & Assessment Pt. 1 a & b To determine the state of the existing stop signs and to indicate any deficiencies that are required to meet industry standards Pt. 2 Street Sign Inventory & Assessment (ER)	150,000	66,116	83,884	44.10%	Pt. 1a - Project 100% complete. Pt. 1b - Project 100% complete. Pt. 2 - 2011 Project 100% complete for two City blocks. Pt. 3 - 2012 Project for other City blocks pending.
1	1575-0-05	Road Reconstruction 2006 Pre- Engineering Pt. 1 - RFP 05-248/ T06-106 Pt. 2A - RFP 05-249 / T06-112 Pt. 2B - RFP 05-249 / Rimwood Subdivision \$47,013.41 (DF)	250,000	218,517	31,483	87.40%	Project to be closed in Q2-2012 as the Design Account is not required during the maintenance period. Rimwood (Pt. 2B) approved in 2011 Budget EN-1660-11, project reopened. Pt. 1 - Design & construction 100% complete and is off maintenance. Pt. 2A - Design & construction 100% complete and is off maintenance. Pt. 2B - Rimwood Design 100% complete. Construction 100% complete and is on maintenance until Oct. 12, 2013.
4	1624-0-06	Langstaff Watermain Crossing T11-301 Just west of Dufferin Street (WR)	314,500	686	313,814	0.20%	EN-1624-11 consolidated into this account. Award pending on January 31, 2012. Construction to start in Q2-2012.
City Wide	EN-1662-07	Sidewalk Infill Program Infilling of missing link sidewalks on Regional Roads Pt. 1 - Jane Street Missing Link south of Teston Q10-028 Pt. 2 - Jane St E side Major Mackenzie to Norwood Ave - Site plan Q11-002 (DC)	155,000	57,960	97,040	37.40%	"Ad-hoc" project in response to complaints Pt. 1 - Construction 100% complete and is on maintenance until August, 2012. Pt. 2 - Construction 100% complete and is on maintenance until May, 2013.
N/A	EN-1671-07	Cross Asset Optimization Configure our Strategic Assessment and Analysis to cross analyze and optimize various asset classes (roads, bridges, sewers, WM, etc.) (RR)	155,000	23,237	131,763	15.00%	Project Deferred to a later date. Project to be completed in conjunction with Capital project EN-1778-10.
4	EN-1678-07	Pedestrian Signal - Thornhill Woods Q10-118 at new District Park south of Coltrane Dr Relocated to Autumn Hill/ Chopin Blvd (DC)	54,000	14,081	39,919	26.10%	Project to be closed in Q01-2012 Construction 40% complete and will not be completed. Final Invoice pending from Contractor prior to closing the project.

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3 & 4	EN-1696-08	Portage Parkway Extension 407/ ETR Long Term Maintenance Highway 400 Bridge (T)	515,000	-	515,000	0.00%	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Construction 100% complete and is on maintenance until Oct, 2012. To be paid to MTO as per Council extract dated April 11, 2005 upon commissioning of the bridge which is now open.
5	EN-1711-08	Road Widening & Intersection Improvements T11-290 Bathurst St and Atkinson Ave (T)	407,250	42,391	364,859	10.40%	EN-1711-11 consolidated into this account. Design 100% complete. Construction 70% complete.
1	EN-1719-08	Class Environmental Assessment - Bowstring Arch Bridges Humber Bridge Trail at M. Mackenzie & Hwy # 27 McEwen Bridge on Kirby Rd at Huntington Rd. (RR)	99,700	90,424	9,276	90.70%	Consultant (AECOM) working on research and compiling information for report. Environmental Study Report to be completed in Q2-2012.
1	EN-1723-08	Road Upgrade & Watermain Replacement Lester B. Pearson and Main St Pt. 1 - Watermain T11-123 Pt. 2 - Roadworks (DF&W)	695,300	191,020	504,280	27.50%	EN-1804-10 Watermain Replacement for Lester B. Pearson St & Main St consolidated into this account. Pt. 1 - Construction 100% complete and is on maintenance until September, 2013. Pt. 2 - Working on roadwork Design for spring, Q3-2012 Construction start.
4	EN-1728-08	Peelar Rd Culvert Replacement T11-086 at Exchange Avenue (G)	975,410	743,813	231,597	76.30%	Construction 100% complete and holdback release pending.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
City Wide	EN-1731-09	Pre-Engineering Pavement Management Program Perform preliminary engineering, design, survey and geotechnical work for road rehabilitation. Pt.1-2010 Pavement Management Program Pt.2-King High Drive Area WM & Road Res/ Rehab Pt.3-Road Rehab 2010 for Cold Creek & King Vaughan Pt.4-2011 Pavement Management Program (PMP) Pt.5-Pine Valley Drive Streetlighting from Steeles to CNR tracks Pt.6-Kleinburg Estates WM Replacement & Road Rehabilitation Pt.7-Walkway Lighting at Aberdeen C.C. Pt.8-Cold Creek Road - Nashville to Kirby Rd. Pt.9-Dufferin St. Additional Lanes for Fire Station Pt.10-Geotechnical for PMP 2012 to 2013 (DF)	824,000	308,321	515,679	37.40%	Source of Design funds for 2009 projects to start in 2010. Delayed due to ISF projects in 2009. Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete, tendered in November, 2011 Pt. 7 - Design 10% complete, Construction in 2013 pending council approval Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 75% complete.
1	EN-1733-09	Watermain Replacement on Major Mackenzie Dr (Civic Centre) T11-029 Keele St to approx. 100m east of CNR/ GO Rail Overpass (WR)	1,802,500	398,550	1,403,950	22.10%	EN-1733-11 consolidated into this account. Design 100% complete. Construction 75% complete.
City Wide	EN-1736-09	Accessibility for Ontarians with Disabilities Act, 2005 Hire Consultant to ensure compliance with Act as it relates to accessibility to the existing infrastructure. (T)	103,000	31,880	71,120	31.00%	Valdor Engineering checking legislation for guidelines. Phase 1 completed in December of 2010. Phase 2 of assignment to be completed in Q4-2012.
4	EN-1739-09	(Region) Keele Street Watermain Relocation - Design Replace watermain from Steeles Ave to Snidercroft Rd Hire Regional Consultant to complete Design on City's behalf. (W)	206,000	-	206,000	0.00%	To be undertaken by the Region of York as part of their Keele Street reconstruction project in 2014. Detail Design start by R.V. Anderson pending.
4	EN-1747-09	Highway 7 Sidewalk Construction Q10-029 N side from Langstaff Rd to Thornhill Woods Drive. (DC)	67,000	51,081	15,919	76.20%	Construction 100% complete and holdback release pending.
City Wide	EN-1750-09	Geodetic Control Survey Monumentation Horizontal and Vertical control / benchmarks (GR)	50,000	-	50,000	0.00%	Working on RFP for 2012.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
City Wide	EN-1752-09	Municipal Structure Inspection and Reporting Required structure inspection every two years (RR)	61,000	1,960	59,040	3.20%	Regulatory inspection of all City owned bridges. Requested additional funding in 2011 budget under EN-1862-11. Project to be closed and consolidated into EN-1862-11 in Q2-2012
1	EN-1753-09	Sidewalk Design and Construction on Kirby Road T11-034 Keele St to Dufferin St (DC & GT)	1,030,000	597,767	432,233	58.00%	EN-1753-11 consolidated into this account. Design 100% complete. Construction 60% complete.
1	EN-1754-09	Sidewalk and Streetlighting Design and Construction on Teston Road Dufferin St to Bathurst St (DC)	1,339,000	-	1,339,000	0.00%	EN-1754-11 consolidated into this account. Design assignment awarded, to be tendered in Q3-2012.
City Wide	EN-1756-09	Sidewalk & Streetlighting Program to support New Development Pt. 1 - DELETED - (N side of Rutherford Rd - Dufferin to Bathurst) Pt. 2 - N side of Hwy 7 - Hwy 27 to Vaughan Valley Blvd Pt. 3 - W side of Hwy 27 - Hwy 7 to Langstaff Rd Pt. 4 - S side of Rutherford Rd - Dufferin to Confederation Pkwy Pt. 5 - N side of Rutherford Rd - Barrhill Rd to Dufferin St Pt. 6 - DELETED - (S side of Rutherford Rd - Dufferin to Bathurst) Pt. 7 - S side of Teston Rd - Jane St to Keele St T10-196 Pt. 8 - W side of Keele St - south of Teston Rd T10-196 Pt. 9 - S side Langstaff Rd - Hwy # 27 to Hydro corridor Pt. 10 - Langstaff Sidewalk, Dufferin to Hwy # 7 (DC)	4,047,960	880,060	3,167,900	21.70%	EN-1706-08 Sidewalk Infill Program & EN-1794-10 Additional Funding for Sidewalk Construction to Support New Development consolidated into this project. Pt. 1 - DELETED - now proposed under EN-1859-11 Pt. 2 - Design 100% complete, to be tendered in Q2-2012. Pt. 3 - Design 100% complete, to be tendered in Q2-2012. Pt. 4 - To be included in 2016 Regional Works Pt. 5 - To be included in 2016 Regional Works Pt. 6 - DELETED - now proposed under EN-1859-11 Pt. 7 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 8 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 9 - To be completed by Development/ Transportation Engineering Dept. - Regional Work Pt. 10 - Construction 100% complete. Regional invoice paid.
4	EN-1757-09	Traffic Signal Edgeley Blvd and Bass Pro Mills Dr (DC)	129,000	511	128,489	0.40%	Design complete. To be tender in January, 2012 for Q3-2012 Construction start.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
City Wide	EN-1761-10	Traffic Signal Improvements - install new assistance equipment for pedestrians (T)	50,000	-	50,000	0.00%	Project 100% complete. Waiting for final invoice.
5	EN-1769-09	Thornhill Drainage Storm Water Management Facility Hire Consultant to completed Environmental Assessment/ Public Consultation for the design of SWM facility near Gallanough Park. (GTR)	500,000	45,384	454,616	9.10%	Environmental Assessment file advertised in January 2011. Project completed. Final Design to commence in 2012.
City Wide	EN-1778-10	Water Sewer Management System - Consultant's fee for development and implementation with "CAFÉ" model (W&SR)	77,250	-	77,250	0.00%	Project Deferred to a later date. Project to be completed in conjunction with Capital project EN-1671-07.
City Wide	EN-1780-09	Sidewalk and Streetlight Infil Program in Older Areas Construction of new sidewalk links and streetlighting in older areas. Pt. 1 - Steeles Ave at Martin Grove - \$20,000 est Pt. 2 - Pine Valley Street Lighting T11-085 - \$123,000 est Pt. 3 - Bathurst St & Beverley Glen Q10-514 - \$60,000 est Pt. 4 - Royal Appin Cr & Agostino Cr and Village Green Dr & Woolacott Rd Q10-029 - \$4000 est Pt. 5 - Kipling Ave & Woodbridge Ave Intersection StreetLight - \$12,255 (G)	227,000	163,888	63,112	72.20%	"Ad-hoc" project in response to residential complaints. Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 3 - Construction 100% complete and is on maintenance until May, 2013. Pt. 4 - Construction 100% complete and holdback release pending. Pt. 5 - To be completed by Public Works Using our account
City Wide	EN-1785-10	2010 Pavement Management - Construction Pt. 1 - East Vaughan T10-263 Pt. 2 - West Vaughan T10-347 Pt. 3 - King High Dr, Lawrie Rd, Concord Rd & Vaughan Blvd Road Rehabilitation and Watermain Replacement T11-018 Pt. 4 - Kleinburg Area Road Rehabilitation & WM Replacement T11-354 (DF)	4,641,000	2,456,223	2,184,777	52.90%	Pt. 1 - Construction 100% complete and holdback release pending. Pt. 2 - Construction 100% complete and holdback release pending. Pt. 3 - Construction 65% complete. Related to EN-1811-10. Pt. 4 - Construction start pending for Q1-2012.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
City Wide	EN-1796-10	Traffic Calming - Various Locations Pt. 1 - Summeridge/ Autumn Hill/ Ashberry Blvd/ Vellore Wood Blvd (\$17,200) Pt. 2 - Traffic Calming Improvements - Summeridge and Autumn Hill Pt. 3 - Traffic Calming Improvements (T)	187,770	98,279	89,491	52.30%	"Ad-hoc" project in response to residential complaints. Pt. 1 - Landscaping completed by Parks and Forestry Operations Department. Pt. 2 - Construction 100% complete and is on maintenance until Aug, 2012. Pt. 3 - Crosswalk markings 100% complete.
4	EN-1811-10	Road Reconstruction and Watermain Replacement T11-018 - east Concord Area, King High, Lawrie, Concord and Vaughan Blvd. (DF&W)	2,060,000	1,078,505	981,495	52.40%	Related to EN-1785-10 2010 Pavement Management - Road Rehabilitation Pt. 3. Construction 65% complete.
2	EN-1813-10	Clarence St Slope Stabilization - at Wycliffe Avenue Pt. 1 - North of Wycliffe - T11-276 Pt. 2 - South of Wycliffe - (T)	575,000	338,312	236,688	58.80%	Pt. 1 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 2 - RFP Pending
2	EN-1814-10	Highway # 27 Sidewalk Construction T10-086 - east side only from Ashbridge Cir to Medallion Blvd. (DC)	340,000	120,026	219,974	35.30%	Construction 100% complete and holdback release is pending.
4	EN-1822-09	Intersection improvement at Viceroy Road & Dufferin Street (ISF) - new right turn lane (G)	140,000	43,196	96,804	30.90%	Design 100% complete. Regional approval not granted. Project cancelled. Project will be closed by Finance when ISF reporting is finalized.
City Wide	EN-1823-10	Traffic Signal - Various Locations (DC)	177,000	8,356	168,644	4.70%	"Ad-hoc" project(s) in response to Council's approval. Some funds transferred to EN-1827-09 to cover concrete traffic medians.
1	EN-1824-10	Traffic Signal - City view Blvd & Shelbourne Dr (DC)	129,000	-	129,000	0.00%	Developer transferred work to City. City reviewing if warrant has been met. If warrant met, project to be tender in Q1-2012 for Q4-2012 Construction start.
1	EN-1831-11	Watermain Replacement T11-354 - Various Kleinburg Street (WR)	1,838,550	-	1,838,550	0.00%	To be complete in conjunction with EN-1785-10 Pavement Management, Part 4. Construction start pending for Q1-2012.
1	EN-1832-11	Rural Road Upgrade on Cold Creek Rd T11-329 -Nashville Road to Kirby Road (G)	607,700	509,476	98,224	83.80%	Construction 95% complete and holdback release pending.
4	EN-1838-11	Design and Construction of Langstaff Road Sidewalk - Dufferin St to Spinnaker Way (DC)	309,000	-	309,000	0.00%	Deferred, to be included with future York Region 2016 construction.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
5	EN-1840-11	2011 Pavement Management Program - Pt. 2, Thornhill Area T11-257 (GTR)	5,875,000	2,709,560	3,165,440	46.10%	Construction 95% complete and holdback release pending.
City Wide	EN-1842-11	Traffic Data Collecting Equipment - to replace and buy new traffic equipment (T)	87,550	18,558	68,992	21.20%	Project 100% complete. Waiting for final invoice.
City Wide	EN-1843-11	Traffic Signal Improvements - install new assistance equipment for pedestrians (T)	206,000	62,300	143,700	30.20%	Project 100% complete. Waiting for final invoice.
City Wide	EN-1848-11	Traffic Sign Assessment - review existing signs to ensure that they meet current standards (T)	51,500	11,741	39,759	22.80%	Project 100% complete. Waiting for final invoice.
City Wide	EN-1849-11	Oversize Street Name Sign Blades - installation of oversize street name sign blades at City's signalized intersections (T)	61,800	54,650	7,150	88.40%	EN-1849-12 Oversize Street Name Sign Blades consolidated into this project in Q2-2012. Part I 100% complete. Part II will commence in 2012
2 & 3	EN-1854-11	Pine Valley Dr. Culvert Headwall and Spillway Repair - north of Langstaff Road (GT)	125,000	-	125,000	0.00%	RFP issued in December 2011, assignment to commence in Q2-2012
4	EN-1856-11	Design and Construction of Dufferin Street Sidewalk & Streetlighting - Langstaff Rd to Rutherford Rd (DC)	587,100	43	587,057	0.00%	Contract to be awarded in Q2-2012, construction to commence in Q3-2012.
4	EN-1857-11	Design of Dufferin Street Sidewalk (East side) - Rutherford Rd to Major Mackenzie Drive (DC)	66,950	-	66,950	0.00%	Detailed design 30% complete.
4	EN-1859-11	Design and Construction of Rutherford Road Sidewalk and Streetlighting - Dufferin Street to Bathurst Street (DC)	2,163,000	-	2,163,000	0.00%	Project to be undertaken by York Region in 2017.
4	EN-1860-11	Traffic Signal Installation - T11-226 - at Applewood Cres and Portage Parkway	142,140	18,008	124,132	12.70%	Construction 20% complete.
City Wide	EN-1862-11	Municipal Structure Inspection and Reporting Required structure inspection every two years (RR)	123,600	12,211	111,389	9.90%	Regulatory inspection of all City owned bridges. RFP to be issued in Q1-2012, assignment to commence in Q2-2012
4	EN-1863-11	Intersection Improvements - T11-101 Highway # 7 & Edgeley Blvd. - new right turn lane (GT)	315,000	162,624	152,376	51.60%	Construction 30% complete. Delayed due to Bell relocates. Related to EN-1820-09, Part 2 (ISF)
4	EN-1865-11	Design and Construction of missing Jane Street Sidewalk and Streetlighting - Steeles Ave to Rutherford Road (DC)	360,500	14,311	346,189	4.00%	To be tendered in Q3-2012.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
1	DP-9017-10	Major Mackenzie Drive Streetscape - Keele Street to Hill Street (DC & other)	1,991,824	110,317	1,881,507	5.50%	To be tendered in Q2-2012, construction to commence in Q3-2012
		ENG Engineering Services	37,446,854	11,754,343	25,692,511		
Project Completed by Region. Following up with Region on Invoicing.							
3	1476-2-03	(Region) Weston Rd Swk/Stlighting Rutherford Rd to Major Mackenzie Dr (DC)	946,736	30,756	915,980	3.20%	Project to be closed after final Regional invoice paid. Construction 100% complete. Region reviewing outstanding invoicing of project.
1	1510-0-04	(Region) Weston Rd Swk/Stlights Major Mackenzie Dr to Teston Rd (DC)	730,000	363,931	366,069	49.90%	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1511-0-04 below. Reviewing Regional invoicing for Q2-2012 processing.
1	1511-0-04	(Region) Teston Rd Swk/Stlights Weston Rd to Jane St (DC)	730,000	654,537	75,463	89.70%	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1510-0-04 above. Region reviewing outstanding street lighting works and invoicing of project.
1	EN-1664-07	(Region) Jane St Sdwlk & Strlightng Teston Rd to Brandon Gt/ Ahmadiyya Ave (DC)	350,000	-	350,000	0.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Region reviewing outstanding invoicing of project.
4	EN-1751-09	(Region) Dufferin Street Sidewalk and Streetlighting Steeles Ave to Glen Shields Ave N limit Design and construction works (T)	283,250	141,349	141,901	49.90%	Project to be closed after final Regional invoice paid. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Region reviewing outstanding invoicing of project.
4	EN-1819-09	(Region) Dufferin Street Centre Median at King High Drive (G)	97,850	-	97,850	0.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Region reviewing outstanding invoicing of project.
Project Completed by Region. Following up with Region on Invoicing			3,137,836	1,190,573	1,947,263		

COMM. OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report

4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
Project Complete. On maintenance.							
3 & 4	1421-3-04	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge (DC)	14,364,000	14,062,940	301,060	97.90%	Project to be closed at the end of maintenance and resolution of outstanding issues. Construction 100% complete and is on maintenance until Oct, 2012.
3, 4	1558-0-05	Hwy 7 Sidewalk Pt. 1 - Hwy # 7 Pine Valley to Weston T08-003 Pt. 2 - Interchange Way south of Hwy 7 Q11-003 (DC)	515,000	211,553	303,447	41.10%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and the maintenance period ended in June, 2010. Pt. 2 - Construction 100% complete and is on maintenance until June 2013.
1	1564-0-05	Major Mackenzie SW & STL Q10-032 From Islington Ave west to proposed park walkway (DC)	235,000	43,976	191,024	18.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2012.
4	EN-1650-07	Baldwin Ave Culvert Rehabilitation T09-468 COMRIF funded project (G&DF)	600,000	553,153	46,847	92.20%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2012.
City Wide	EN-1654-07	2007 Pavement Management - Construction Pt. 1 T07-034 Rural Road Upgrade Pt. 2 T07-104 Road Resurfacing - Woodland Area Pt. 3 T07-103 Road Resurfacing - Thornhill, Maple Pt. 4 T08-001 Road Resurfacing/ Reconstruction Pt. 5 T09-219 Road Resurf./ Reconst. - Thornhill (WR&DF)	9,261,000	8,968,762	292,238	96.80%	Project to be closed at the end of the maintenance period. Pt. 1 Construction 100% complete and maintenance period ended in Nov, 2009. Pt. 2 Construction 100% complete and maintenance period ended in Nov, 2009. Pt. 3 Construction 100% complete and maintenance period ended in Dec, 2009. Pt. 4 Construction 100% complete and maintenance period ended in June, 2010. Pt. 5 Construction 100% complete and is on maintenance until July, 2012. Related to EN-1770-09 Thornhill Area WM Replacement.
1	EN-1660-11	Rimwood Subdivision Road Reconstruction T11-035 (G)	2,060,000	1,225,191	834,809	59.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2013.
4	EN-1663-07	Keele Street Sidewalk Completing missing links between Langstaff Rd and Rutherford Rd T11-048 (DC&T)	232,000	192,736	39,264	83.10%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until September, 2013.

COMM. OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report

4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
2	EN-1693-07	Guide Rail Replacement Pt. 1 Pine Valley Drive at Clubhouse Road Q07-210 Pt. 2 Thompson Creek Park Decorative Bollards Installation Q10-060 (RR&T)	227,703	57,917	169,786	25.40%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and maintenance ended in March, 2010. Pt. 2 - Construction 100% complete and is on maintenance until Aug., 2012.
2	EN-1707-08	Highway 27 Sidewalk & Streetlighting T09-193 Royalpark Way to Rutherford Rd - east side only (DC)	530,000	505,712	24,288	95.40%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until September, 2012.
City Wide	EN-1712-08	2008 Pavement Mgmt. Program to hire Consultants for Contract Administration (CA) and inspection of works during Construction (DF)	360,500	344,815	15,685	95.60%	Project to be closed at the end of the maintenance period. Pt. 1 T09-078 CA by Consultant - Construction 100% complete and is on maintenance until Sept. 2011. Linked to EN-1775-09, Pt. 1. Pt. 2 T09-094 CA by Consultant - Construction 100% complete and is on maintenance until Nov., 2011. Linked to EN-1775-09, Pt. 3. Pt. 3 T09-219 CA by Consultant - Construction 100% complete and is on maintenance until July, 2012. Linked to EN-1654-07, Pt. 5.
3 & 4	EN-1726-08	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge - additional funds for Construction and Design (DC)	6,128,500	5,343,974	784,526	87.20%	Project to be closed at the end of maintenance and resolution of outstanding issues. Funds from EN-1734-09 consolidated with EN-1726-08 in Q04-09. For Construction info see 1421-3-04.
City Wide	EN-1729-09	2009 Pavement Management Program - Construction Year 3 of the 5 year program established in 2007. Pt. 1 - 2009 Micro Surfacing T09-185 Pt. 2 - 2009 Road Resurf./ Rehabilitation - I, T09-236 Pt. 3 - 2009 Road Resurf./ Rehabilitation - II, T09-278 Pt. 4 - 2009 Road Resurf./ Rehabilitation - III, T09-452 (G)	4,379,028	4,056,648	322,380	92.60%	Project to be closed at the end of the maintenance period. Pt. 1 Construction 100% (80%) complete and is on maintenance until Aug, 2012. Remaining streets not completed due to design mix issues. Pt. 2 Construction 100% complete and is on maintenance until Oct, 2011. Pt. 3 Construction 100% complete and is on maintenance until May, 2012. Pt. 4 Construction 100% complete and is on maintenance until July, 2012.

COMM. OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report

4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
2	EN-1743-09	Mackenzie Street Slope Stability Investigation & Design Q11-014 Hire Consultant to complete report. (GT)	100,000	45,317	54,683	45.30%	Project to be closed at the end of the maintenance period. Construction is 100% complete and is on maintenance until June 2013.
5	EN-1773-09	Relocation of Servicing on Mullen Drive Q10-030 To provide servicing for two future residential lots off McMorran Crescent (SOPL)	62,000	53,777	8,223	86.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until June, 2012.
4	EN-1777-09	COMRIF - Baldwin Avenue Culvert Rehabilitation T09-468 Additional funds for Consultant (G)	62,000	40,108	21,892	64.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until May, 2012. This account is for the Contract Administration by the Consultant and is linked to EN-1650-07.
2	EN-1779-10	Steel Beam Guide Rail Replacement Q10-282 - north side of Willis Rd east of Riverside Dr (RR)	72,100	20,812	51,288	28.90%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2012.
City Wide	EN-1784-09	2009 Micro Surfacing - Part 1 (ISF) Various Locations T09-246 (G)	956,100	422,180	533,920	44.20%	Project to be closed at the end of the maintenance period. Construction 100% (80%) complete and is on maintenance until Aug. 2012. Remaining streets not completed.
3 & 4	EN-1786-10	Applewood Crescent Extension T04-219 - additional funding (DC)	618,000	241,048	376,952	39.00%	Project to be closed at the end of maintenance and resolution of outstanding issues. Additional funds for Construction and Design of Bridge over Hwy 400. For Construction info see 1421-3-04.
1	EN-1789-10	*CL* Road Rehabilitation - 2010 T10-194 Cold Creek Rd - Kirby to King Vaughan King-Vaughan Rd - Cold Creek to Albion - Vaughan (DF)	708,950	713,419	(4,469)	100.60%	Related to EN-1698-07 Pt. 2 Kirby Rd Slope Stabilization Construction 100% complete and is on maintenance until Dec. 2012.
1	EN-1790-10	Walkway Lighting Q10-098 - Butterfield Crescent & Fieldcroft Ct (T)	31,000	18,820	12,180	60.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2012.

COMM. OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report

4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
City Wide	EN-1793-09	2009 Micro Surfacing - Part 2 (ISF) T09-249 Various Locations (G)	1,930,600	473,675	1,456,925	24.50%	Project to be closed at the end of the maintenance period. Construction 100% (80%) complete and is on maintenance until November, 2012. Due to design mix issues, remaining streets not completed.
2	EN-1795-09	Martin Grove Road Watermain Replacement and Road Resurfacing/ Rehabilitation (ISF) T10-274 (G)	1,285,000	1,216,555	68,445	94.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until December, 2012. Issues with Design changes still to be resolved with the Consultant.
1	EN-1801-10	Traffic Signal Q10-119 Ahmadiyya Ave. & Bashir St. (DC)	53,600	46,226	7,374	86.20%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept. 2012.
1	EN-1805-10	Sidewalk Construction on Jane St Q11-002 - north of Rutherford Rd, east side from condos to medical centre plaza (DC)	31,000	22,781	8,219	73.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until May, 2013.
1,2 & 3	EN-1810-09	2009 Road Resurfacing/ Rehabilitation - Part A West Vaughan, Various Locations (ISF) T09-271 (G)	5,920,800	3,662,211	2,258,589	61.90%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2012.
4 & 5	EN-1817-09	Road Resurfacing/ Rehabilitation - East Vaughan, Thornhill Area, Various Locations (ISF) T09-286 (G)	2,026,500	1,294,343	732,157	63.90%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until June, 2012.
1 & 4	EN-1818-09	Road Resurfacing/ Rehabilitation - East Vaughan, Maple Area, Various Locations (ISF) T09-285 (G)	2,630,700	2,104,191	526,509	80.00%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until June, 2012.
3 & 4	EN-1820-09	Intersection Improvements (ISF) - new right turn lane Pt. 1 Weston Rd & Chancellor Drive T10-324 Pt. 2 Highway # 7 & Edgeley Blvd. T11-101 (G)	255,000	253,652	1,348	99.50%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction is 100% complete and is on maintenance until May, 2013. Pt. 2 - Construction 100% complete and is on maintenance until Nov., 2013. Related to EN-1863-11

COMM. OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report

4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
1	EN-1825-10	Greenbrooke Dr. Drainage Improvements T11-035 - at north side in drainage easement. (GT)	35,000	5,088	29,912	14.50%	Project to be closed at the end of the maintenance period. Incorporated into the Rimwood Subdivision Road Reconstruction Project under EN-1660-11. Construction 100% complete and is on maintenance until Oct., 2013.
5	EN-1826-09	Road Reconstruction in the Thornbank Area, Thornhill (ISF) T10-025 Elmbank Rd, Erica Rd, Oakbank Rd & Thornbank Rd. (G)	7,442,400	2,243,526	5,198,874	30.10%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Dec, 2012.
2	EN-1827-09	Traffic Signal T10-138 - Zenway & New Huntington Road (DC)	159,000	152,698	6,302	96.00%	Project to be closed at the end of the maintenance period. Construction is 100% complete and is on maintenance until February, 2013.
5	EN-1828-10	Thornbank Area Road New Sanitary Sewer - T10-025 (SR)	222,070	204,564	17,506	92.10%	Project to be closed at the end of the maintenance period. Construction of sewer 100% complete and is on maintenance until Dec., 2012. Costing breakdown per homeowner pending. Linked to EN-1826-09 Road Reconstruction in the Thornbank Area, Thornhill (ISF).
City Wide	EN-1830-11	2011 Top Lift Asphalt T11-102 - Various Locations (G)	1,184,500	405,778	778,722	34.30%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2013.
1, 4 & 5	EN-1855-11	2011 Pavement Management Program - Pt. 1, Maple & Concord Area T11-008 (RR & G)	3,350,000	1,996,194	1,353,806	59.60%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2013.
2	EN-1910-11	Entranceway Feature Improvement - at Islington Avenue & Kiloran Avenue	25,000	24,715	285	98.90%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Oct., 2013. Included in revised 2011 Capital Budget as per Council Extract dated Sept. 27, 2011.
Project Complete. On maintenance.			68,054,051	51,229,055	16,824,996		
ENG Engineering Services Total			108,638,741	64,173,971	44,464,770		

COMM. OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report

4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		PWA Public Works - Administration					
0	1361-2-04	Water Filling System	164,860	106,409	58,451	64.50%	Working with Development Engineering to find a location
4	1363-0-05	Servicing-Dufferin Winter Work	160,000	332	159,668	0.20%	On hold pending results from yard needs study
0	1609-0-06	Drinking Water Quality Mgm	93,500	83,977	9,523	89.80%	Internal Audits and Maintenance of DWQMS, On going
4	1610-0-06	Dufferin Street Works Yard	488,000	4,134	483,866	0.80%	On hold pending results from yard needs study
4	1614-0-06	Rehabilitation of Hillside/Hwy	320,000	44,418	275,582	13.90%	Awaiting Permits from TRCA
4	1617-0-06	Storm Pond Sediment Removal119	37,000	-	37,000	0.00%	Awaiting Permits from TRCA
0	PW-2001-08	Storm Water Pond Aeration Devi	355,000	-	355,000	0.00%	Study underway
2	PW-2007-07	Storm Pond Sediment - Pond 94	36,000	-	36,000	0.00%	Awaiting Permits from TRCA & MNR
4	PW-2009-07	Storm Pond Sediment - Pond 119	37,000	-	37,000	0.00%	Awaiting Permits from TRCA
0	PW-2011-08	Group Street Light Re-Lamping	103,000	96,642	6,358	93.80%	Project completed. To be closed Q01-2012
0	PW-2012-07	Curb & Sidewalk Replace	4,260,500	4,109,558	150,942	96.50%	Work ongoing
0	PW-2013-07	Street Light Pole Replacements	1,896,760	1,786,707	110,053	94.20%	Work ongoing
0	PW-2015-07	Watermain Protection	1,060,000	898,262	161,738	84.70%	Finalizing work and awaiting final invoices
0	PW-2016-07	Sewer Assessment	247,420	188,213	59,207	76.10%	Work ongoing
0	PW-2017-07	Antennas For SCADA Wireless	263,249	10,341	252,908	3.90%	Negotiation with YRP for location approval and YR Operations
0	PW-2018-08	I/C Watermeter Calibration Pro	258,000	254,925	3,075	98.80%	Project completed. Close Q01 2012
2	PW-2021-08	Tall Grass Trail Rehabilitation	280,000	3,633	276,367	1.30%	Request for Permit from TRCA & Consulting
0	PW-2028-09	Sediment Removal from Storm Po	300,000	185,449	114,551	61.80%	Project ongoing
0	PW-2028-10	Sediment Removal-Storm Pond	300,000	-	300,000	0.00%	Project underway
0	PW-2030-10	Water System Flow Analysis	51,500	-	51,500	0.00%	Pending design
0	PW-2032-10	New Works Yards Study	100,000	62,888	37,112	62.90%	Finalizing report. Awaiting invoices.
0	PW-2033-09	ISF Street Light Conversion	1,500,000	1,453,528	46,472	96.90%	ISF Project complete. Will be closed when ISF reporting is finalized
1	PW-2034-10	Hope Radio Tower Study & Impr.	51,500	-	51,500	0.00%	Approval for access from YRP
& 2 & 3	PW-2042-11	Energy Efficient Upgrade at th	31,520	20,578	10,942	65.30%	Work Underway
		PWA Public Works - Administration Total	12,394,809	9,309,994	3,084,815		

COMM. OF LEGAL
Open Capital Project Spend Report
4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		BYL Enforcement Services					
0	BY-2508-10	Animal Shelter Lease Hold Improvement	519,100	950,848	(431,748)	183.20%	Over budget due to year-end accruals. Additional funds to be approved yearly for Promissory Note.
0	BY-2510-10	Animal Licensing Software	46,400	5,737	40,664	12.40%	Project near completion awaiting final invoices
		BYL Enforcement Services Total	565,500	956,585	(391,084)		
		CLK City Clerk					
0	1053-1-01	Document Management System	229,243	208,737	20,506	91.10%	Consultant's engagement completed generating business case, functional & technical specs.
0	CL-2505-09	High Density Mobile Shelving Units	206,000	122,140	83,860	59.30%	Installation of additional mobile shelving units pending.
0	CL-2507-10	Access & Storage Equip Archive	28,000	15,539	12,461	55.50%	Microfilm scanner/reader unit purchase complete. Map/plan cabinet sourcing by Purchasing Dept. in progress.
		CLK City Clerk Total	463,243	346,416	116,827		
		RL Real Estate					
1	18-0-01	Maple Valley PI/Avondale	12,435,088	12,194,501	240,587	98.10%	Ongoing
1	CO-0054-09	Vaughan Hospital Land Development	80,000,000	62,109,520	17,890,480	77.60%	Ongoing
1	CO-0063-11	Maple Manor	340,900	-	340,900	0.00%	Maple Manor Mortgage discharged in Q1-2012. Land conveyed to City in Q1-2012.
4	CO-0064-11	MacMillian Farm Property	5,500,000	5,623,398	(123,398)	102.24%	Ongoing. Additional payment required when funds are collected. Council approved by-law to increase the budget to cover the land transfer tax and 3% administration recovery.
1	CO-0066-11	Block 40 Parkland Acquisition	5,356,000	5,342,725	13,275	99.80%	Ongoing
4	CO-0067-11	YCDSB Land Acquisition Block 189	4,169,500	4,230,967	(61,467)	101.50%	Project Complete Close Q01-2012. Council approved by-law to increase the budget to cover the land transfer tax and 3% administration recovery.
		RL Real Estate Total	107,801,488	89,501,111	18,300,377		

COMM. OF FINANCE/CITY TREASURER
Open Capital Project Spend Report
4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		BUD Budgeting & Planning					
0	BU-0001-10	Operating Budget Software Solution	51,500	41,723	9,777	81.00%	Initial Phase Complete - customizations pending for 2012
0	BU-0002-11	Questica Budget Software License	91,273	78,924	12,349	86.50%	Site License Purchased - balance related to implementation projects intended for 2012.
		BUD Budgeting & Planning Total	142,773	120,647	22,126		
		CFS City Financial Services					
0	CF-0053-09	Point of Sale Initiative	51,200	-	51,200	0.00%	Project to begin in 1st quarter 2013.
		CFS City Financial Services Total	51,200	0	51,200		
		RI Reserves & Investments					
0	RI-0047-07	PSAB Fixed Assets Review	309,000	174,053	134,947	56.30%	Ongoing. Systems updates required
0	RI-0056-10	Implementation of Corp. Asset Mgt System	227,000	-	227,000	0.00%	Project delayed
0	RI-0060-11	Development Charge Background	150,000	34,918	115,082	23.30%	Ongoing. Expected completion Q3-2012
0	RI-0065-11	Measuring Environmental Sustainability	65,000	45,000	20,000	69.20%	Phase 1 - sustainability guidelines development - expected completion Q2-2012. Phase 2 - testing of sustainability metrics expected completion Q4-2012
		RI Reserves & Investments Total	751,000	253,971	497,029		

COMM. OF PLANNING
Open Capital Project Spend Report
4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		BS Building Standards					
0	BS-1000-11	Large Drawing Scanner/Plotter	46,350	-	46,350	0.00%	Continuing with Background work in conjunction with the ITM Department.
0	BS-1003-11	Building Depart Computer System	695,250	-	695,250	0.00%	Continuing with Background work in conjunction with the ITM Department. (The consultants have submitted their final report.)
		BS Building Standards Total	741,600	0	741,600		
		DP Development & Urban Design					
1 & 4	DP-9004-07	Vellore -Master Plan Study	111,000	-	111,000	0.00%	On Hold Pending OPA Review
4 & 5	DP-9012-09	Centre Street Corridor Urban Design	103,000	61,132	41,868	59.40%	Scheduled Completion 3rd Quarter 2012
4	DP-9013-09	Steeles Avenue Corridor OPA 62	185,400	120,536	64,864	65.00%	Scheduled Completion 3rd Quarter 2012
4	DP-9018-10	Concord West Streetscape Masterplan	92,700	63,432	29,268	68.40%	Scheduled Completion 2nd Quarter 2012
		DP Development & Urban Design Total	492,100	245,100	247,000		
		PLN Policy Planning					
2-5	9822-0-03	Highway 7 Implementation Policy Study	60,000	-	60,000	0.00%	On Hold. Pending OPA Review
1	9825-0-05	Hwy 400 Employment Study	182,783	153,041	29,742	83.70%	Ongoing - completion Q1 - 12
1 & 5	PL-9003-07	Vaughan Official Plan Review	3,324,340	3,165,142	159,198	95.20%	Ongoing - completion Q1 - 12
1	PL-9015-09	Measuring Environmental Sustainability	80,000	-	80,000	0.00%	Ongoing - completion Q4 - 12
3	PL-9023-11	Weston Road and Highway 7 Secondary Plan	298,000	-	298,000	0.00%	Ongoing - completion Q2 - 13
4	PL-9024-11	Concord Centre Secondary Plan	93,000	-	93,000	0.00%	Ongoing - completion Q1 - 14
0	PL-9025-11	Natural Heritage Network (NHN)	52,400	-	52,400	0.00%	Ongoing - completion Q2 - 13 - Phase 1
1 & 4	PL-9026-11	Vaughan Mills Centre Secondary	278,000	-	278,000	0.00%	Ongoing - completion Q4 - 14
		PLN Policy Planning Total	4,368,523	3,318,183	1,050,340		

LIBRARY
Open Capital Project Spend Report
4th Quarter Ending December 31, 2011

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Comments
		LIB Library Services					
0	LI-4504-09	Library Technology Program	280,000	169,715	110,285	60.60%	Computers purchased in Q1/12
1	LI-4508-09	Civic Centre Resource Library-Materials	1,740,000	430,080	1,309,920	24.70%	Purchases to continue as project proceeds
1	LI-4519-09	Civic Centre Resource Library-Construction	1,000,000	-	1,000,000	0.00%	Architect design work anticipated Q2/12
2 & 5	LI-4529-10	Assistive Tech-Persons Disabil	24,000	14,955	9,045	62.30%	Final purchases anticipated for Q1/12
0	LI-4531-11	Replace of RFID Security Equip	500,400	396,104	104,296	79.20%	Progressing - completion by Q2/12
4	LI-4532-11	North Thornhill Branch Library	3,062,550	346,898	2,715,652	11.30%	Design completion - Q2/12; Construction - Q3/12
		LIB Library Services Total	6,606,950	1,357,752	5,249,198		

City of Vaughan
Closed Capital Projects Report for 4th Quarter ending December 31, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
BF Buildings & Facilities				
8020-0-04 *CL* North Thornhill CC - Land	9,233,016	8,882,327	350,689	96.20%
BF-8212-09 *CL*Vellore Hall-Replace Roof	41,200	38,110	3,090	92.50%
BF-8223-09 *CL*Garnet A Williams CC Copp	128,750	128,757 -	7	100.00%
BF-8225-09 *CL* Dufferin Clark CC Replace	128,750	128,749	1	100.00%
BF-8248-09 *CL* Al Palladini Replace Saun	41,200	15,941	25,259	38.70%
BF-8280-10 *CL* Al Pal CC-New Cycling	322,400	321,684	716	99.80%
BF-8287-10 *CL* JOC-Repl. Front Entrance	77,250	77,226	24	100.00%
BF-8293-10 *CL*Restoration of Splashpad	30,900	30,925 -	25	100.10%
BF-8368-11 *CL*Electricl Cabinet for Mapl	21,630	21,630	-	100.00%
BF Buildings & Facilities	10,025,096	9,645,349	379,747	96.21%
BYL Enforcement Services				
BY-2509-10 *CL* Animal Shelter Consultant	-	-	-	0.00%
BYL Enforcement Services	-	-	-	0.00%
DP Development & Urban Design				
DP-9005-07 *CL*Islington Streetscape Stud	118,300	118,946 -	646	100.50%
DP-9006-07 *CL*Carville District Streetsc	113,500	112,085	1,415	98.80%
DP Development & Urban Design	231,800	231,031	769	99.67%
DTS Development & Transportation				
DT-7029-09 *CL*Woodbridge Core Focus Area	-	-	-	0.00%
DT-7030-09 *CL*Jane/Rutherford Focus Area	-	-	-	0.00%
DTS Development & Transportation	-	-	-	0.00%
ENG Engineering Services				
1269-4-04 *CL* UM07* Uplands Storm Sewer	2,763,479	1,706,467	1,057,012	61.80%
1445-0-03 *CL*Rural Road Upgrading	100,000	70,239	29,761	70.20%
1451-0-04 *CL*2005 Pre-Eng Road Resurfac	97,000	12,663	84,337	13.10%
1483-2-04 *CL* Road Reconstruction	1,945,000	1,620,777	324,223	83.30%
1484-0-04 *CL* 2005 Pre/Eng Road Recon	200,000	119,743	80,257	59.90%

City of Vaughan
Closed Capital Projects Report for 4th Quarter ending December 31, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
1498-0-03 *CL* Old Yonge/Mill 2003	941,790	734,347	207,443	78.00%
1554-0-05 *CL* Asphalt Overlay -Various	900,000	268,135	631,865	29.80%
1577-2-06 *CL*10 Road Resurfacing 2006	2,320,000	2,303,085	16,915	99.30%
1578-0-05 *CL* Rural Road Upgrading 2005	4,044,000	3,465,438	578,562	85.70%
1607-0-06 *CL* Simmons St Reconstruction	530,000	489,002	40,998	92.30%
1626-0-06 *CL*Rd Reconstrtn 2007 Pre Eng	250,000	250,286 -	286	100.10%
EN-1643-07 *CL*Hawman Ave Road Recon	824,590	751,833	72,757	91.20%
EN-1653-07 *CL*10 Geotech - Roads Cons Pr	100,000	51,035	48,965	51.00%
EN-1655-07 *CL* Pre-Eng Pavement Mgmt	380,528	358,269	22,259	94.20%
EN-1698-07 *CL* Kirby Rd Slope Stabiliztn	609,000	567,483	41,517	93.20%
EN-1702-08 *CL*Rd Rehabilitation-Fran Dri	1,110,500	1,109,761	739	99.90%
EN-1704-08 *CL* 2008 Pavement Mgmt Progr	6,592,000	6,283,051	308,949	95.30%
EN-1705-08 *CL*Top Lift Asphalt-2008-Vari	124,000	55,748	68,252	45.00%
EN-1713-08 *CL*Clarence SPark Dr Road Reh	1,180,000	981,966	198,034	83.20%
EN-1749-09 *CL*Monsheen Drive Area Improv	1,502,145	1,450,645	51,500	96.60%
EN-1760-09 *CL* Traffic Calming	667,975	667,975 -	1	100.00%
EN-1767-09 *CL*Oakbank-Thornbank Area Rd	319,288	82,388	236,900	25.80%
EN-1775-09 *CL*Pavement Management Progra	3,573,000	3,024,564	548,436	84.70%
EN-1783-09 *CL*Traffic Signal-Zenway Blvd	130,000	103,547	26,453	79.70%
ENG Engineering Services	31,204,295	26,528,447	4,675,847	85.02%
ETD Economic & Technology Develop.				
ET-3006-08 *CL*Kleinburg Economic Develop	100,300	91,748	8,552	91.50%
ETD Economic & Technology Develop.	100,300	91,748	8,552	91.47%
FRS Fire and Rescue Services				
FR-3532-09 *CL* Fire Apparatus for St7-10	600,000	602,120 -	2,120	100.40%
FRS Fire and Rescue Services	600,000	602,120 -	2,120	100.35%
PK2 Parks - Operations				
PO-6726-11 *CL*Stage Replace & Folding Ch	20,600	19,972	628	96.90%
PK2 Parks - Operations	20,600	19,972	628	96.95%

City of Vaughan
Closed Capital Projects Report for 4th Quarter ending December 31, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
PK5 Parks - Development				
PK-6235-09 *CL*UV1-N8Hillside Pk(Blk 33W)	1,265,600	1,262,335	3,265	99.70%
PK-6255-09 *CL*RINK-Woodbr Exp Soccer Fld	96,000	92,144	3,856	96.00%
PK5 Parks - Development	1,361,600	1,354,479	7,121	99.48%
PLN Policy Planning				
9817-0-04 *CL* Employment Land Needs	29,000	-	29,000	0
9812-0-01 *CL* Regional Road 7 Land Use	325,171	325,171	-	100.00%
9823-0-05 *CL* Future Community Planning	30,000	-	30,000	0
PLN Policy Planning	384,171	325,171	59,000	84.64%
PWA Public Works - Administration				
1620-0-06 *CL*StrmPond Sediment Remov 97	36,000	-	36,000	0
PW-2002-07 *CL*Storm Pond Sediment-Pond15	166,000	163,453	2,547	98.50%
PW-2022-08 *CL* Rehabilitation and Rplcmt	314,150	-	314,150	0
PW-2046-11 *CL* Rehab of Pedestrian C	60,000	36,278	23,722	60.50%
PW-2047-11 *CL* Rdway Weather Information	63,036	64,741	1,705	102.70%
PW-2048-11 *CL*Tporary Sgnge for Heritage	28,900	28,824	76	99.70%
PWA Public Works - Administration	668,086	293,296	374,790	43.90%
01000 City of Vaughan	44,595,948	39,091,613	5,504,334	87.66%

City of Vaughan
Attachment 5: Closed Capital Projects Report for Quarter 1, 2 & 3, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
AV Access Vaughan				
AV-3004-09 *CL* Access Vaughan - Phase 2	45,300	41,475	3,825	91.60%
AV Access Vaughan	45,300	41,475	3,825	91.56%
BF Buildings & Facilities				
7951-2-03 *CL* Maple CC Expansion 2003	6,945,728	6,739,623	206,105	97.00%
7960-0-02 "CL* Vellore Village CC 2002	6,790,000	6,777,581	12,419	99.80%
7965-0-04 *CL* Dufferin Clark-Rink & Exp	3,555,100	3,543,228	11,872	99.70%
7972-0-02 "CL* Maple Arena-Replace Roof	186,460	150,794	35,666	80.90%
8026-0-04 "CL* Father Bulfon CC-Roof	294,000	274,524	19,476	93.40%
8084-0-06 "CL*Merino Centennial Ctr-Roof	98,000	81,778	16,222	83.40%
BF-8095-07 "CL* Al Palladini- Air-Condit	53,500	53,497	3	100.00%
BF-8127-07 *CL* Dufferin Clark-Heat Pump	51,500	51,405	95	99.80%
BF-8130-07 *CL* G. A. Williams-Heat Pump	77,500	77,471	29	100.00%
BF-8149-09 "CL" Father Erm Bulfon Outdoor	82,400	80,969	1,431	98.30%
BF-8162-07 *CL*Woodbridge Yard-Ovrhd Door	61,800	42,195	19,605	68.30%
BF-8173-07 *CL* Al Palladini CC Heat Pump	51,500	45,932	5,568	89.20%
BF-8197-09 *CL* Al Palladini CC. Rep Hall	77,250	77,250	-	100.00%
BF-8199-09 *CL* Dufferin Clark CC Outside	36,050.00	36,423.00	(373.00)	101.00%
BF-8221-09 *CL* Vellore School Reno Kitch	20,600	13,081	7,519	63.50%
BF-8224-09 *CL*Al Palladini CC Copper Pip	128,750.00	128,694.00	56.00	100.00%
BF-8241-09 *CL*Garnet A William Runn Trac	30,900.00	30,900.00	-	100.00%
BF-8276-10 *CL*Chancellor CC-Resurf Bocce	30,900.00	30,900.00	-	100.00%
BF-8294-10 *CL* Garnet CC Arena Sprinkler	25,750	25,750	-	100.00%
BF-8298-10 *CL* Beaverbrook House-Exterio	66,950	64,390	2,560	96.20%
BF Buildings & Facilities	18,664,638.00	18,326,385.00	338,253.00	98.19%
COR Corporate				
37-3-05 "CL* Civic Centre-Temp Accomod	3,540,000	3,543,791	- 3,791	100.10%
CO-0058-09 *CL*Woodlot Acquisition Blk 39	6,203,620	6,203,620	-	100.00%
CO-0059-10 *CL*Parkland Acquisition	1,000.00	865.00	135.00	86.50%
COR Corporate	9,744,620.00	9,748,276.00	(3,656.00)	100.04%

City of Vaughan
Attachment 5: Closed Capital Projects Report for Quarter 1, 2 & 3, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
ENG Engineering Services				
1396-0-04 *CL* (Region) Shady Vale Lane	141,000.00	-	141,000.00	0
1563-0-05 *CL* Langstaff Road Reconstion	3,803,421	3,679,466	123,956	96.70%
EN-1656-07 *CL* Top Lift Asphalt-Variou	954,000	346,323	607,677	36.30%
EN-1659-07 *CL* King-Vaughan Rd Upgrading	412,000	286,735	125,265	69.60%
EN-1677-07 *CL* Ped Signal-New Westminist	54,000	45,443	8,557	84.20%
EN-1695-07 *CL* Bridge Rehab-Centre Strt	286,000	279,022	6,978	97.60%
EN-1724-08 *CL*Traffic Signal-Bathurst St	129,000	-	129,000	0.00%
EN-1727-08 *CL*Pedestrian Signal-Melville	52,000	43,697	8,303	84.00%
EN-1732-09 *CL*Top Lift Asphalt-2009 Vari	152,559	131,959	20,600	86.50%
EN-1782-09 *CL* Strategic Asset Mgmt Pla	51,500	36,035	15,465	70.00%
EN-1834-11 *CL* Sidewalk Replace-Islingt	50,000	-	50,000	0.00%
ENG Engineering Services	6,085,480.00	4,848,680.00	1,236,801.00	79.68%
DTS Development & Transportation				
DT-7006-07 *CL* City-Wide Transportation	98,000	97,850	150	99.80%
DTS Development & Transportation	98,000	97,850	150	99.85%
FLT Fleet Management				
FL-5085-07 *CL* Parks-New Vehicles/Equip	130,500	63,609	66,891	48.70%
FL-5086-07 *CL* Parks - New Equipment	169,000.00	119,871.00	49,129.00	70.90%
FL-5096-08 *CL* Parks - Equipment Replac	154,500.00	124,453.00	30,047.00	80.60%
FL-5097-08 *CL* Parks-Equipment Replace	252,350	184,882	67,468	73.30%
FL-5100-08 *CL* Public Works-Roads-Equip	77,250	57,237	20,013	74.10%
FL-5108-09 *CL* Enforcement-Vehicle Repl	180,250	137,350	42,900	76.20%
FL-5110-09 *CL* Parks - Vehicle Replace	329,600	264,141	65,459	80.10%
FL-5111-09 *CL* Public Works-Rds-Vehicle	185,400	122,857	62,543	66.30%
FL-5112-09 *CL*Public Works-Water & Waste	149,350	131,086	18,264	87.80%
FL-5114-09 "CL*Public Works-Water & Waste	231,750	186,625	45,125	80.50%
FL-5115-09 *CL*Parks - Small Equip Replac	30,900.00	31,102.00	(202.00)	100.70%
FL-5117-09 "CL* Public Works-Rds-New Veh	195,700	160,056	35,644	81.80%
FL-5118-09 "CL* Parks - New Vehicles	329,600	318,620	10,980	96.70%
FL-5119-09 *CL* Building & F - Equipm	103,000.00	84,778.00	18,222.00	82.30%
FL-5127-10 *CL* PW-Waste Mgmt Vech	36,100.00	18,400.00	17,700.00	51.00%
FL-5128-10 *CL*PW-Roads-Vehicle Rep	56,700.00	33,613.00	23,087.00	59.30%

City of Vaughan
Attachment 5: Closed Capital Projects Report for Quarter 1, 2 & 3, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
FL-5129-10 *CL* PW-Roads-New Vehic	144,200.00	84,300.00	59,900.00	58.50%
FL-5133-10 *CL* Bylaw Enforce-Vehicle Repl	36,100.00	19,410.00	16,690.00	53.80%
FL-5135-10 *CL* Eng. Develop-New Vehicle	41,200.00	18,400.00	22,800.00	44.70%
FL-5138-10 *CL* Parks - Hort - New Veh	96,800.00	63,649.00	33,151.00	65.80%
FL-5139-10 "CL* Parks - Vehicle Replace.	267,800	206,264	61,536	77.00%
FL-5140-10 "CL* Parks - Equip Replacement	144,200	115,294	28,906	80.00%
FL-5142-10 *CL* Parks - New Vehicles	190,600.00	113,706.00	76,894.00	59.70%
FL-5143-10 "CL* Parks - New Equipment	139,100	104,565	34,535	75.20%
FL-5145-10 *CL* Parks-Forestry-Equip Rep	144,200	86,665	57,535	60.10%
FL-5146-10 *CL* PW-Roads-New Vehic	360,500.00	275,029.00	85,471.00	76.30%
FL-5182-11 *CL* Parks - New Equipment	20,600	12,263	8,337	59.50%
FL-5183-11 *CL* Parks - New Equipment	20,600	12,263	8,337	59.50%
FL-5189-11 *CL* Parks - New Equipment	20,600	12,189	8,411	59.20%
FLT Fleet Management	4,238,450.00	3,162,677.00	1,075,773.00	74.62%
FRS Fire and Rescue Services				
3136-0-03 *CL* FireStn7-9Land	990,168	990,168	-	100.00%
3136-2-04 *CL* Fire Stn 7-9 W Vaugh-Const	4,878,205.00	4,809,137.00	69,068.00	98.60%
3155-0-02 *CL* Fire Stn 7-8 E Vaughan	5,530,319	5,460,274	70,045	98.70%
3262-0-05 *CL* Compreh Staff Develop	100,000.00	100,000.00	-	100.00%
FR-3521-10 *CL* Repl Oper Emerg Veh 79-54	57,600.00	55,461.00	2,139.00	96.30%
FR-3527-08 *CL* New Veh for Fire Preventio	36,050.00	29,252.00	6,798.00	81.10%
FR-3533-09 *CL* Design New Fire St 7-10	145,000.00	144,201.00	799.00	99.40%
FR-3542-09 *CL* Replac Fire Prev Veh 79-57	36,050.00	28,306.00	7,744.00	78.50%
FR-3543-09 *CL* Replac Fire Prev Veh 79-58	36,050.00	30,388.00	5,662.00	84.30%
FR-3545-09 *CL* Repl Fire Prev Veh 79-60	38,000.00	28,267.00	9,733.00	74.40%
FR-3546-09 *CL* Replac Fire Prev Veh 79-61	38,000.00	25,372.00	12,628.00	66.80%
FR-3547-09 *CL* Replac Fire Prev Veh 79-62	38,000.00	26,195.00	11,805.00	68.90%
FR-3548-09 *CL* Repl Fire Prev Veh 79-70	36,050	25,372	10,678	70.40%
FR-3549-10 *CL* Replac Fire Prev Veh 79-69	36,050.00	36,859.00	(809.00)	102.20%
FR-3552-10 *CL* Fire Comm. Voice Recorder	36,050.00	36,050.00	-	100.00%
FRS Fire and Rescue Services	12,031,592.00	11,825,302.00	206,290.00	98.29%

City of Vaughan
Attachment 5: Closed Capital Projects Report for Quarter 1, 2 & 3, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
HR Human Resources				
HR-2500-07 *CL*PeopleSoft Enterp Ph II-HR	247,000.00	229,537.00	17,463.00	92.90%
HR Human Resources	247,000.00	229,537.00	17,463.00	92.93%
ITS Information & Tech. Management				
IT-3000-07 *CL*Enterp Comp/Facilities Upg	659,000.00	658,963.00	37.00	100.00%
ITS Information & Tech. Management	659,000.00	658,963.00	37.00	99.99%
LIB Library Services				
LI-4528-10 *CL* Fire Alarm Sys Ugrde-Vari	29,000	28,928	72	99.80%
LI-4527-10 *CL*New Civic Ctr Library-Land	2,475,000.00	2,475,090.00	(90.00)	100.00%
LIB Library Services	2,504,000.00	2,504,018.00	(18.00)	100.00%
PK2 Parks - Operations				
PO-6714-10 *CL* Recycling	110,690	110,656	34	100.00%
PK2 Parks - Operations	110,690	110,656	34	99.97%
PK5 Parks - Development				
5833-6-04 *CL*Maple Streetscape Ph 3	250,680.00	220,829.00	29,851.00	88.10%
PK-6087-09 *CL*Bktball Crt Repair/Replace	127,400	131,387	3,987	103.10%
PK-6117-07 *CL*UV1-N3 Block 39-Des & Con	768,900.00	758,668.00	10,232.00	98.70%
PK-6122-07 *CL* Thornhill Woods Pk UV2-N3	728,200.00	694,442.00	33,758.00	95.40%
PK-6131-07 *CL* Playground Repair & Repl	1,382,104.00	1,374,170.00	7,934.00	99.40%
PK-6175-08 *CL*UV2-D3(Block 10 Dist Park)	3,147,165.00	3,147,126.00	39.00	100.00%
PK-6193-08 *CL*UV2-N21 (Bl 18) s/w Corner	498,972.00	494,033.00	4,939.00	99.00%
PK-6200-09 *CL*Oakbank Pond-Water Quality	77,250	72,364	4,886	93.70%
PK-6214-08 *CL*McNaughton Prem Soccer Fie	1,158,750.00	1,158,728.00	22.00	100.00%
PK-6238-09 *CL* Recycling	75,000	72,661	2,339	96.90%
PK-6282-10 *CL*Soccer Field Redev-Various	110,210	70,766	39,444	64.20%
PK-6283-11 *CL* Maxey Park-Bocce Courts	61,800	61,800	-	100.00%
PK5 Parks - Development	8,386,431.00	8,256,974.00	129,457.00	98.46%
PLN Policy Planning				
PL-9009-07 *CL*Yonge Street Area Study	301,500.00	305,818.00	(4,318.00)	101.40%
PLN Policy Planning	301,500.00	305,818.00	(4,318.00)	101.43%

City of Vaughan
Attachment 5: Closed Capital Projects Report for Quarter 1, 2 & 3, 2011

	Total Budget	Total Actual	Total Variance	Percentage Spent
PWA Public Works - Administration				
FL-2023-08 *CL*Repl Road Grader Unit #526	288,400.00	232,317.00	56,083.00	80.60%
PW-2003-07 *CL*Strm Pond Sediment-Pond 16	52,000	-	52,000	0.00%
PW-2014-08 *CL*King High Park Swale-Rehab	133,900	56,998	76,902	42.60%
PW-2025-08 *CL* Public Works-Additio Veh	46,350.00	33,151.00	13,199.00	71.50%
PWA Public Works - Administration	520,650.00	322,466.00	198,184.00	61.94%
REC Recreation				
RE-9501-07 *CL* Cultural Master Plan	93,000	86,499	6,501	93.00%
RE-9506-09 *CL*Vaughan Art Gallery Feasib	51,500	49,047	2,453	95.20%
RE-9507-09 *CL* Fitness Centre Equip-Acc	25,750	24,272	1,478	94.30%
RE-9508-08 *CL* Heritage & Archaeolo Pol.	71,500	54,292	17,208	75.90%
REC Recreation	241,750	214,110	27,640	88.57%
Total Closed Projects Quarter 1, 2 & 3, 2011	63,879,101	60,653,187	3,225,915	94.95%

Continuity Schedule for Reserve and Reserve Funds
City of Vaughan
As At December 31, 2011

Reserve Number	Description	Opening Balance Jan 1, 2011	Total Revenue	Total Expenses	Closing Balance Dec 31, 2011	Commitments	Balance after Commitments
Column 01							
60172	Bldg Standards Continuity	18,519,398	230,671	341,117	18,408,952	741,600	17,667,352
61009	Subdiv. Contrib. Royal Palm	113,412	1,425	-	114,837		114,837
61010	Subdivider Contributions	3,623,443	409,738	24,715	4,008,466		4,008,466
61011	Geodetic Bench	896,119	33,900	-	930,019	50,000	880,019
61012	Tree Replacement Fee	653,054	8,000	23,920	637,134	1,080	636,054
61013	Greenways - WEA	526,060	-	-	526,060		526,060
61014	Open Space - WEA	15,286	-	-	15,286		15,286
61015	Sewer Camera Inspection	1,567,697	51,146	-	1,618,843		1,618,843
61016	Catch Basin Repairs	78,000	-	-	78,000		78,000
61020	Recreation Land	44,334,125	3,695,854	13,662,901	34,367,077	668,219	33,698,858
61025	Gas Tax Reserve	16,392,753	7,547,965	5,206,083	18,734,635	17,462,942	1,271,693
61050	Entry Feature 427 / Hwy 7	135,717	1,705	-	137,422		137,422
61051	Municipal Rds & Infra Grant	1,769,174	-	894,905	874,269	611,878	262,391
61052	Investing in Ontario Grant	4,845,097	-	2,620,306	2,224,790	2,223,281	1,509
62010	CWDC - Engineering	71,052,506	7,727,360	10,317,610	68,462,256	39,656,114	28,806,142
62020	CWDC - Fire	2,377,780	667,147	3,079,077	(34,150)	1,025,209	(1,059,359)
62040	CWDC - Library Buildings	10,886,970	3,415,022	830	14,301,162	3,255,444	11,045,718
62050	CWDC - Library Materials	6,800,294	(2,206,502)	134,736	4,459,056	1,178,928	3,280,128
62060	CWDC - Management Studies	(2,215,481)	559,869	454,560	(2,110,172)	1,119,963	(3,230,135)
62080	CWDC - Parks Development	21,877,354	4,852,605	4,641,990	22,087,969	11,163,119	10,924,850
62090	CWDC - Public Works	8,274,375	795,684	983,777	8,086,283	1,091,568	6,994,715
62100	CWDC - Recreation	21,453,173	7,282,073	(1,225,763)	29,961,010	9,845,276	20,115,734
63070	D8-Rainbow Creek Drainage	2,835,801	35,628	-	2,871,429	41,562	2,829,867
63120	D13-Woodlot Acquisition	8,520,109	991,044	8,863,880	647,272	519,940	127,332
63150	D15-PD#5 W. Wdbridge Waterma	127,474	1,602	(0)	129,075	2,846,834	(2,717,759)
63153	D18-PD#6 W. Major Mac. Water	1,270	63,450	64,038	682	811,504	(810,822)
63154	D19-PD#6 E. Rutherford Water	249,153	19,590	-	268,744	1,814,533	(1,545,789)
63155	D20-PD#7 Watermain West	2,350,329	433,463	834,755	1,949,037	668,212	1,280,825
63158	D23-Dufferin/Teston Sanitary	768,164	9,651	-	777,815	848,000	(70,185)
63159	D24-Ansley Grove Sanitary	202,074	2,539	-	204,613		204,613
63160	D25 Zenway/Fogal Sub-Trunk	139,760	1,756	-	141,516	1,681,000	(1,539,484)
Column 01 Total		249,170,439	36,632,385	50,923,438	234,879,385	99,326,206	135,553,179

*DB-Developer Build - Reimbursement to developer build projects subject to funds available and approved capital budget.

Continuity Schedule for Reserve and Reserve Funds
City of Vaughan
As At December 31, 2011

Reserve Number	Description	Opening Balance Jan 1, 2011	Total Revenue	Total Expenses	Closing Balance Dec 31, 2011	Commitments	Balance after Commitments
Column 03							
60000	General Working Capital	26,856,909	1,427,351	-	28,284,260		28,284,260
60010	Tax Rate Stabilization Fund	21,757,165	1,363,280	-	23,120,445		23,120,445
60020	Vehicle Replacement	3,397,041	1,548,508	1,692,283	3,253,265	273,157	2,980,108
60030	Fire Equipment Replacement	3,016,223	1,142,577	1,024,887	3,133,913	476,098	2,657,815
60040	Insurance	1,282,306	3,553,160	3,167,000	1,668,466		1,668,466
60050	Water	26,367,425	6,084,339	1,855,260	30,596,504	6,309,594	24,286,910
60060	Waste Water (Sewer)	21,538,041	6,143,240	1,905,603	25,775,678	914,388	24,861,290
60070	Cemetery	13,342	-	-	13,342		13,342
60080	Suggestion Program	33,302	-	-	33,302		33,302
60085	Garnet A. Williams C.C. Rese	338,798	29,088	-	367,886		367,886
60090	Industrial Development	26,591	334	-	26,925		26,925
60100	City Playhouse	74,528	16,025	37,687	52,866	9,148	43,718
60110	Engineering Reserve	15,321,817	1,916,772	4,032,591	13,205,998	83,884	13,122,114
60120	Sale of Public Lands	5,535,233	103,100	6,334	5,631,998	13,546,108	(7,914,110)
60121	Management By Law Reserve	92,296	1,160	-	93,455		93,455
60122	Winterization Reserve	5,799,184	214,235	-	6,013,419		6,013,419
60125	Kleinburg Parking Reserve	42,724	537	-	43,260		43,260
60130	Election Reserve	383,255	307,602	213,160	477,697		477,697
60140	Employer Benefit Contributio	10,526,956	672,025	-	11,198,981		11,198,981
60145	WSIB Claims	560,641	82,161	-	642,802		642,802
60150	Heritage Fund	802,775	211,955	141,800	872,929	453,010	419,919
60170	Pre 99 -Bldgs. & Facil.	9,078,527	936,601	1,943,736	8,071,392	1,921,881	6,149,511
60171	Post 98 - Bldgs. & Facil.	7,669,095	1,366,619	474,482	8,561,231	1,422,562	7,138,669
60175	Planning Reserve	937,332	11,776	-	949,108		949,108
60180	Roads Infrastructure	8,120,326	574,544	1,696,699	6,998,171	2,222,615	4,775,556
60188	Parks Infrastructure	1,532,785	292,267	862,908	962,144	553,486	408,658
60189	Artificial Soccer Turf Reser	159,342	13,489	-	172,831		172,831
60190	Keele Valley Landfill	2,238,294	123,787	60,126	2,301,954	1,845,554	456,400
60192	City Hall Reserve	4,696,902	214,095	-	4,910,997	4,900,363	10,634
60195	Uplands Capital Improv. Res.	102,811	1,362	(7,648)	111,821	1,102,134	(990,313)
60196	Uplands Revenue Reserve	571,951	146,422	35,211	683,162	110,640	572,522
60200	Year End Expend. Reserve	2,794,495	614,563	318,910	3,090,148		3,090,148
61000	Senior Citizen Bequests	193,890	2,436	-	196,326		196,326
61030	Debenture Payments	21,186,223	2,329,223	(198,131)	23,713,576		23,713,576
61032	Debenture Payment-City Hall	8,767,963	1,121,144	-	9,889,107	9,707,813	181,294
Column 03 Total		211,816,485	32,565,775	19,262,899	225,119,361	45,852,435	179,266,926
Grand Total(s)		460,986,923	69,198,159	70,186,337	459,998,746	145,178,641	314,820,105

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