

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF APRIL 23, 2007

Item 1, Report No. 4, of the Budget Committee, which was adopted without amendment by the Council of the City of Vaughan on April 23, 2007.

1 STRATEGIC PLANNING DEPARTMENT BUDGET REVIEW

The Budget Committee recommends that this matter be referred to a future Budget Committee meeting for staff to provide the 2006 year-to-date actual expenditures and details of expenditures relating to Professional Fees.

Recommendation

The City Manager in consultation with the Senior Manager of Strategic Planning recommend:

- 1) That Attachment 1. 2007 Strategic Planning Department Budget be received.

Economic Impact

There is no economic impact.

Communications Plan

N/A

Purpose

To review the Strategic Planning department budget as requested at the February 27, 2007 Budget Committee meeting.

Background - Analysis and Options

At the February 27, 2007 Budget Committee it was requested that a report be prepared outlining the operating costs for the Strategic Planning department. The mandate of this department is to manage the strategic planning process as well as work closely with City departments to drive organizational performance improvement and strategic alignment with the Vaughan Vision strategic plan. This focus has been manifested in various projects such as organizing and managing the annual Council/Senior Management strategic planning workshop, providing research support to the Strategic Planning Committee, and collaborating with City departments in the implementation of strategic projects.

The budget has been prepared in accordance with the budget guidelines. As can be seen in Attachment 1 the operating costs as detailed in the 2007 proposed budget include the salary and benefits for the Senior Manager of Strategic Planning. The line item 7110 General Dept. Meals includes funds for meals consumed at Council/Senior Management Strategic Planning Workshops. The line item 7117 Corporate Management Meetings includes funds for the lodging and accommodation at Council/Senior Management Strategic Planning Workshops. The line item 7529 Professional fees was used in 2005 to pay for the cost of an external consultant to complete phase 1 of the Corporate Performance Measurement project and during 2006 was used to pay for a contract employee who worked on developing departmental business plans as part of phase 2 of the Corporate Performance Measurement project. The contract employee was also involved in the development of the "Celebrating Our Successes" report to citizens.

Additionally, as well as implementing the business planning project utilizing the contract employee has enabled the department to work on strategic projects in 2006 for the following departments; Public Works, Human Resources, Library, Parks-Forestry, Enforcement Services,

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and Clerks-Archives and Record Management. These projects focused on developing a strategic vision and goals which are aligned to the Vaughan Vision 2007 and assisting departments in improving performance.

Projects planned for 2007 include the completion of the departmental business plans and working on strategic projects for the following departments; Building and Facilities, Recreation and Culture, Engineering, and Development/Transportation Engineering. The ability to manage these projects will depend on funding to allow for the contract employee to be employed for all of 2007.

Relationship to Vaughan Vision 2007

This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved.

Regional Implications

N/A

Conclusion

The Strategic Planning Department budget has been presented for review by the Budget Committee.

Attachments

- 1) That Attachment 1. 2007 Strategic Planning Department Budget be received.

Report prepared by:

Thomas Plant MBA, MPA
Senior Manager of Strategic Planning

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 2, Report No. 4, of the Budget Committee, which was adopted without amendment by the Council of the City of Vaughan on April 23, 2007.

2 PROPOSED 2007 COUNCIL CORPORATE ADVERTISING SCHEDULE

The Budget Committee recommends:

- 1) That staff be directed to provide a rationalized approach with respect to inserting greetings in the various media in Vaughan including, if appropriate, relevant recognition of the broader multicultural community; and

 That Canada Day greetings be considered in this regard; and
- 2) That the following report of the Commissioner of Economic/Technology Development and Communications, dated April 17, 2007, be received.

Recommendation

The Commissioner of Economic/Technology Development and Communications, in consultation with the Director of Corporate Communications, recommends:

That this report be received for information only, as requested by the Budget Committee, 2007 Draft Operating Budget – Additional Information Request, February 19, 2007 and adopted by Council on March 19, 2007.

Economic Impact

The 2007 Council corporate advertising expenditures are included in the 2007 draft operating budget.

Communications Plan

Not applicable.

Purpose

The purpose of this report is to provide a summary of proposed expenditures in 2007 for the placement of Council corporate advertisements in local papers.

Background - Analysis and Options

The following information is provided in response to the request “That staff bring forward for Council’s review and approval a list of dates for Council Corporate advertising, including media outlets and estimated costs.”

Council Corporate Advertising is a Council budget item, administered by the Clerks Department. Ad production and placement is coordinated by the Corporate Communications Department. Each year, a series of “holiday greeting ads” are placed in local papers on behalf of the City of Vaughan and Vaughan Council.

Please note that the schedule is based on the placement frequency and selection of local newspapers used in 2006. The month of publication is stated in the schedule – specific dates of publication will be established when the ad placement is confirmed with the applicable newspaper.

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The proposed 2007 Council Corporate Advertising schedule is attached.

Relationship to Vaughan Vision 2007

Publication of the City Page advertisements supports the priority established in Vaughan Vision 2007 to strengthen the corporate image and identity.

This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved.

Regional Implications

Not applicable.

Conclusion

This report provides details of proposed expenditures for the placement of Council corporate advertisements in 2007.

Attachments

Proposed 2007 Council Corporate Advertising Schedule

Report prepared by:

Madeline Zito,
Director of Corporate Communications

Ted Hallas,
Manager of Corporate Communications

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 3, Report No. 4, of the Budget Committee, which was adopted, as amended, by the Council of the City of Vaughan on April 23, 2007, as follows:

By approving that the preferred option for calculating the Council budget be 50 cents per resident and that for the purposes of this calculation the population be factored as per the "Preferred Option" submitted by Councillor Meffe.

3 **COUNCIL BUDGET**

The Budget Committee recommends:

- 1) That the following methodology be used for calculating the Council budget:
 - Member of Council's salary + incidental expenses + benefits + Council copier; and
 - 62 cents per resident for all members of Council;
- 2) That the Strategic Planning Committee, during their deliberations with respect to governance issues, review opportunities for recouping monies relating to Regional functions and that receipt of such monies be deducted from the particular member's budget;
- 3) That the following report of the City Clerk, dated April 17, 2007, be received; and
- 4) That the memorandum from the City Manager, dated March 8, 2007, be received.

Recommendation

The City Clerk recommends:

- 1) That Council select the preferred option to be used for the 2007 Mayor, Regional Councillors and individual Ward Councillors budgets; and
- 2) That Council receive the 2007 draft Council Corporate budget.

Economic Impact

The economic impact will depend on the option selected.

Communications Plan

N/A

Purpose

To present the 2007 draft Corporate Council budget for consideration and provide options for consideration with respect to the Mayor, Regional Councillors and individual Ward Councillors budgets.

Background - Analysis and Options

This matter was previously the subject of a report to Budget Committee on February 6, 2007. At that time, the current population estimates presented were incorrect. Consequently the following report has been revised to reflect the correct figures and revised budget figures resulting from the application of the equalization formula. As well an additional option, Option 4, has been included for consideration that was discussed at the February 6th meeting.

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Up to and including 2002, the budgets of members of Council were similar in that the Local (Ward) Councillors had the same budgets, and the Regional Councillors had the same, although larger budget than the Local (Ward) Councillors. The Mayor’s budget was greater as was appropriate.

Over the years the variances in ward population increased and in 2002 a need was recognized to devise a formula to equalize funding for Local (Ward) Councillors to provide a more consistent level of service for constituents.

On February 10, 2003 Council approved and implemented an equalization formula (refer to the Council Extract - Attachment #1). Consequently the formula was applied and implemented commencing with the 2003 budget. At that time the formula was applied to the 2002 base budget. The budgets of the Local (Ward) Councillors were adjusted in accordance with the formula.

In subsequent years, the equalized bases became the bases upon which the formula was applied. This was done so that no budget would be less in any ensuing year. Last term, Council approved new ward boundaries to better equalize the ward populations and also directed that a further review be undertaken prior to the next election in 2009 (now 2010) (refer to the Council Extract - Attachment #2).

The new ward boundaries are now in place and the estimated rounded populations as at December 31, 2006 are:

Ward 1	61,100
Ward 2	55,000
Ward 3	46,800
Ward 4	48,800
Ward 5	<u>38,700</u>
Total	<u>250,400</u>

As a result of the new ward boundaries, the ward populations are now fairly equitable. If the current methodology of using the 2006 lowest Ward Councillor budget as the base is applied, the end result would be that a smaller ward will receive more funding than larger wards when the equalization formula is factored in.

In order to address this, an option being proposed is the establishment of a *new* base calculated by averaging the total 2006 Ward Councillors budgets. The equalization formula could be applied if Council desires.

The following options are being provided for Council’s consideration:

Option 1

It is suggested that a *new* base be calculated based on the average budgets of the Ward Councillors for 2006 (total Ward Councillors budgets divided by 5 which equals \$110,086). The Mayor’s budget would remain the same as 2006 (\$226,834) and the Regional Councillors budgets would remain the same as 2006 (\$144,905).

Under this option the proposed 2007 budget for Mayor, Regional Councillors and Ward Councillors would be:

Mayor	-	\$226,834
Regional Councillors	-	\$144,905
Ward Councillors	-	\$110,086

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Option 2

Applying the equalization formula using the *new* base (total Ward Councillors budgets divided by 5 which equals \$110,086)

Step 1

Average ward size (estimated population at December 31,2006 - 250,400/5) = 50,080

Step 2

Number of residents above the average:

Ward 1	61,100 minus 50,080 = 11,020
Ward 2	55,000 minus 50,080 = 4,920
Ward 3	46,800
Ward 4	48,800
Ward 5	38,700

Step 3

Ward Councillors Budget discretionary costs:

Budget minus (remuneration + incidental expenses + benefits + Council Corporate copier)
\$110,086 minus (\$66,090 +2,400 +16,525 + 1,200)

$$\$110,086 - 86,215 = 23,871$$

Step 4

Discretionary costs divided by ward average

$$\$23,871/50,080 = 0.48 \text{ per resident}$$

Step 5

Funding equalization for Ward Councillors:

Ward 1 – 11,020 x 0.48 =	\$5,290
Ward 2 – 4,920 x 0.48 =	\$2,362

Step 6

Equalization for Mayor and Regional Councillors

(Ward Councillors Budget Discretionary Costs x 5) + funding equalization for Wards 1 and 2) /4

$$(\$23,871 \times 5) + 7,652 / 4 \text{ minus } \$23,871 = \$7,880$$

Under this option the proposed 2007 budget for Mayor, Regional Councillors and Ward Councillors would be:

Mayor	(\$226,834 + 7,880)	=	\$234,714
Regional Councillor	(\$144,905 + 7,880)	=	\$152,785
Ward 1 Councillor	(\$110,086 + 5,290)	=	\$115,376
Ward 2 Councillor	(\$110,086 + 2,362)	=	\$112,448
Ward 3 Councillor		=	\$110,086
Ward 4 Councillor		=	\$110,086
Ward 5 Councillor		=	\$110,086

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Option 3

Using the existing methodology (lowest 2006 Ward Councillor budget as the base).

Step 1

Average ward size (estimated population at December 31, 2006 - 250,400/5) = 50,080

Step 2

Number of residents above the average:

Ward 1	61,100 minus 50,080 = 11,020
Ward 2	55,000 minus 50,080 = 4,920
Ward 3	46,800
Ward 4	48,800
Ward 5	38,700

Step 3

Ward Councillors Budget discretionary costs:

2006 Lowest Ward Councillor base budget = \$98,290

Budget minus (remuneration + incidental expenses + benefits + Council Corporate copier)
\$98,290 minus (\$66,090 + 2,400 + 16,525 + 1,200)

\$98,290 – 86,215 = 12,075

Step 4

Discretionary costs divided by ward average

\$12,075/50,080 = 0.24 per resident

Step 5

Funding equalization for Ward Councillors:

Ward 1 – 11,020 x 0.24 = \$2,645
Ward 2 – 4,920 x 0.24 = \$1,181

Step 6

Equalization for Mayor and Regional Councillors
(Ward Councillors Budget Discretionary Costs x 5) + funding equalization for Wards 1 and 2) / 4

(\$12,075 x 5) + 3,826 / 4 minus 12,075 = \$3,975

Under this option the proposed 2007 budget for Mayor, Regional Councillors and Ward Councillors would be:

Mayor	(\$226,834 + 3,975)	=	\$230,809
Regional Councillor	(\$144,905 + 3,975)	=	\$148,880
Ward 1 Councillor	(\$135,656 + 2,645)	=	\$138,301
Ward 2 Councillor	(\$109,711 + 1,181)	=	\$110,892
Ward 3 Councillor		=	\$ 98,290
Ward 4 Councillor		=	\$ 104,483
Ward 5 Councillor		=	\$ 98,290

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Option 4

Another option that could be used is to establish a set amount per resident to be added where the ward population is above the average as opposed to using the equalization formula to determine this amount. The amount could be set by Council from time to time as may be appropriate. The following option utilizes the new base as set out in Option 1 above and \$0.50 per resident.

Mayor	\$226,834
Regional Councillors	\$144,905
Ward Councillors	\$110,086

Step 1

Average ward size (estimated population at December 31, 2006 – 250,400/5 = 50, 080

Step 2

Number of residents above the average:

Ward 1	61,100 minus 50,080 = 11,020
Ward 2	55,000 minus 50,080 = 4,920
Ward 3	46,800
Ward 4	48,800
Ward 5	38,700

Step 3

Funding equalization for Ward Councillors:

Ward 1 – 11,020 x 0.50 =	\$5,510
Ward 2 – 4,920 x 0.50 =	\$2,460

Step 4

Equalization for Mayor and Regional Councillors:

(Ward Councillors Budget Discretionary Costs x 5) + funding equalization for Wards 1 and 2) /4

$$(\$23,871 \times 5) + 7,970 / 4 \text{ minus } 23,871 = \$7,960$$

Under this option the proposed 2007 budget for Mayor, Regional Councillors and Ward Councillors would be:

Mayor	(\$226,834 + 7,960)	=	\$234,794
Regional Councillor	(\$144,905 + 7,960)	=	\$152,865
Ward 1 Councillor	(\$110,086 + 5,510)	=	\$115,596
Ward 2 Councillor	(\$110,086 + 2,460)	=	\$112,546
Ward 3 Councillor		=	\$110,086
Ward 4 Councillor		=	\$110,086
Ward 5 Councillor		=	\$110,086

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The following table summarizes the four options provided versus the 2006 budgets for comparison purposes:

Ward Population	Position	Option 1 Budget (\$)	Option 2 Budget (\$)	Option 3 Budget (\$)	Option 4 Budget (\$)	2006 Budget (\$)
	Mayor	226,834	234,714	230,809	234,794	226,834
	Regional Councillor	144,905	152,785	148,880	152,865	144,905
61,100	Councillor Ward 1	110,086	115,376	138,301	115,596	135,656
55,000	Councillor Ward 2	110,086	112,448	110,892	112,546	109,711
46,800	Councillor Ward 3	110,086	110,086	98,290	110,086	98,290
48,800	Councillor Ward 4	110,086	110,086	104,483	110,086	108,483
38,700	Councillor Ward 5	110,086	110,086	98,290	110,086	98,290
Total Population 250,400	Total Budget	922,169	945,581	929,945	946,059	922,169

Council Corporate Budget

The Council Corporate base budget for 2007 is the same as 2006. Certain line items were adjusted as necessary following a review of the expenses incurred in 2006.

Relationship to Vaughan Vision 2007

This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved.

Regional Implications

N/A

Conclusion

Four options have been provided for Council's consideration. Option 1 establishes a new base that has been calculated by averaging the total Ward Councillors 2006 budgets. Option 2 uses the new base plus the application of the equalization formula. Option 3 uses the current methodology i.e. using the 2006 lowest Ward Councillor budget as the base plus the application of the equalization formula. Option 4 uses the new base and a set of equalization factor of 0.50 per resident.

Staff is requesting Council select the preferred option to be used for the Mayor and Councillors 2007 budgets.

Attachments

- Attachment #1 – Council Extract – Item 4, Report No. 90 Special CW (Budget), adopted February 10, 2003
- Attachment #2 – Council Extract – Item 1, Report No. 21, Special CW (Working Session), adopted April 11, 2005
- Attachment #3 – Draft 2007 Council Corporate Budget

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Report prepared by:

John D. Leach, City Clerk

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 4, Report No. 4, of the Budget Committee, which was adopted, as amended, by the Council of the City of Vaughan on April 23, 2007, as follows:

By receiving the memorandum from the Commissioner of Economic/Technology Development and Communications, dated April 20, 2007.

4 KLEINBURG ECONOMIC DEVELOPMENT STRATEGY

The Budget Committee recommends:

- 1) That the recommendation contained in the following report of the Commissioner of Economic/Technology Development and Communications, dated April 17, 2007, be approved subject to OPA 633 being in full force and effect; and
- 2) That staff be directed to provide additional information for the Council meeting of April 23, 2007, respecting clarification on the definition of residential mix and related density.

Further, the Budget Committee recommends:

That staff provide a comprehensive list of all studies currently being undertaken to date and including the previous term of Council, and that such list identify cost implications and status thereof.

Recommendation

The Commissioner of Economic/Technology Development and Communications, in consultation with the Commissioner of Finance and Corporate Services and with the Director, Economic Development recommends:

1. That Budget Committee receives this report, and
2. That staff prepare the terms of reference for the Kleinburg Economic Development Strategy Study and report back to Council and
3. That funding in the amount of \$90,000 be added to the 2007 draft capital budget for consideration to proceed with the Kleinburg Economic Development Strategy Study and
4. That the source of funding for this project be taxation.

Economic Impact

The economic impact associated with this request for a Kleinburg Economic Development Strategy will not exceed \$90,000. These funds should be included in the 2007 capital budget for consideration.

Communications Plan

The City of Vaughan will solicit Proposals from Proponents who have the necessary qualifications and experience to provide services described outlined in an RFP with accompanying Terms of Reference for a Kleinburg Economic Development Strategy Study.

Purpose

The purpose of this report is to request funding that will allow Economic Development Department to undertake a Kleinburg Economic Development Strategy Study to ensure the long term economic viability of the "Main Street Commercial" and "Core Area" of Kleinburg.

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Background - Analysis and Options

The “downtown” or ‘main street’ areas are the heart and soul of communities. They represent the origins of the community and the ongoing expression of local community development and public life. The “downtown” or ‘Main Street’ areas are rich in architectural heritage and are usually the first place our forefathers sought to live, shop, celebrate, worship and entertain.

However, downtowns have gone through profound economic changes in recent decades due to shifts in shopping and purchasing patterns. As well, businesses have resisted change when the market changed and the “downtown” or “main street” may no longer be seen as the destination for shopping, dining, entertainment or every day needs.

Based on findings of the Kleinburg-Nashville Heritage Conservation District Study and Plan and the Kleinburg Core Area Study, OPA 633 more clearly defines policies related to appropriate land use designations, permitted uses, development standards and the scale and massing of buildings for the “Main Street Commercial” and “Core Area” of Kleinburg.

The very successful “Main Street Approach” to Revitalization used in small Canadian and American towns involve four key elements: Community engagement and collaboration; physical design, enhance build and natural environment; marketing and communications and economic development.

Economic Development Department is presently researching opportunities with OMAFRA with respect to their “Main Street” revitalization programs survey and data analysis services with respect to the Kleinburg Economic Strategy.

The City of Vaughan Economic Development Department will engage professionals to research and develop a strategy which will create a vibrant, commercial main street and core area in Kleinburg through the attraction, retention and development and promotion of business as per uses outlined in OPA 633. This strategy will detail the appropriate business & residential mix to make Kleinburg an even better place to live and shop and to provide a premier visitor experience.

Relationship to Vaughan Vision 2007

The Kleinburg Economic Strategy is consistent with Vaughan Vision 2007 as it will provides for effective strategies to strengthen the City’s diversified economic base through business retention and expansion, increased economic activity by residents and visitors, encourage the preservation of significant heritage structures and communities and develop service levels that are affordable and sustainable for residents of Vaughan

Regional Implications

The Kleinburg Economic Study will provide strategies to optimize the business mix, business retention and business expansion in Kleinburg given the permitted uses in the “Main Street Commercial” and “Core Area” designations. Main Street Revitalization has occurred in Markham and Unionville and a similar revitalization in Kleinburg will create a third key “Main Street” to strengthen the Region’s position as a destination for visitors and residents alike.

Conclusion

OPA 633 not only clearly defines permitted uses in the “Main Street Commercial” and “Core Area” designations in Kleinburg but directs the Economic Development Department to undertake an Economic Development Strategy for Kleinburg. This Strategy will help establish a vision for future development, define the business/residential mix that will enhance local service delivery, instill a sense of belonging for residents, stimulate the local economy, enrich the local social and cultural life and draw visitors to the vibrant community of Kleinburg, a destination of choice.

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Attachments

OPA 633 APPENDIX 1 Item 3 a

Report prepared by:

Noreen Cartwright, Manager of Tourism

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 5, Report No. 4, of the Budget Committee, which was adopted without amendment by the Council of the City of Vaughan on April 23, 2007.

5 2007 DRAFT OPERATING BUDGET – ADDITIONAL RESOURCE REQUESTS

The Budget Committee recommends:

- 1) That the recommendation contained in the following report of the City Manager, dated April 17, 2007, be approved;
- 2) That beginning with the calendar year 2007 appropriate staff be directed to record the variance between the full cost (both direct and indirect) of each service provided by the City for which a fee subject to regulation is charged and the amount of money collected by way of fee, such variance in each case to be reported in dollars and percentage variance;

That reports in respect of this information be provided in September of each calendar year (for the period January 1 to June 30) and in March of subsequent calendar year (for the period July 1 to December 31 of the prior year); and

That staff report back on the resource implications of the subject recommendation;

- 3) That staff provide a report recommending the point in time at which it is necessary to provide justification for a complement position that has remained vacant for an extended period of time;
- 4) That staff be directed to develop a corporate policy relating to technology usage, including but not limited to the criteria for appropriate staff usage of BlackBerries; and
- 5) That staff bring forward the draft utilization policies developed for Thoreau MacDonald House and Armstrong House for Council's review and consideration; and

That staff consider alternative uses, including disposition.

Recommendation

The City Manager in consultation with the Commissioner of Finance & Corporate Services, the Senior Management Team and the Acting Director of Budgeting & Financial Planning recommends:

That the following report be received for information purposes and additional resource requests be approved.

Economic Impact

The impact of the additional resource requests is \$1,907,748 or a 1.88% impact on taxes. The initial list of requests has been substantially reduced through the City Manager / Senior Management Team review. Incorporating the impact of these resource requests with the increase based on the budget guidelines totals 5.5%. The request from the Library Board of .6% takes the total increase to 6.1% or approximately \$61.00 per year for the average home in the City of Vaughan. Input from the public budget forums is being consolidated and will be reported at a subsequent meeting.

Communications Plan

N/A

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Purpose

To address Budget Committee's recommendation that staff implement an ongoing process concurrent with the budget process in order to provide Members of Council with the justification respecting Additional Resource Requests.

Background – Analysis and Options

The 2007 Operating Budget Guidelines were complimented by a process that allowed departments to formally submit requests for essential resources not permitted by the established Operating Budget Guidelines. These requests would be reviewed by the Senior Management and the City Manager. Requests endorsed by the City Manager in consultation with the Senior Management Team would be recommended to the Budget Committee. Council approval is specifically required when, new staff resources are requested, there is a change in service levels or new initiatives are brought forward. All additional resource requests are summarized by request type and provided as Attachment 1. These requests are not included in the Draft 2007 Base Operating Budget.

At the February 20th, 2007 Budget Committee it was recommended that staff implement an ongoing process concurrent with the budget process in order to provide Members of Council with the justification respecting Additional Resource Requests.

To complement the process additional resource request submissions are summarized by Commissioner and grouped in the following subcategories:

- New Initiatives/Enhanced Services
- Regulatory Requirements
- Maintaining Service Level

The above mentioned summary and all additional resource request submissions and supporting information (e.g. forms, business cases, justification memos, etc) are provided as Attachment 2.

Relationship to Vaughan Vision 2007

The Operating Budget process allocates the resources to undertake the priorities set by Council in Vaughan Vision 2007.

Regional Implications

N/A

Conclusion

The purpose of this report is to provide the Budget Committee with the recommended Additional Resource Requests along with the supporting justification for consideration and approval.

Attachments

Attachment 1 – Additional Resource Request Summary by Request Type

Attachment 2 – Additional Resource Request Summary and Supporting Detail by Commissioner

Report prepared by:

Clayton D. Harris, CA, ext. 8475
Commissioner of Finance & Corporate Services

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John Henry, CMA, ext. 8348
Acting Director of Budgeting & Financial Planning

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 6, Report No. 4, of the Budget Committee, which was adopted without amendment by the Council of the City of Vaughan on April 23, 2007.

**6 ART DRIVE, RUSHWORTH CRESCENT AND CARDISH STREET
REPAVING OPPORTUNITIES**

The Budget Committee recommends that this matter be referred to the next Budget Committee meeting.

Recommendation

The Commissioner of Engineering and Public Works recommends:

That this report be received for information.

Economic Impact

The costs associated with road improvements on any of the three streets under review would be brought forward for Capital Budget consideration in the specific year the improvement(s) are recommended.

Communications Plan

Area residents have provided a petition with respect to road conditions through the Local Councillor for staff to investigate. Council's decision on the matter can be conveyed back to the area residents through the Local Councillor's office.

Purpose

At the Budget Committee Meeting of March 19, 2007, under Item 1, Report No. 3, staff were directed as follows:

- “a) That staff review opportunities for repaving streets in the Historic Kleinburg area, including Art Drive, Rushworth Crescent and Cardish Street; and**
- b) That the petition submitted by Councillor Meffe, be received.”**

Background - Analysis and Options

At the Budget Committee Meeting of March 19, 2007, questions were asked as to the timing and type of road improvements for the subject streets in the Kleinburg Community. (See Attachment No. 1). A petition was also submitted by local residents indicating their displeasure with the state of the roads. (See Attachment No. 2).

The Pavement Management System (PMS), developed by Engineering Services and approved by Council, established a level of service by assigning a pavement condition index rating number to all streets within the municipality. The network average Level of Service is presently established at a PCI of 70/100. The PMS tool indicates that all three streets are in the very good to excellent rating, with PCI's ranging from 77 to 86.

Specifically, no road improvements are planned for either Rushworth Crescent or Cardish Street within the five year forecast period (2007-2011). Art Drive on the other hand, is recommended for a surface treatment in 2010. All three streets were last 'road-toured' in 2005 and will next be

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reinspected in 2008 based on our three-year City-wide inspection cycle. Staff will review the results at that time and adjust the Capital Roads program accordingly should the findings indicate so.

Relationship to Vaughan Vision 2007

This report is consistent with the priorities previously set by Council.

Regional Implications

Nil.

Conclusion

Based on the findings of PMS and review by Engineering Services staff, road improvement for Art Drive, Cardish Street and Rushworth Crescent are not indicated until at least year 2010, and then only on Art Drive.

Attachments

1. Location Map
2. Residents' Petition

Report prepared by:

Gary P. Carroll, P. Eng., Director of Engineering Services, ext. 3101

GPC:mc

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 7, Report No. 4, of the Budget Committee, which was adopted without amendment by the Council of the City of Vaughan on April 23, 2007.

7

BUDGET APPROVAL TIMING

The Budget Committee recommends approval of the recommendation contained in the following report of the City Manager and the Commissioner of Finance & Corporate Services, dated April 17, 2007:

Recommendation

The City Manager and the Commissioner of Finance & Corporate Services recommend:

That the timetable for the approval of the City's 2007 Operating and Capital Budgets be approved.

Economic Impact

There is no impact as a result of this report.

Communications Plan

The communication plan will depend somewhat on the final budget recommendation. Therefore the communication plan will accompany the final budget recommendation.

Purpose

The purpose of this report is to set out a suggested timetable for approving the City's 2007 budgets.

Background – Analysis & Options

The Budget Committee has had a number of meetings and the three public budget forums are now complete. It is appropriate that the Budget Committee set a timetable to finalize and approve the City's budget. Timing of the budget approval is important so the City can commence initiatives included in the budget and commence the process of tendering, awarding and constructing capital projects.

The timetable is based on one further Budget Committee meeting in the next couple of weeks. The recommendation of the Budget Committee to Council would be finalized for the May 7, 2007 Council meeting. Council would direct that a Special Committee of the Whole meeting be convened to provide the public with a final opportunity to provide input. It is also an opportunity for Members of Council who are not on the Budget Committee to also provide input. Depending on the input received, a Council meeting to approve the Budget could be convened shortly after the Special Committee of the Whole.

Conclusion

It is recommended that the timetable be approved so that the budget can be finalized and initiatives and projects in the budget commence.

Relationship to Vaughan Vision 2007

This report is part of the overall budget process that allocates resources to undertake Council's priorities.

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Attachment

Attachment 1 – Budget Approval Timetable

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 8, Report No. 4, of the Budget Committee, which was adopted without amendment by the Council of the City of Vaughan on April 23, 2007.

8 2007 CAPITAL BUDGET AMENDMENT – PEAK POINT AND UV1-N15 PARKS

The Budget Committee recommends approval of the recommendation contained in the following report of the Commissioner of Community Services, dated April 17, 2007:

Recommendation

The Commissioner of Community Services in consultation with the Commissioner of Finance and Corporate Services and the Director of Parks Development recommends:

1. That the Draft 2007 Capital Budget be amended to increase the funding for PK-6083-07 Peak Point Park in the amount of \$83,200; and,
2. That the Draft 2007 Capital Budget be amended to increase the funding for PK-6119-07 UV1-N15 Park in the amount of \$70,655.

Economic Impact

Additional capital funding in the amount of \$153,855 is required funded from city wide development and \$15,385 funded from taxation. Annual operating cost totaling \$10,670 will also be required.

Communications Plan

Not Applicable.

Purpose

The purpose of this report is to amend the Draft 2007 Capital Budget to increase the funding required for Peak Point Park and UV1-N15 Park.

Background - Analysis and Options

In preparation for upcoming 2007 capital projects, a review was undertaken to confirm the sizes of park blocks and associated capital funding requests. During this exercise, Parks Development staff identified two DC funded capital projects that had been significantly increased in size through the planning and subdivision process subsequent to the last update of the Development Charge Background Study.

These two projects, Peak Point Park and UV1-N15, which are both currently above the funding line, had additional parkland added to the original park blocks through the subdivision process and as such will require additional funding to design and construct the larger parks.

Peak Point Park is comprised of two park blocks amalgamated from subdivisions 65M-3556 (park block 392) and 65M-3878 (park block 312) – refer to Attachment 'A'. These subdivision agreements were approved by Council on January 3, 2002 and December 12, 2005 respectively. The additional park area of .577ha added under subdivision agreement 65M-3878 requires total funding in the amount of \$83,198.78 so that this portion can be design and constructed in conjunction with the adjacent park block. Of the total amount of additional capital funding for Peak Point Park, \$74,880.00 is required from City-Wide Development Charges – Parks Development and \$8,320.00 is required from Taxation. These amounts were based on using the Parks Development's standard cost to develop parkland.

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UV1-N15 Park is comprised of two park blocks amalgamated from subdivisions 65M-3626 (park block 86) and 65M-3798 (park block 42) – refer to Attachment 'B'. These subdivision agreements were approved by Council on October 17, 2002 and November 16, 2004 respectively. The additional park area of .49ha added under subdivision agreement 65M-3798 requires total funding in the amount of \$70,654.08 so that this portion can be designed and constructed in conjunction with the adjacent park block. Of the total amount of additional capital funding for UV1-N15 Park, \$63,590.00 is required from City-Wide Development Charges – Parks Development \$7,065.00 is required from Taxation. These amounts were based on using the Parks Development's standard cost to develop parkland.

Both of these park projects are before Budget Committee for funding consideration as part of the Draft 2007 Capital Budget. The additional funds are necessary to allow Parks Development to design and construct the parks including the additional parkland.

Relationship to Vaughan Vision 2007

This report is consistent with the priorities previously set by Council.

Regional Implications

Not Applicable

Conclusion

That the Draft 2007 Capital Budget be amended to increase the City-Wide Development Charges – Parks Development and Taxation funding required for Peak Point Park and UV1-N15 Park.

Attachments

Attachment 'A' – Peak Point Park Additional Lands
Attachment 'B' – UV1-N15 Park Additional Lands

Report prepared by:

Paul Gardner, Director, Parks Development, ext. 3209

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

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Item 9, Report No. 4, of the Budget Committee, which was adopted without amendment by the Council of the City of Vaughan on April 23, 2007.

9

HERITAGE RESERVE

The Budget Committee recommends that appropriate staff be directed to provide a report no later than May 7, 2007, to include the following:

- 1) An accounting of the contributions and expenditures relating to the Heritage Reserve since 2000, detailing all heritage locations benefiting financially from such expenditures and the extent of such financial benefit; and**
- 2) A strategy for maintaining and enhancing the Heritage Reserve over the long term, including but not limited to taxation, voluntary business contributions, donations from individuals or any other source permitted by statute and/or regulation.**

The foregoing matter was brought to the attention of the Committee by Councillor Carella.